

INTERNATIONAL NEWS

Medicare curbs eased as budget deal put in place

By Peter Riddell, US Editor in Washington

ELDERLY beneficiaries of Medicare health provision will face only modest increases in costs as part of the US budget package which was being finally put in place yesterday.

Congressional negotiators completed work early yesterday on the last details of the \$500bn (\$253.5bn) deficit reduction package so that final approval by the relevant committees and by the full Senate and House of Representatives can be completed over the weekend.

While the votes are expected to be close, there is a general feeling of exhaustion on all sides and a desire for Congress to adjourn so that members can return home for elections in only 10 days' time on November 6.

Despite the likely opposition of most House Republicans, Mr Tom Foley, the Democratic House Speaker, said yesterday he was "increasingly confident that we'll have the requisite bipartisan support". President George Bush commented during a California campaign stop, "we may be on the verge of a budget agreement".

Once the package has been approved, both the White House and congressional leaders will step up calls on the Federal Reserve to reduce interest rates. Mr Alan Greenspan, the Fed chairman, hinted

at such a cut by describing the original summit package as "credible". However, any Fed action is likely to be cautious because of fears about rising inflation.

The main emphasis in the past two days' discussions has been on maximising the vote. For instance, negotiators have agreed to assuage the powerful elderly lobby by limiting the increase in Medicare costs for beneficiaries, but cutting back substantially payments to doctors and hospitals by around \$20bn over five years.

Overall, five-year savings on Medicare likely to be only about \$43bn compared with the \$60bn target in the budget summit agreement rejected by the House three weeks ago.

Lobbyists have been manoeuvring to secure tax breaks and advantages for particular interests. The final legislation is likely to extend tax relief on low-income housing, on health insurance for the self-employed, and on corporate research spending. New tax relief is also included for independent oil and gas drillers and for ethanol production.

The latter concession primarily benefits Archer-Daniels-Midland, whose chairman, Mr Dwayne Andreas, is a leading backer of Senator Robert Dole, the Republican minority leader and a key budget negotiator.

Washington mayor jailed 10 days before city polls

By Peter Riddell

MR Marlon Barry, mayor of Washington DC, the US capital, for the last 12 years, was yesterday jailed for six months for possessing cocaine only 10 days before he seeks election to the city council.

The mayor's drug and alcohol problems have gripped the city since he was arrested in a videotaped sting operation last January. Mr Barry has been the most prominent black leader in a majority black city ravaged by drug abuse and associated violence and murders.

Yesterday's sentence for the misdemeanour charge has no effect on Mr Barry's eligibility to run for the city council since under local law only someone sentenced for felony is disqualified. While he retains core support in Washington's black community, several leading black politicians have refused to support him against a popular incumbent.

Mr Barry has described the decision of his old friend Mr Jesse Jackson not to back him as "a betrayal".

Even if Mr Barry wins on

November 6, his career as Washington's leading black politician is over, with supporters and financial contributors rallying behind Mr Sharon Pratt Dixon, who will probably be new Democratic mayor.

Mr Barry decided not to seek re-election as mayor before he was convicted on August 12 on one count of cocaine possession. He was acquitted on another count and the jury could not reach a verdict on 12 other charges, including perjury.

The judge ruled that Mr Barry's position as mayor and his "breach of public trust alone warrants an enhanced sentence." He argued that "having failed as the good example he has been, the defendant must now become an example of another kind."

Apart from six months in prison, subject to appeal, Mr Barry was fined \$5,000 and given one-year probation. He has also been ordered to join a drug rehabilitation programme and will be subject to random drug testing during probation.

Spanish VAT fraud plot opens debate on policing

By Peter Bruce in Madrid

THE discovery this week of a big VAT fraud conspiracy in Barcelona and the prospect that Madrid could begin to lift capital controls early next year are opening up an urgent debate in Spain over the efficiency of revenue police and the mechanisms to attract undeclared income into the system.

Long before police arrested 10 people in Barcelona this week in connection with an elaborate VAT fraud that earned at least \$24m this year, political leaders had been warning that evasion of VAT was reaching critical proportions. The Finance Ministry believes 30 per cent of payable VAT is not collected, which partly explains a \$20m revenue shortfall this year.

The Spanish authorities may soon create a copy of the much feared US Internal Revenue Service to chase down evaders. Government officials believe that up to \$30bn of undeclared income remains to be tracked down.

Last year and in 1988 the

government found some \$15bn worth of single premium life insurance policies created by banks trying to help their clients escape withholding taxes on savings accounts. The revenue service says it has also discovered that use of tax havens and offshore companies, normally used to hold funds pending a transaction, has increased by \$20m in recent months.

Large-scale evasion is being made more acute now that Spain has committed itself to lifting the last of its capital controls before the December 1992 deadline imposed by the European Community.

The government fears a mass escape of 'black' money once the controls are lifted and is looking for a more attractive and less opaque replacement for the low-interest Treasury Notes (Pagos del Tesoro) it launched a few years ago to attract undeclared income - no questions, it promised, would be asked of buyers, quickly lost their appeal and have also become a political embarrassment.

Report sees wide benefits from EC farm subsidy cut

By Tim Dickson in Luxembourg

A CUT of 30 per cent in European Community farm support would boost world agricultural trade by 11 per cent, give an overall flip to global employment, and provide enough "savings" on subsidies and consumer prices to make compensation payments to smaller producers.

These are interim findings of an independent report commissioned by a group of MEPs and being carried out by six leading European academics, including Mr John Marsh of Reading University in the UK and Mr Stefan Tangemann of Groningen University, Germany.

The provisional results - conveyed to Chancellor Helmut Kohl of Germany among others - seem certain to add fuel to the increasingly emotional debate about international farm reform.

Debate continued last night in Luxembourg where EC agriculture and trade ministers held their sixth EC Council meeting on the issue in two weeks in another desperate effort to reach a negotiating position for the final stages of the Uruguay Round of international trade talks.

Discussion revolved round a new compromise drafted by Mr Vito Saccomandi, Italy's farm minister and current president of the EC Council, and designed mainly to assuage German and French concern that the European

Commission's offer to cut farm subsidies by 30 per cent over the period 1986-96 was too harsh.

Details of the text were still under wraps last night but key elements evidently included a clearer commitment that the EC will not single out so-called export refunds for special treatment, that proposed protection against imported oil-seeds and cereal substitutes should be toughened, and that money saved through price

cuts would be channelled into direct income support.

It was far from clear early last night whether these elements would be enough to break the deadlock, while fears were being expressed in some quarters that too many concessions to the farm lobby would be equally counter-productive.

The delicacy and complexity of the negotiations were illustrated by continued differences between Mr Frans

Andriessen, the external relations commissioner, and Mr Ray MacSharry, who holds the farming portfolio.

Mr Andriessen rounded off his address yesterday that other participants in the Uruguay Round - notably the US and the Cairns Group of countries led by Australia - were seeking far larger cuts in farm support and would therefore find the EC offer even in its original form unacceptable.

Rome stage is set for a clash over monetary union

Andreotti's need to justify another special summit may bring explosive results, writes David Buchan

POLITICIANS do not like being summoned to unnecessary meetings, even in Rome. So the ones will be on Mr Giulio Andreotti, the prime minister, to head this weekend's special European Community summit in the Italian capital - the third "extraordinary" session of EC leaders in the past year - has purpose.

Italy decided almost the minute it took over the EC presidency on July 1 that it wanted to host a special summit this weekend in addition to the set six-monthly summit which will also take place in Rome in mid-December.

However, the main reasons it gave earlier for this weekend's gathering have either been taken (EC aid to the Gulf states bordering Iraq has already been settled), or failed to materialise (the European Commission is still biding its time on large scale aid plans to the Soviet Union). By contrast, the special summits on eastern Europe and German unification that Ireland and France hastily convened took place quickly enough to hold their rationale.

But Italy's sensitivity to criticism

that it has got over-excited in scheduling unnecessary EC meetings for both ordinary as well as prime ministers may pervasively make it push to a head this weekend certain matters such as the timing of moves towards economic and monetary union (Emu).

Though normally far from hasty, Mr Andreotti will, according to his spokesman, try to get the summit to fix explicitly dates for Emu Stage Two (setting up of the Eurofund central bank) and Three (creating a single currency). Such an attempt would, of course, set the stage for a clash with Mrs Margaret Thatcher, who has been the least guarded in questioning the need for this weekend's meeting.

So, unless the wild card of the Gatt negotiations is flung on the table, top of the summit menu still looks like:

● Emu. The thrust of a report by Mr Guido Carli, the Italian finance minister, to the summit is that virtually all countries, bar Britain, are happy with a transition to a second phase of Emu in 1993 or 1994; that the one-year difference here is marginal; and that EC finance ministers should be able to reach consensus by mid-December on

several suggested conditions to attach to the Stage Two starting date. These are the presence of all currencies within the exchange rate mechanism's narrow band, curbs on how governments fund their deficits, and guaranteed political independence to national central bank governors, at least in their Eurofund roles.

The Carli report says "the search for a compromise cannot exclude the need for a hard Emu. Keeping alive the UK government's hopes on the hard Emu is a way of keeping open the possibility, however remote, that there might be a second Emu phase acceptable to London."

This fiction is convenient to all those playing to give Britain more time to evolve its position - Mr Carli, Mr Jacques Delors, the Brussels Commission president, maybe even Mr John Major, the UK chancellor of the exchequer, but not his leader. A clash now on the date of Stage Two puts at risk later compromise on its substance.

● Political Union. This EC debate is more messy, although less tense. There has been no Delors committee

report, as on Emu, to define the sprawling topic of EC political reform. Precisely because of this, Mr Andreotti may take a report from Gianni De Michelis, his activist foreign minister, to get from the summit a "mandate" to start work on a draft political union treaty.

Such a mandate would build on those areas of agreement identified in the De Michelis report as the need for more coherence in EC foreign/security policies, more appointment and control powers for the European Parliament, and more majority voting in the Council of Ministers.

● The Soviet Union and Eastern Europe. The focus here has been shifted by the oil price, so that earlier talk of a mega-aid package for the oil-producing Soviet Union has waned while support has waxed for a financial safety net to put under oil-importing Eastern Europe.

At a time when the internal Soviet situation is still uncertain, when Moscow is getting large export credits from individual EC states and when the International Monetary Fund is conducting its own Soviet rescue study, the Commission has decided

not to commit itself to anything except some possible food aid and for their talks aimed at a convention on co-operation with the Soviet Union. The Commission may use the summit to test out EC leaders on the idea of an EC reinsurance pool to expand export credit cover for Eastern Europe and the Soviet Union.

● The Gulf will undoubtedly dominate general discussion at tonight's dinner, with EC leaders addressing the short and long-term issues raised by Iraq's invasion of Kuwait. Following the release of French and some British hostages, Chancellor Helmut Kohl said yesterday, after seeing Mr Douglas Hurd, the UK foreign secretary, that co-ordination was needed. Earlier in the week, his government had effectively stopped Mr Willy Brandt from embarking on an Edward Heath-style mission to get German hostages out of Iraq/Kuwait.

In terms of summit declarations, the sensitive issue for EC leaders is whether and how they can link the occupied territories and Lebanon with their condemnation of the Iraqi invasion.

Separatist Moldovans clamp down on minority

By Leyla Boulton in Moscow

THE parliament in the Soviet republic of Moldova yesterday declared a state of emergency aimed at preventing a small Turkish minority from creating their own state within this southern republic.

Deputies of Moldova, which is inhabited mainly by ethnic Romanians, voted by an overwhelming majority to impose martial law on southern areas inhabited by 150,000 Christian Turks known as Gagauz.

The state of emergency has imposed after Soviet troops had appeared overnight in Kishinev, the capital of the self-proclaimed Gagauz republic.

Mr Mircea Snegur, the president of Moldova, imposed martial law in order to prevent direct interference by the central authorities.

The state of emergency means local governing councils, including those set up by Gagauz, will be closed down, public meetings will be banned and movement in and out of the republic will be restricted.

Relations between the ethnic Romanians and the Gagauz have deteriorated over the past few weeks. Last week, the Gagauz called elections to formally declare

Meanwhile, Moldova's 4.5m ethnic Romanians continue to demand outright independence rather than reunification with Romania, which lost the territory to the Soviet Union in 1940.

Stalin's admirers struggle to be heard

By Leyla Boulton, recently in Tbilisi, Georgia

MR Carlo Gardabakhadze, a pipe-smoking 73-year-old who admires Mrs Margaret Thatcher, reminds one more of an English pensioner than a Soviet crusader for the good name of Josef Stalin.

But since retiring as Georgia's minister for social welfare, Mr Gardabakhadze has set up a political party devoted to the southern republic's most notorious son.

The Stalin Society was founded in December to coincide with the 110th anniversary of the dictator's birth in Gori near Georgia's capital of Tbilisi.

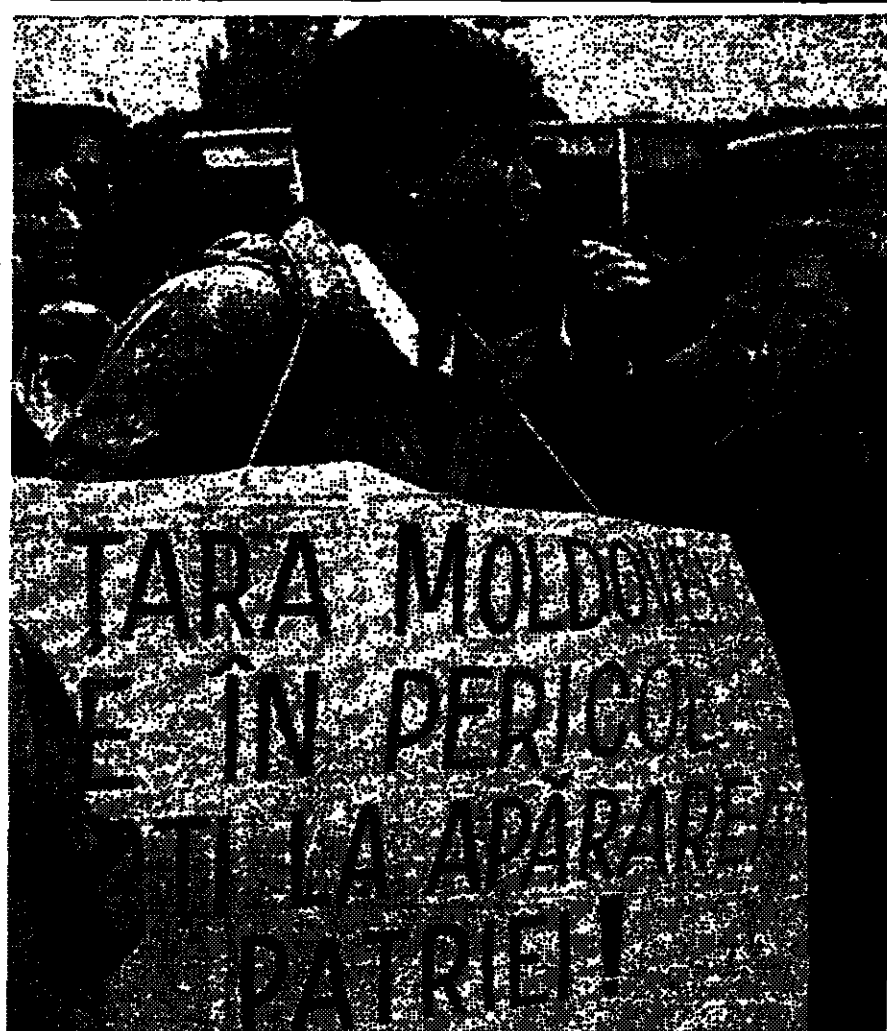
"For a long time, Communists like us thought time would pass and the truth

would be restored," Mr Gardabakhadze said in an interview with his study, a large photograph of Josef Stalin in the bookcase behind him. It's been a long and fruitless wait - ever since 1956, when the then Soviet leader Nikita Khrushchev denounced Stalin's purges.

"We admit there were mistakes, distortions in years of Soviet power, unfair repressions, but to attribute all this to Stalin is unfair, unscientific and in no way justifiable," Mr Gardabakhadze said. Millions were killed, mainly because Stalin had to get rid of a large "fifth column" of traitors to prepare the country for the second world war.

While many in the Soviet Union still admire Stalin, he looms particularly large over his native Georgia. It is virtually the only republic to retain statues of Stalin and name streets after him, though many Georgians clearly have mixed feelings about him.

"He was a genius, but an evil genius," said a young engineer who campaigned for the Stalin Society to be banned from the elections, which could result in a vote for independence. "Only base, dark-minded people support the Stalin Society. Stalin is the hero of drivers, barbers, and shoe-cleaners," snarled Mr Zviad Gamsakhurdia, Georgia's most popular independence leader.



A man with a poster reading "Moldova is in danger! everyone has to defend his motherland!" yesterday in protest against Turkish minority separatist plans

NEWS IN BRIEF

Portugal faces queries on bank restrictions

PORTUGAL has been asked by the European Commission to explain its recent decision to impose tough new conditions for setting up or expanding private banks before joining the EC competition, said in Lisbon yesterday, Patrick Blum reports from Lisbon.

The new regulations announced in September require private banks to take on or pay for part of the bad debts of the troubled state-owned banks as a precondition for being allowed to expand their branch networks. The announcement caused anger among private bankers who argued they were being unjustly penalised for the public banks' past mistakes and mismanagement.

We were surprised and concerned by this sudden measure which seems to run completely counter to the spirit of the internal market for banking in which access for newcomers would be made easier rather than more onerous," Sir Leon said.

Merger of fighter makers urged

PAN-avia, the company which produces the Tornado fighter aircraft, and Eurofighter, the company developing the EFA aircraft, should be merged as the first step towards speeding up the integration of Europe's military aircraft companies, according to Mr Johann Schiffer, head of the aircraft division of the Daimler-Benz subsidiary Deutsche Aerospace, David Goodhart reports from Bonn.

Ex-officials face Athens trial

The Athens appeal court has ordered 11 former Greek socialist officials to stand trial on charges of breach of faith and accepting bribes in the \$200m Bank of Crete embezzlement scandal, Kevin Roche reports from Athens.

The 11 headed public sector corporations, including the Greek post office, the telecommunications authority and the state carrier Olympic Airways, which transferred deposits totalling \$150m (\$100m) to the Bank of Crete.

Strike hits New York newspaper

Unions went on strike at the New York Daily News, the second largest US metropolitan daily newspaper, reports Barbara Dorn in New York. An incident between a foreman and a driver's union member at a Brooklyn printing plant set off the showdown following 10 months of inconclusive and hostile contract negotiations.

Buses carrying substitute drivers, arriving less than an hour after the Brooklyn confrontation, were stoned by striking workers. Two delivery trucks were destroyed by firebombs and scuffles broke out with police on picket lines.

Soviet miners back new union

A congress of coal miners, the country's most unified and effective labour group, yesterday voted to form the Soviet Union's first independent trade union, AP reports from Donetsk.

The new Independent Trade Union of Miners has a potential membership of 2m miners and could evolve into a powerful new political and economic force.

Gorbachev arrives in Spain

SOVIET President Mikhail Gorbachev arrived yesterday for a three-day trip to Spain intended to drum up support for his country's troubled economy, AP reports from Madrid.

President Gorbachev and Mr Felipe Gonzalez, the Spanish Prime Minister, were expected to sign up to a dozen accords aimed at boosting trade, investment and bilateral relations.

Swedish austerity package

Social Democrats aim to cut public sector

By Robert Taylor in Stockholm

YESTERDAY'S austerity package from Sweden's ruling Social Democrats, designed to restore overseas confidence in the country's economy, is aimed primarily at reducing the size of the huge public sector with a SKr15bn (\$1.57bn) cut in government spending.

Many observers said last night that the proposed cuts - at least 2 per cent of the total public expenditure of SKr963bn in the current financial year - would not be enough to convince the markets that the government is serious in restraining Sweden's public sector, the largest in the world.

Earlier reports suggested

that the public sector savings being sought were SKr25bn.

The measures involve:

- A 10 per cent cut in the size of the bureaucracy over the next three years with an expected saving of SKr1bn.

- A cut in the level of sickness benefits for the first three days of illness to 75 per cent of earnings and 90 per cent thereafter.

- A reduction to 75 per cent of earnings from the existing 90 per cent on sickness benefit for children. The reduction in planned expansion of benefits in the sickness insurance system is expected to save SKr1bn. The government intends to encourage more cost savings in

the decentralised health care system.

- A reduction in the school starting age from 7 to 6 years. This is expected to save about SKr5bn by reducing demand on the expensive public pre-school child care system.

- A programme of partial privatisation of the Swedish state sector, including the flotation of the country's publicly owned telecommunications system and the state-run electricity network.

- Efficiency savings of an estimated SKr1.5bn in the industry, agriculture, defence and foreign ministries.
- A new energy policy that will win bipartisan acceptance

in parliament and is expected to involve postponing the start of the planned phase-out of nuclear power by 2010.

- An extra 1 per cent point on a 2.5 per cent property tax on shops, offices and commercial properties next year and in 1992.

- A commitment to cut food prices by a further deregulation of agriculture in line with the GATT round and a reform of the transport and retail distribution system.

The government also wants to see a more stable political system in Sweden by extending the existing life of an elected parliament from three to four years.

Hungary hit by petrol protests

By Nicholas Denton in Budapest

HUNGARY was yesterday brought to a standstill after lorry and taxi drivers blocked traffic across the country in protest against a huge petrol price increase which has sparked an explosion of discontent with falling living standards.

The disruption presented the Hungarian government with its most serious crisis since coming to power last May. The way in which resolves the crisis will reveal its ability to respond to such an unusual outburst of disillusionment with price rises.

By yesterday afternoon, strikes had spread to the large loss-making mines outside Fez. Bread and milk had run out in Budapest shops, after panic buying exhausted the

few supplies which had got through the blockade.

A more revolutionary atmosphere prevailed than at any time during the dying days of the communist regime as crowds gathered at road blocks and queues formed at every food shop.

The protests began late on Wednesday after the government announced that petrol prices would rise by an average of 65 per cent from mid-night.

The move to increase prices at the pump to West European levels comes after a 30 per cent cutback of supplies of oil from the Soviet Union. That has eroded petrol reserves to only four days' supply and forced the government to turn to world markets just as the price

of oil has nearly doubled.

The government's action is also meant to cushion the blow of changeover to world market prices in trade with the Soviet Union from the new year.

Mr Laszlo Balazs, the government spokesman, said that 50,000 taxi drivers could not be allowed to take 10m Hungarians for ransom. "No retreat is foreseen," he said. But the government appeared to leave its exit open by promising to refer the matter to parliament next week.

Mr Balazs Horvath, the Interior Minister, said that a retraction of the price increase would lead to catastrophe. Hungary faces financial crisis next year with the collapse of the old East European trade system.

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INTERNATIONAL NEWS

Report criticises police for Jerusalem killings

By Hugh Carnegie in Jerusalem

AN OFFICIAL Israeli inquiry into the shooting dead of nearly 20 Palestinians in Jerusalem early this month yesterday strongly criticised police for not preventing the incident, but blamed Palestinians for the violence and largely defended police use of live ammunition.

Mr Yitzhak Shamir, the prime minister, declined substantive comment until he had studied the 60-page report, which may trigger the removal of senior police commanders. But he indicated that it should end international criticism of the killings and would stand in place of Israel's rejection of a United Nations investigation twice unanimously mandated by the UN Security Council.

However, the report was quickly derided as one-sided by Palestinian leaders who continued to demand UN action. Israeli civil rights activists also said it was inadequate. "This report will be received with very little credibility," said Mr Tami Reshev, a leader of the Peace Now movement.

The three-man inquiry, headed by Mr Zvi Zamir, a former Mossad secret service chief, said police ignored intelligence warnings about "a very difficult and explosive" situation on October 8 at the holy sites in Jerusalem's Old City. Police chiefs had taken only routine security measures after an extremist Jewish group, the Temple Mount Faithful, had been refused permission to enter the area of the Moslem sites of the Dome of the Rock and Al Aqsa Mosque.

Police judged the main threat had been removed, but the danger of violence that could have been prevented, the report said. It singled out the Jerusalem city and local district commanders for its toughest criticism, but also chided Mr Ya'acov Turner, the police chief, and Mr Ronni Milo, the police minister.

The most controversial pas-



Palestinians pray outside the Lion Gate to Jerusalem's Old City after being denied access to Al Aqsa mosque for Friday prayers

sages of the report concern its judgment of the violence itself. It blamed Moslem crowds "incited by preachers" who it said attacked police, drove them from the Mount, and rained stones down on the neighbouring Western, or Walling, Wall, where thousands of Jewish worshippers were celebrating a holiday.

The report said the casualties occurred when police stormed back on to the Mount to disperse rioters and rescue two policemen they mistakenly thought were trapped. There had been some indiscriminate use of live ammunition, but live fire was justified because police lives were in danger.

Palestinians and Israeli human rights groups strongly dispute this version of events, accusing the police of provoking the riots and firing indiscriminately, sometimes from the hip, with automatic weapons.

Moscow steps up Gulf peace drive

By Robert Graham

MR Yevgeny Primakov, the Soviet special envoy in the Gulf crisis, yesterday returned to Cairo to hold talks with Egyptian officials for the second time in 48 hours.

His return to Cairo after a day of discussions in Damascus raised expectations that the Soviet Union was determined to use its good offices to force an Iraqi withdrawal from Kuwait by peaceful means.

Mr Ezzat Abdel-Maguid, the Egyptian foreign minister, said after meeting Mr Primakov that the Soviet Union was "trying to find a peaceful

solution to avoid war". He added: "We are all trying to achieve this and if we want to avoid war, let us try to explore all avenues."

The Soviet envoy late yesterday was due to meet President Hosni Mubarak, who returned from a Gulf tour on Thursday night.

This is the second visit to the Middle East this month by Mr Primakov, an Arab specialist and a member of President Mikhail Gorbachev's presidential council.

It comes as Washington is pressing to bolster its 220,000

contingent in the Gulf and is talking of sending Mr James Baker, the US secretary of state, on a diplomatic mission to shore up the resolve of the anti-Saddam alliance.

On Sunday the Gulf crisis is expected to be a principal theme at the meeting in Paris between Mr Gorbachev and French President François Mitterrand.

Mr Primakov arrived in Cairo on Wednesday with little hint from Moscow as to what he intended to achieve. He refused to comment on suggestions that Iraq had offered a

partial or complete withdrawal from Kuwait, but said he would return to Iraq for more talks. He also told journalists: "We have to seek a peaceful settlement. A military solution would be a disaster."

His original itinerary was said to include Cairo, Damascus, Riyadh and Baghdad. During a 24-hour stopover in Damascus he met President Hafez al-Assad. Syria, like Egypt, has despatched troops to Saudi Arabia to form part of the multinational force ranged against the Iraqi army in Kuwait.

End close for Singh government

By David Housego in New Delhi

THE FATE of the administration of Mr V.P. Singh, India's prime minister, appeared sealed last night with both the Congress and the Hindu radical Bharatiya Janata Party saying they would table motions of no confidence in his government when parliament meets on November 7.

The two parties - though on different sides of the ideological fence - between them account for more than half the MPs. This leaves the increasingly slim possibility of the Janata Dal warding off defeat either by winning over defectors or changing leader.

In continuing moves to dislodge Mr Singh, four more Janata Dal MPs demanded his resignation last night. The dissidents claim that they have the support of over half the party - though this seems unlikely. But they clearly intend to embarrass the prime minister at the parliamentary party meeting that will precede the recall of parliament for a one-day session.

An atmosphere of a lame-duck administration was heightened yesterday with the announcement that B.J.P.-Janata Dal coalitions governing the states of Rajasthan and Gujarat were ending.

Lebanon central bank seizes Aoun's funds

By Lara Marlowe in West Beirut

LEBANON'S central bank has seized \$25m and 4m Lebanese pounds (£2.6m) in bank accounts held by General Michel Aoun, the defeated Christian leader, and his aides.

Central bank officials said they believed Lebanese banks were still holding deposits of \$25m and £11m for Gen Aoun and members of his former government.

Although some Lebanese and foreign banks are resisting attempts by Dr Edmond Naim, the bank governor, to seize the funds on the grounds of banking secrecy, officials are confi-

dent that all monies accumulated by Gen Aoun in Lebanon will eventually be returned to the government of President Elias Hrawi.

Dr Naim has threatened to bring reluctant banks before the banking commission, which he chairs, or name provisional administrators to carry out his wishes.

However, another \$30m transferred by Gen Aoun to accounts in Paris, London, New York and Luxembourg will be nearly impossible to seize, the officials said.

Dr Naim issued a circular on

October 15 requiring all banks to turn over to the central bank funds deposited in the names of Gen Aoun, Gen Issam Abou Jabra and Gen Edgard Mazlouf.

All of the accounts seized so far in Lebanon were marked for the use of Gen Aoun's "government". "In a sense, Gen Aoun was honest," said Dr Elias Saba, an economist and former minister of defence and finance. "This money was not intended for personal use."

The task of retrieving the funds has been complicated by Lebanon's strict banking

secrecy law. The central bank has relied on information from disillusioned Aoun employees and companies which did business with his government to identify the accounts.

Privately, some Beirut bankers are criticising the government's seizure of Gen Aoun's bank accounts.

"Strictly speaking, it was an abuse of the secrecy law for bank directors to come forward," said a Beirut banker. "It was unethical and illegal, at a time when Egypt is introducing banking secrecy and we hope to get Gulf money."

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Lufthansa

Tokyo warned by EC over trade curbs

By Ian Rodger in Tokyo

A SENIOR European Commission official warned the Japanese government that its delays in removing obstacles to imports of shoes, processed foods and fish could harm bilateral relations.

Mr Horst Gremmel Krenzel, the EC's director general of external relations, said that he could not detect any concrete result from the efforts of a working party set up last May to deal with these issues.

"Such an unsatisfactory result may easily have an unfortunate spillover in other areas of our bilateral relationship," Mr Krenzel said after two days of bilateral talks.

He said the EC trade deficit with Japan was too large, at roughly \$25bn and it was important to make progress in opening sectors in which European industry was competitive. For example, quantitative restrictions on shoe imports meant that European shoe exports to Japan were much lower than to other industrialised countries. Similarly, cheese exports were hindered by Japan's 35 per cent tariff.

"This is, in our view, an intolerable situation," Mr Krenzel said.

Another area of concern was aircraft sales. The EC had 30 per cent of the world market in aircraft, but only 10 per cent of the Japanese market, he said.

Japan fears resurgence of inflation

By Stefan Wagstyl in Tokyo

CONSUMER prices in Tokyo rose this month by 3.1 per cent year-on-year, reinforcing concern about a resurgence of inflation in Japan.

It is the biggest increase since January 1985, excluding the 1989 financial year, when figures were distorted by introduction of a consumption tax. Tokyo's figures are seen as an indicator of trends in the economy as a whole.

Prices were boosted by sharp increases in the cost of food as a result of an unusually hot summer and in the cost of petroleum products because of the Gulf crisis.

Officials of the government's Management and Co-ordination Agency said the October increase was unusually high and the rate could fall in future months, especially as the recent rise of the yen would offset the increase in petroleum product prices. But the underlying trend in consumer prices remained firm.

The agency said consumer prices in Japan as a whole rose 3.0 per cent in September, exceeding the increase in Tokyo, which was 2.8 per cent. Industrial production fell 0.9 per cent in September from August. But government officials said this did not mean the economy was slowing as the August figure was unusually high.

Former Sumitomo Bank executives indicted

By Stefan Wagstyl

TWO FORMER executives of Sumitomo Bank of Japan were indicted yesterday on charges of arranging ¥45.5bn (£17bn) in illegal loans for stock market speculators.

Mr Akio Yamashita, former manager of a branch in Yokohama, and Mr Fumio Nishimura, his successor, allegedly arranged loans illegally by soliciting the funds directly from other customers. Some ¥12.5bn was lent in this way to Mr Mitsuhiko Kotani, head of an investment syndicate called Koshin, and about ¥31.5bn to Seibi, another investment group.

The loans were made in 1988-89 as the authorities began to press banks to reduce lending to stock market and property investors.

The Tokyo District Prosecutor's Office, which brought the charges, also indicted Mr Kiyoshi Akiyama, a customer of the branch. The charges stem from a wide-ranging investigation of Mr Kotani's affairs which started over a

year ago and led to his indictment earlier this year on charges of stock manipulation. Two officials of Mitsui Trust and Banking, a trust bank, were arrested earlier this week on tax evasion charges, stemming from involvement with Mr Kotani.

Sumitomo Bank said it had been impossible to detect the illegal loans because they were well camouflaged. It recognised the seriousness of the incident and was taking steps to improve loan screening.

Meanwhile, Sumitomo yesterday pledged full support for Itohan, the troubled trading company trying to reduce debts run up on property investments. The promise was made at a meeting of Mr Sotou Tatsumi, Sumitomo president, and Mr Yoshihiko Kawamura, his counterpart at Itohan.

Itohan plans to reduce its property related debts of ¥700bn by ¥350bn by March. It is difficult to see how it will do this given the current weak state of the property market.

UK NEWS

Zeebrugge case ruling in prospect

By Raymond Hughes, Law Courts Correspondent

THE COURT of Appeal may be asked to rule on the recent decision by an Old Bailey judge to direct the jury to acquit in the Zeebrugge disaster prosecution.

Sir Patrick Mayhew, QC, the attorney-general, is considering referring the case under a procedure by which the appeal court gives guidance for future cases but does not interfere with the original decision - in this instance the acquittal of P&O European Ferries (Dover) on corporate manslaughter charges.

At the end of the prosecution case earlier this month, Mr Justice Turner held that the prosecution had failed to prove its allegations against P&O European Ferries (Dover) and a number of its employees charged with unlawful killing, arising out of the capsizing of the

Herald of Free Enterprise outside Zeebrugge harbour on March 6 1987, when 192 people died.

A spokesman for the attorney-general said yesterday Sir Patrick was considering a reference "on a point of law resulting from the judge's ruling".

The case had been seen as a test of whether a company could be prosecuted for corporate manslaughter.

The judge's direction to the jury to return formal verdicts of not guilty provoked calls for a change in the law.

Corporate manslaughter will also be an issue in a High Court application on Monday by a survivor of the Marchioness disaster a year ago.

Mr Dominic Langlands-Pearse's wife and 50 other people died when the Thames

pleasure-boat Marchioness, owned by Tidal Cruises, sank after colliding with the dredger Bowbelle, owned by the Ready Mixed Concrete group.

Mr Langlands-Pearse wants to challenge the decision of Mr Allen Green, QC, the director of public prosecutions, not to charge the owners of the two vessels and the Bowbelle's master, Captain Douglas Henderson, with manslaughter.

Captain Henderson has been sent for trial charged with failing to keep a proper lookout.

Lawyers for Mr Langlands-Pearse will ask for leave to apply for judicial review, in an attempt to have the director of public prosecutions ordered to bring manslaughter and other charges.

Mr David McIntosh, senior partner of City solicitors Davis Arnold Cooper, has written to

the Prime Minister calling for a Royal Commission to look into disaster litigation.

Mr McIntosh, whose firm has represented defendants and their insurers in a number of disaster cases, has told Mrs Thatcher that inconsistencies in procedure and approach in mass disasters are undermining public confidence in the adequacy of English personal injury law.

Mr McIntosh suggested in his letter that a Royal Commission, headed by a High Court judge who has presided over one of the recent disaster cases, should consider the law on corporate criminal responsibility for safety, the way in which police investigations, inquiries and public inquiries should proceed, and their impact on civil compensation claims.

Exxon and Davy Corp seek solution to refinery dispute

By Charles Leadbeater, Industrial Editor

SENIOR executives from Exxon, the US oil company, and the Davy Corporation, the British engineering contractor, were last night holding a crisis meeting in an attempt to resolve a damaging dispute over a £100m contract.

The scale of the dispute, over work at Britain's largest oil refinery at Fawley near Southampton, has forced Mr Lee Raymond, Exxon's president, and Lord Jellicoe, Davy's chairman, to call the emergency New York meeting in an effort to avoid an expensive and embarrassing legal row.

The dispute centres on work Davy was carrying out at Fawley refinery, which accounts for 20 per cent of crude oil refined in the UK.

Esso, which is Exxon's British subsidiary, yesterday confirmed that on Monday it had terminated Davy's contract to construct a refinery - a device which turns by-products of the refining process into gasoline and feedstock for the chemicals industry - at Fawley. It is believed to be unprecedented for Esso to break off a contract of this size.

The contract has been bedevilled by conflict between the two companies. The implication of Esso's action is that the work on the £100m refinery contract, signed in December 1987, was not complete. It is thought that the work was running about nine months behind schedule and the plant is still not ready.

Both companies are believed to have been preparing legal claims worth tens of millions of pounds over the delay.

Davy denies that it is responsible for the delay. Its argument is that Esso's agreements with its trade unions at Fawley have denied it the flexibility and ease of access it needs to complete the work on time.

In the 1980s, the Fawley site was widely regarded as a model for innovative industrial relations. However, in recent years industrial relations changes have failed to keep pace with developments elsewhere in industry, giving considerable freedom to sub-contractors and eroding demarcation lines between staff grades.

NEWS IN BRIEF

BT orders 3m Ericsson switch lines

BRITISH TELECOM has placed an order worth up to several hundred million pounds with Ericsson, the Swedish telecommunications group, for 3m switch lines on its new generation of digital telephone exchanges, writes Andrew Taylor.

Ericsson will supply BT with up to 3m of its digital AXE 10 switching lines by the end of March 1992. The eventual aim of the order will depend upon customer demand, says BT.

This is the first long-term contract from BT won by Ericsson, which has traditionally supplied between a quarter and a third of BT's digital exchange requirements.

Home loans plan BUILDING societies, banks and other organisations providing finance for home purchases face new restrictions on home loan packages.

The House of Commons yesterday approved the inclusion in the Courts and Legal Services Bill of a provision designed to protect home buyers from being coerced into deals for insurance policies and other services.

Travel guarantee

TWO travel agency chains yesterday guaranteed holidaymakers their money back within 24 hours if their tour operator went out of business.

Lunn Poly, the market leader, and Thomas Cook, the second biggest chain, are offering customers either a refund or an alternative holiday.

Aker expands

AKER GROUP, the Norwegian-owned offshore industry services group, is to pay £5m for Lassalle Petroleum Services, the Aberdeen-based subsidiary of Lassalle Construction, the British offshore construction company.

Lassalle Petroleum is a mechanical maintenance company which hires maintenance staff to oil companies and engineers in the oil and gas industry.

Solicitor jailed

A SOLICITOR was yesterday jailed for nine months for claiming legal aid fees for work for which he had already been paid.

Mr David Acton, who practised in Birmingham, was convicted at Warwick Crown Court on 18 charges of obtaining money by deception from the Law Society, the solicitors' governing body.

Cabinet re-make

CHANNEL 4 plans to re-make a controversial programme on the Cabinet originally made for the BBC but never transmitted. The programme was one of a series called Secret Society made by investigative journalist Duncan Campbell.

Brooke in final move to save Ulster plan

By Ralph Atkins, Jimmy Burns and Our Belfast Correspondent

MR PETER BROOKE, the Northern Ireland secretary, will next week make what is likely to be a last attempt to resuscitate his plans for starting talks on the province's political future.

Following a five-hour meeting late on Thursday with Mr Gerry Collins, the Irish foreign minister, Mr Brooke said "certain exploratory steps" would be taken to see if his initiative could be revived.

He is likely to seek meetings with leaders of the Unionist parties and the mainly Roman Catholic Social Democratic and Labour Party to test support for a re-jigged version of proposals he had hoped originally to unveil in July in the House of Commons.

If no way forward is found, Mr Brooke could decide to abandon - at least for a few months - the initiative he started in January. Officials at the Northern Ireland Office said the possibility of talks succeeding was "on the slide".

The gloom surrounding Mr Brooke's talks initiative, juxtaposed with one of the worst weeks of terrorist violence for some years in Northern Ireland, helped create what

was described by both governments as a "sombre" atmosphere at Thursday's meeting.

Eleven people have died as a result of terrorist acts in the past week, including nine murdered by the IRA. Six soldiers and a civilian were killed on Wednesday in border post attacks.

The funeral today of Mr Patsy Gillespie, used as a "human bomb" in one of those attacks, could test local reaction to the latest IRA tactics.

Mr Brooke believes it may be better to suspend his initiative, which has floundered on the question of when Dublin should be brought into talks, while much of the good will he has won on all sides remains.

Irish officials, however, made clear their determination to continue with discussions as long as possible. Mr James Moynihan, leader of the OIE, said in a speech at the OIE, who conducted a three-day state visit to Britain yesterday, analysed frankly the present problems of the Irish economy, implicitly suggesting that they contained some important lessons for British economic policymakers.

Before the advantages of a unified European market could be exploited, the central government budget and public finances must be put on a healthy footing, Mr Cossiga said.



President Francesco Cossiga of the Italian Republic, pictured right, with Lord Blakenham, chairman of the Financial Times, who hosted a luncheon at the FT in Mr Cossiga's honour.

In a speech at the luncheon, the Italian president, who conducted a three-day state visit to Britain yesterday, analysed frankly the present problems of the Italian economy, implicitly suggesting that they contained some important lessons for British economic policymakers.

Before the advantages of a unified European market could be exploited, the central government budget and public finances must be put on a healthy footing, Mr Cossiga said.

This required Italian households "to make a

Asthma drug boosts Glaxo's prospects

By Charles Leadbeater, Industrial Editor

GLAXO, Britain's largest pharmaceutical company, yesterday received a significant boost to its medium-term prospects when the Medicines Control Agency granted a full licence to Serivert, the company's new asthma treatment.

The UK launch of Serivert, considered to be the second most important drug to emerge from Glaxo's research and development pipeline in recent years, will be highly significant for the company's future.

It will be a test of whether the company can build on the success of its main drug, Zantac, the ulcer treatment which last year earned Glaxo £1.4bn, by launching drugs with a popular appeal.

Analysts believe Serivert could earn revenues of between £500m and £400m a year in the next five years from the worldwide asthma

drug market, estimated to be worth £2.3bn a year. The UK market is worth about £300m.

Serivert's main innovation is that it is a long acting asthma treatment. A single dose can last up to 12 hours.

Mr Paul Kirkler, pharmaceuticals analyst at Goldman Sachs, the finance house, said the speed with which Serivert had won regulatory approval was a good omen for its future.

The drug was only registered for approval in March.

Glaxo hopes to file for approval in the US in the first three months of next year and within 12 months expects to have licences in 16 countries.

The company's most promising drug Imigran, a treatment for migraine, which could have sales of more than £500m by the mid 1990s, was presented to pharmaceutical regulators for approval earlier this year.

Electricity companies to increase dividends

By Clare Pearson

RIGHT of the 12 regional electricity companies are to commit themselves at flotation next month to making real increases in dividends.

The companies are to say they expect to make payments at or above the rate of inflation as long as no unforeseen circumstances occur.

The promise is contained in the pre-flotation prospectus for the flotation, which went to the printers yesterday.

The dividend statements are underpinned by a target, which formed the basis of earlier negotiations between the government and the companies, that each of the companies should be able to achieve real dividend growth of at least 4

per cent for the first five years after flotation.

However, South Wales, Manweb, Northern and Yorkshire will confine themselves to saying they expect to make "progressive" payments, or payments "in line with earnings".

The more circumspect wording reflects the greater proportion of large industrial customers in these companies' areas, making their core distribution businesses more vulnerable to loss of business.

The 800-page pre-flotation prospectus is to be published next Friday. It contains all important financial information on the flotation except the final pricing of the shares, which will take place next month.

Teachers vote to strike

By Norma Cohen, Education Correspondent

TEACHERS at polytechnics and colleges voted overwhelmingly for industrial action and rejected a proposed pay contract tied to changes in conditions, their trade union said.

The National Association of Teachers in Further and Higher Education said that a half-day strike will be held on November 6 and will be followed by lightning strikes at institutions around the country.

Of the 41 per cent of members voting, 90 per cent rejected the offer of a 9.6 per cent pay rise, while 73 per cent of those voting favoured industrial action.

The Department of Education and Science has said it will withhold £12m earmarked for next year's pay settlement at polytechnics and colleges unless "efficiencies" such as the new contracts, are achieved.

Print unions warned over hours claim

By John Gapper

PRINTING companies may break from one of the largest remaining joint national bargaining agreements in British industry next year unless unions moderate demands for longer holidays and shorter working hours, the conference was told.

Mr Tom Machin, chairman of the industrial relations committee of the British Printing Industries Federation, said claims from the print unions Sogat and the NGA for reduced working hours were putting in doubt the future of national pay bargaining.

He said there was still considerable support among the BPIF's 3,300 members for joint pay bargaining to limit pay "leap-frogging", but warned that joint pay bargaining might not remain in its current form much longer if these claims were pressed.

Joint national pay bargaining in the engineering industry was abandoned this year by the Engineering Employers' Federation after unions launched a series of strikes in REF member companies over their claim for a shorter working week.

The government has encouraged an end to joint pay bargaining in private industry on the grounds that it limits the scope for companies to set pay flexibly according to their own priorities and seek productivity improvements.

Over the past three years, joint bargaining has broken down in the banking industry and in retailing. However, BPIF companies voted in 1988 to retain joint bargaining on basic employment terms while allowing for local productivity improvements.

Mr Machin said the agreement could not be criticised for failing to take account of companies' local needs because earnings were well above the minimum rates set nationally.

Stress fears rise for senior managers

By John Gapper, Labour Editor

THE number of senior managers thinking of leaving their jobs because of the levels of stress they are under has risen over the past six years as it has become increasingly hard to reconcile the pressures of work and family life, the Institute of Personnel Management conference in Harrogate was told yesterday.

The conference heard that a study of chief executives in Europe had found that 26 per cent of those in Britain are thinking of leaving senior management and finding another job because of stress, compared with 23 per cent in 1984.

Mr Cary Cooper, professor of organisational psychology at Manchester University, said an



unpublished study found a sharp rise in the number of British chief executives complaining that the demands of work on family life were too great.

While 23 per cent had complained about these demands in

1984 and 18 per cent complained at the demands of work on private and social life, the proportions had risen to 45 and 50 per cent by the time of the second study three months ago.

Mr Cooper said companies would have to adjust working patterns to allow senior managers to work more from home and to take career breaks if they were to continue recruiting enough senior managers over the next decade.

Even at the highest levels, people are questioning whether long working hours and the commitment that organisations are demanding of people are too much," Mr Cooper told a seminar at the institute's conference.

The proportion of chief executives reporting stress through "work overload" fell from 57 per cent in 1984 to 39 per cent this year. Those complaining of time pressures and deadlines fell from 62 per cent to 55 per cent.

However, chief executives were acutely aware of the dangers that stress in their jobs was creating. Thirty-three per cent said they believed their work was at an above average or high risk of physical and emotional exhaustion from their jobs.

Thirty-six per cent of British chief executives believed their current lifestyle was exposing them to the risk of heart disease.

BUILDING SOCIETY INVESTMENT TERMS									
	Product	Applied rate	Net rate	Interest	Minimum	Access and other details			
Alliance and Lender*	Capital Cash	12.75	12.75	Yearly	£1,000	10.45/10.55/10.65/10.75/10.85/10.95/11.05/11.15/11.25/11.35/11.45/11.55/11.65/11.75/11.85/11.95/12.05/12.15/12.25/12.35/12.45/12.55/12.65/12.75/12.85/12.95/13.05/13.15/13.25/13.35/13.45/13.55/13.65/13.75/13.85/13.95/14.05/14.15/14.25/14.35/14.45/14.55/14.65/14.75/14.85/14.95/15.05/15.15/15.25/15.35/15.45/15.55/15.65/15.75/15.85/15.95/16.05/16.15/16.25/16.35/16.45/16.55/16.65/16.75/16.85/16.95/17.05/17.15/17.25/17.35/17.45/17.55/17.65/17.75/17.85/17.95/18.05/18.15/18.25/18.35/18.45/18.55/18.65/18.75/18.85/18.95/19.05/19.15/19.25/19.35/19.45/19.55/19.65/19.75/19.85/19.95/20.05/20.15/20.25/20.35/20.45/20.55/20.65/20.75/20.85/20.95/21.05/21.15/21.25/21.35/21.45/21.55/21.65/21.75/21.85/21.95/22.05/22.15/22.25/22.35/22.45/22.55/22.65/22.75/22.85/22.95/23.05/23.15/23.25/23.35/23.45/23.55/23.65/23.75/23.85/23.95/24.05/24.15/24.25/24.35/24.45/24.55/24.65/24.75/24.85/24.95/25.05/25.15/25.25/25.35/25.45/25.55/25.65/25.75/25.85/25.95/26.05/26.15/26.25/26.35/26.45/26.55/26.65/26.75/26.85/26.95/27.05/27.15/27.25/27.35/27.45/27.55/27.65/27.75/27.85/27.95/28.05/28.15/28.25/28.35/28.45/28.55/28.65/28.75/28.85/28.95/29.05/29.15/29.25/29.35/29.45/29.55/29.65/29.75/29.85/29.95/30.05/30.15/30.25/30.35/30.45/30.55/30.65/30.75/30.85/30.95/31.05/31.15/31.25/31.35/31.45/31.55/31.65/31.75/31.85/31.95/32.05/32.15/32.25/32.35/32.45/32.55/32.65/32.75/32.85/32.95/33.05/33.15/33.25/33.35/33.45/33.55/33.65/33.75/33.85/33.95/34.05/34.15/34.25/34.35/34.45/34.55/34.65/34.75/34.85/34.95/35.05/35.15/35.25/35.35/35.45/35.55/35.65/35.75/35.85/35.95/36.05/36.15/36.25/36.35/36.45/36.55/36.65/36.75/36.85/36.95/37.05/37.15/37.25/37.35/37.45/37.55/37.65/37.75/37.85/37.95/38.05/38.15/38.25/38.35/38.45/38.55/38.65/38.75/38.85/38.95/39.05/39.15/39.25/39.35/39.45/39.55/39.65/39.75/39.85/39.95/40.05/40.15/40.25/40.35/40.45/40.55/40.65/40.75/40.85/40.95/41.05/41.15/41.25/41.35/41.45/41.55/41.65/41.75/41.85/41.95/42.05/42.15/42.25/42.35/42.45/42.55/42.65/42.75/42.85/42.95/43.05/43.15/43.25/43.35/43.45/43.55/43.65/43.75/43.85/43.95/44.05/44.15/44.25/44.35/44.45/44.55/44.65/44.75/44.85/44.95/45.05/45.15/45.25/45.35/45.45/45.55/45.65/45.75/45.85/45.95/46.05/46.15/46.25/46.35/46.45/46.55/46.65/46.75/46.85/46.95/47.05/47.15/47.25/47.35/47.45/47.55/47.65/47.75/47.85/47.95/48.05/48.15/48.25/48.35/48.45/48.55/48.65/48.75/48.85/48.95/49.05/49.15/49.25/49.35/49.45/49.55/49.65/49.75/49.85/49.95/50.05/50.15/50.25/50.35/50.45/50.55/50.65/50.75/50.85/50.95/51.05/51.15/51.25/51.35/51.45/51.55/51.65/51.75/51.85/51.95/52.05/52.15/52.25/52.35/52.45/52.55/52.65/52.75/52.85/52.95/53.05/53.15/53.25/53.35/53.45/53.55/53.65/53.75/53.85/53.95/54.05/54.15/54.25/54.35/54.45/54.55/54.65/54.75/54.85/54.95/55.05/55.15/55.25/55.35/55.45/55.55/55.65/55.75/55.85/55.95/56.05/56.15/56.25/56.35/56.45/56.55/56.65/56.75/56.85/56.95/57.05/57.15/57.25/57.35/57.45/57.55/57.65/57.75/57.85/57.95/58.05/58.15/58.25/58.35/58.45/58.55/58.65/58.75/58.85/58.95/59.05/59.15/59.25/59.35/59.45/59.55/59.65/59.75/59.85/59.95/60.05/60.15/60.25/60.35/60.45/60.55/60.65/60.75/60.85/60.95/61.05/61.15/61.25/61.35/61.45/61.55/61.65/61.75/61.85/61.95/62.05/62.15/62.25/62.35/62.45/62.55/62.65/62.75/62.85/62.95/63.05/63.15/63.25/63.35/63.45/63.55/63.65/63.75/63.85/63.95/64.05/64.15/64.25/64.35/64.45/64.55/64.65/64.75/64.85/64.95/65.05/65.15/65.25/65.35/65.45/65.55/65.65/65.75/65.85/65.95/66.05/66.15/66.25/66.35/66.45/66.55/66.65/66.75/66.85/66.95/67.05/67.15/67.25/67.35/67.45/67.55/67.65/67.75/67.85/67.95/68.05/68.15/68.25/68.35/68.45/68.55/68.65/68.75/68.85/68.95/69.05/69.15/69.25/69.35/69.45/69.55/69.65/69.75/69.85/69.95/70.05/70.15/70.25/70.35/70.45/70.55/70.65/70.75/70.85/70.95/71.05/71.15/71.25/71.35/71.45/71.55/71.65/71.75/71.85/71.95/72.05/72.15/72.25/72.35/72.45/72.55/72.65/72.75/72.85/72.95/73.05/73.15/73.25/73.35/73.45/73.55/73.65/73.75/73.85/73.95/74.05/74.15/74.25/74.35/74.45/74.55/74.65/74.75/74.85/74.95/75.05/75.15/75.25/75.35/75.45/75.55/75.65/75.75/75.85/75.95/76.05/76.15/76.25/76.35/76.45/76.55/76.65/76.75/76.85/76.95/77.05/77.15/77.25/77.35/77.45/77.55/77.65/77.75/77.85/77.95/78.05/78.15/78.25/78.35/78.45/78.55/78.65/78.75/78.85/78.95/79.05/79.15/79.25/79.35/79.45/79.55/79.65/79.75/79.85/79.95/80.05/80.15/80.25/80.35/80.45/80.55/80.65/80.75/80.85/80.95/81.05/81.15/81.25/81.35/81.45/81.55/81.65/81.75/81.85/81.95/82.05/82.15/82.25/82.35/82.45/82.55/82.65/82.75/82.85/82.95/83.05/83.15/83.25/83.35/83.45/83.55/83.65/83.75/83.85/83.95/84.05/84.15/84.25/84.35/84.45/84.55/84.65/84.75/84.85/84.95/85.05/85.15/85.25/85.35/85.45/85.55/85.65/85.75/85.85/85.95/86.05/86.15/86.25/86.35/86.45/86.55/86.65/86.75/86.85/86.95/87.05/87.15/87.25/87.35/87.45/87.55/87.65/87.75/87.85/87.95/88.05/88.15/88.25/88.35/88.45/88.55/88.65/88.75/88.85/88.95/89.05/89.15/89.25/89.35/89.45/89.55/89.65/89.75/89.85/89.95/90.05/90.15/90.25/90.35/90.45/90.55/90.65/90.75/90.85/90.95/91.05/91.15/91.25/91.35/91.45/91.55/91.65/91.75/91.85/91.95/92.05/92.15/92.25/92.35/92.45/92.55/92.65/92.75/92.85/92.95/93.05/93.15/9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UK NEWS

Motor industry to shed further 100 jobs as sales fall

By John Griffiths

THE loss of another 100 motor industry jobs was announced yesterday, bringing the total to more than 530 in two days - with warnings of more to come.

Flaxton, the bus and coach maker, is making about 100 people redundant at its main Scarborough, North Yorkshire, manufacturing facility, in the face of one of the worst order slumps in the UK coach industry's post-war history.

On Thursday the Dutch truck maker, DAF, announced 430 redundancies at its Leyland DAF van and truck plants in the UK.

Flaxton expects coach registrations to fall to 800 next year from 1,400 last year and 1,050 this year.

The redundancies, most of which will be compulsory, will affect employees in administrative and support jobs.

Bull's UK subsidiary currently employs 2,550 people. The subsidiary is also being reorganised into four business units.

ing bus, coach and truck sales, and a less steep - but still substantial - drop in UK car sales. The industry blames high interest rates for its difficulties.

Commercial vehicle makers say high interest rates have led to operators postponing vehicle replacements and a sharp fall in tourism activity, which forms the bedrock of most coach operators' earnings.

The latest Flaxton cuts bring to nearly 1,000 the total number of jobs lost from the country's bus and coach industry so far this year.

Flaxton expects coach registrations to fall to 800 next year from 1,400 last year and 1,050 this year.

The redundancies, most of which will be compulsory, will affect employees in administrative and support jobs.

Bull's UK subsidiary currently employs 2,550 people. The subsidiary is also being reorganised into four business units.

Engineering orders show sharp decline

By Charles Leadbeater, Industrial Editor

SIGNS of the recession gradually seeping into the engineering sector clearly emerged yesterday from official statistics which show a sharp decline in new orders and engineering order books.

Engineering sales figures for August, issued by the Central Statistical Office, show that during the summer the engineering industry, led by electrical and instrument engineering, was bearing up well to the pressure of high interest rates.

However, they also suggest that the industry is set for a bleak autumn with declines in the order intake from British and overseas customers.

New orders in the three months to the end of August were 6 per cent down on the previous three months and 1 per cent down on a year earlier. New orders from UK customers were five per cent down on the previous three months and new export orders 7.5 per cent lower.

The electrical and instrument engineering sector, which has been enjoying stronger growth than mechanical engineering, has been hit hardest by the decline in new orders. UK orders in the three months to the end of August were 9 per cent down on the previous three months.



Heaven sent: choirs such as this one might benefit from commercial sponsorship as cathedrals extend their search for more funds

Cathedrals attract new guardian angels

Alan Pike investigates the latest developments in ecumenical entrepreneurship

BUSINESS sponsorship reached sublime heights this week with a £250,000 agreement by Nuclear Electric to help finance Bristol Cathedral choir.

It is Bristol's second sponsorship success this year. The Gateway supermarket chain is to invest £500,000 in a centre for cultural and spiritual renewal. By coincidence, the cathedral already has a building called the Gateway so the name of the new development, the Gateway Centre, will acknowledge the sponsor's contribution without appearing excessively commercial.

Rising costs are forcing cathedrals to become imaginative in their search for funds. Defenders of business sponsorship say that cathedrals have, through the ages, always relied on wealthy patrons.

"When organisations discuss sponsorship with us they know it is not the same as sponsoring a football club or a racing car," says the Dean of Bristol, the Very Rev Wesley Carr.

"Their interest in maintaining quality is the same as ours, and we draw up agreements making it clear what is expected on both sides."

As events at two other cathedrals this month have shown, however, fund-raising easily becomes controversial. A report by the Bishop of Lincoln, the Rt Rev Robert Hardy, severely criticised senior cathedral clergy after an attempt to raise money by displaying the cathedral's copy of Magna Carta in Australia lost £56,000.

At St Paul's in London, Dr Malcolm Postgate, a former banker appointed to the new position of chief executive on the recommendation of management consultants, was dismissed after failing to agree with the dean and chapter on income generation plans.

The government provides aid through English Heritage to help maintain historic parish churches.

Last month's environment white paper accepted the principle of extending state aid to

cathedrals - and similar buildings of other denominations. Talks involving the churches, the Department of the Environment and English Heritage will take place soon but government support will constitute only a small proportion of cathedral repair bills.

The Very Rev Raymond Funnell, Provost of St Edmundsbury and secretary of the Association of English Cathedrals, says: "The introduction of state aid must not create the impression that less money will be needed from other sources. Public appeals will remain vital to cathedral maintenance."

There is no point in cathedral authorities setting unrealistic appeal targets. Consequently, says the provost, they appeal for what they believe can be raised rather than the amount needed. "This makes it impossible to plan restoration work far enough ahead and leads to a stop-go approach."

Some appeals are specific and relatively small. St Albans last week launched a fund to raise £150,000 to restore the shrine of the martyr to whom the cathedral is dedicated.

Other appeals, to finance general repairs, are much larger. Ely has raised £4.3m from an appeal started in 1986 but Canon James Rone, in charge of the appeal office, says there is a further £4m-worth of work waiting to be done. In addition, the cathedral is trying to raise £1m to establish a maintenance fund for the 21st century. It has also had to find £1.3m for urgent repairs to its famous lantern tower, which was damaged in last winter's gales.

The bulk of Ely's £4.3m was raised within East Angles. By contrast, Ripon's appeal for £1.5m has been a national one aimed at industry.

Some forms of income generation involve delicate judgments. Most cathedrals have book and gift shops. Provost Funnell's at Bury St Edmunds raises £15,000-£14,000 a year, but at some bigger cathedrals

income is 10-times greater. Some have cafes, restaurants and tourist centres.

However, setting the limits of commercial exploitation is a challenge for cathedral authorities, who must ensure that the buildings retain the atmosphere of places of worship rather than commercialised museums.

Two years ago Ely took the most difficult decision of all and became the first English cathedral to impose admission charges outside service times. Mr Rone says he detects signs that since the introduction of charges many tourists have taken their visits more seriously.

The charges have not deterred the public from contributing to Ely's appeal fund. The £4.3m raised since 1986 is successful by the standards of cathedral fund-raising.

However, all things are comparative. South of Ely, a cathedral of the present age, the new terminal at Stansted Airport, is rising. Its cost: £400m.

TV-am chief warns of sponsorship dangers

By Raymond Snoddy

MR. Bruce Gyngell, chief executive of breakfast television company TV-am, warned yesterday that an expansion of sponsorship might not bring new money into commercial broadcasting.

He was commenting on the publication of a new draft code on television sponsorship which proposed opening up all of British commercial television, apart from news and current affairs, to sponsorship from the beginning of next year.

Mr Gyngell said yesterday: "There is a danger that people will see it as an easy and cheap way of getting access to television. It is a situation which needs to be watched very, very closely."

He warned that companies which only wanted to establish brand identification might choose sponsorship as a substitute for normal spot advertising.

TV-am is thinking of only accepting sponsors which do not already advertise on the station. Mr Gyngell said that sponsorship was not part of the grammar or culture of British television.

The chairman of the ITV Sponsorship Committee, Mr Malcolm Wall, has estimated that sponsorship could bring in a total of £50m by the end of 1992, although that is not necessarily new money.

Mr Michael Grade, chief executive of Channel 4, is not against sponsorship in principle but he does express caution on how much sponsorship he will accept on his channel.

Mr Grade has warned that "the greater the dependence on sponsorship as an element in making up programme budgets, the greater the pressure to concentrate on those 'whole-some' ideas which are most likely to succeed."

Early research on viewer reaction to the sponsorship of the ITV national weather by PowerGen, one of the electricity generation companies soon to be privatised, suggested that a majority did not mind.

Some respondents even said that the weather had much improved since PowerGen started sponsoring it.

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Weekend October 27/October 28 1990

Major utters
that "R" word

MR John Major has won a reputation for caution. When he admits that it is "conceivable" the British economy is already in recession, many will conclude that this means it is a certainty. The latest unemployment, trade and monetary numbers, the gloomy survey published this week by the Chambers of Commerce, the poor results announced by an industrial bellwether such as ICI and the unwillingness to roll over credit lines that triggered the collapse of Polly Peck are all signals of such a recession.

What can the chancellor do about it? The answer is "very little". It is too often assumed that Mr Major will cut interest rates when required by the state of the domestic economy. But he can no longer do so, unless the exchange rate permits.

Sterling has strengthened a little, but it is still out of kilter above its effective floor against the D-Mark. Unless rates of interest fall in West Germany, the peseta weakens against the other currencies within the exchange rate mechanism or confidence in the UK economy improves, further cuts in UK rates of interest would be very risky. Provided the government is not prepared to think the unthinkable, an early realignment, in the exchange rate that will determine whether rates of interest can be cut.

The chancellor has been disingenuous on this important implication of ERM entry. On several occasions - in his Mansion House speech, for example - he has stated that "interest rates will be reduced further only when it is clearly safe to do so". But it is not just a question of when interest rates can be lowered. Mr Major could well find himself having to raise them, recession or no. It would be wise for him to admit as much.

No bounce

What then of sterling's "honeymoon"? The ERM has been put in at a fairly high rate, sterling does not seem to have much bounce in it, weighed down as it is by a large current account deficit, high inflation and political uncertainty.

The true honeymoon - more a cautious period of listening in - was between 1986 and 1988. On this point, it is a former chancellor - Mr Nigel Lawson - who is being disingenuous. Mr Lawson asserts that failure to enter the ERM in 1985 was a "real tragedy". In terms of disinflation, he is right. But if sterling had entered then, at around DM3.75, there would have been no rapid decline in unemployment, no accelerated

economic growth and perhaps no Conservative election victory either.

What did prove a "tragedy" were the decisions not merely to let sterling plunge, from DM3.97 to DM2.75, between mid-1985 and the beginning of 1987, but also to try to keep it down. It was that "competitive" exchange rate which has left the UK in its present difficulties. Yet this was not necessarily by Mr Lawson's failure to obtain agreement to ERM entry in 1985. These were separate decisions.

From the middle of 1986 to early this month sterling has been in a sort of trial marriage with the ERM, on a central rate of DM3 and a super-wide band of 10 per cent on either side of that central rate. The period of "shadowing the D-Mark" between late 1987 and early 1988 was an extreme episode within a more extended, though less precise pattern of behaviour.

Confidence undermined

Letting sterling fall and then trying to keep it down gave the UK a honeymoon lasting some three years. Interest rates were cut to remain below what those looking at domestic monetary aggregates might have thought prudent. In an economy with relatively high inflation expectations, a liberalised financial market, and no instrument other than monetary policy for influencing aggregate demand, the result was rapid economic growth. Ultimately, the build up of inflationary pressures, mainly - though not exclusively - in the current account, undermined the market's confidence in sterling and allowed the authorities to have their exchange rate policy plus the needed domestic squeeze.

The search for a "competitive" exchange rate within an exchange rate oriented monetary policy and a liberalised economy is a recipe for severe economic instability, for "boom and bust". The UK has had the "boom", now comes the "bust". The only way to have been reasonably sure of enjoying a happy honeymoon now would have been to try to enter the ERM at a "competitive" exchange rate. But this would merely have allowed yet another upsurge in inflation while postponing still further the time when the exchange rate bites, as it must in the end. Both wisely and bravely, the government has refused to repeat that mistake. There may yet be a little relief over the next few months, but it will be modest. For now and the next few years the UK will have to cope with the harsh side of married life, even the dreaded "R" word.

It's not quite no more Mr Nice Guy. But there is a new sweetness in Mr John Major, the chancellor of the exchequer, these days.

One year after being catapulted into the chancellorship, and three weeks after taking sterling into the exchange rate mechanism of the European Monetary System, Mr Major appeared on the offensive when interviewed this week in Number 11 Downing Street.

ERM euphoria barely lasted a day. Industry is worried that the DM2.95 central rate might be too high. The R-word, "recession", is on everybody's lips.

Mr Major himself is distinctly peeved - with the press and with the City's highly paid, opinionated scribblers. One minute they seemed to hail ERM entry and the simultaneous one percentage point cut in base rates as a masterpiece by a man who is generally held to be a very political chancellor.

The chancellor bridled when asked whether ERM entry and the interest rate cut were political moves by a man who is generally held to be a very political chancellor.

"No, I'm not going to play politics with the economy. I know people like to say that. They like to pin labels on people," he says. "If I were going to play politics with the economy, would I have gone into the ERM at an exchange rate that some people argue is too high, with the inevitable discipline that implies within 18 months of a general election? Is that the politician playing with the economy?"

The sight of Mr Major detaching himself from the 12 months since Mr Nigel Lawson rocked the government with his resignation, the chancellor has done a pretty good imitation of an old-fashioned bank manager, being unfailingly polite to all and sundry with a tendency to say no.

Now he impatiently taps his desk to make a point, mixes his accustomed courtesy with mild sarcasm and is altogether more brittle. He is no longer a cardboard cut-out figure but a three-dimensional character. At last, it is possible to understand the story of how he started on his meteoric political career by having a furious argument over economic policy with Mrs Thatcher at a white dinner in the early 1980s.

Although the chancellor does not say so, winning the prime minister for ERM entry was his biggest success since taking office a year and a day ago. It testified to his persistence and political skills and laid to rest the unjust charge that he was Mrs Thatcher's poodle.

But that is not his sole achievement. He has developed a "hard Ecu" alternative to the Delors programme for Economic and Monetary Union in Europe, put forward a plan to help the poorest debtor countries and developed further his own particular brand of Conservative economic and social policy with its stress on fairness and helping people to help themselves.

He does not like labels but considers the description "economically dry and socially wet" to be "fairish". He laid claim to this ground in this year's New Year interview with the Financial Times when he said he wanted low taxes, low inflation and high investment in a

A tougher
man at
Number 11

Peter Norman finds that the
chancellor is now fighting back
against his critics and events

tion and high investment in a Britain that gives individuals "opportunities to realise their full potential".

Conservatives should encourage people to move out of difficult circumstances and remove the impediments blocking them, he says. Ensuring that people are more mobile is one priority.

"Why do I want people to own capital? Not just so that they have got money. But so that they can spend it. By now, Mr Major's fingers were tapping hard on the table. "Now that's ludicrous. Not only is it ludicrous, it's unfair - zap. Not only it's unfair, it's - zap - stupid, because it encourages people right from the very start - zap - to believe that consumption is better than savings."

But the chancellor's "first job, of course, is to keep the economy on an even keel and inflation down. I must make

ple paying tax who ought not to have been paying tax. For example, youngsters, who were given some money by their grandparents. Instead of saving it, they went out and spent it."

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got some capital, some savings - capital is an ugly word in a sense - they will be more likely to be prepared to move from a job that is secure to something they want. In short, it opens up a fresh choice."

Looking back at his first Budget, he believes most commentators missed important clues to his economic and social policies.

One was his decision to abolish the composite rate tax levied on savings from the start of the next financial year. "It had been shied away from for a long time because it was technically difficult. It was very convenient for chancellors, composite rate tax: a lot of money, easy to collect, nobody complained. But it was just plain wrong."

"There were millions of people paying tax who ought not to have been paying tax. For example, youngsters, who were given some money by their grandparents. Instead of saving it, they went out and spent it."

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But the chancellor's "first job, of course, is to keep the economy on an even keel and inflation down. I must make

remotely in that."

Again he stresses the non-partisan nature of his chancellorship. "I cannot change the electoral cycle. I can't actually change the economic cycle. Everybody still seems to think along these old-fashioned lines of engineering some artificial mini-boom for the election. You can't do it now. Even if it were right to do - which it isn't."

The chancellor believes his party "will win the next election and be the government after the next election". His goal is "to move into the 1990s with the inflationary problem behind us" and the economy stable. "So I am not going to play silly games with it before the election."

Does that mean he is prepared to take the pain that ERM membership might entail?

"Of course. Why else go into it?" Even if that could mean 50,000 more unemployed a month?

"We don't know, do we? But policy isn't just geared to the short term. Policy has to be geared to the long term. I am fed up with us having a less good economic performance than some other people. There is no reason why we should not look the best economic in Europe smack in the eye and perform as well as them."

So is this why, after 10 years of Thatcherism and the free market, we have a chancellor jawbanging away, using every opportunity to tell people to moderate their wage demands?

"How can I not do that? We are not going to have an incomes policy. But what I actually said was to tell people it's up to them, that if they pick injudicious wage increases there will be a price to pay. Now if I had not done so, it would have been perfectly fair of you to say to me, as some people did a week or so ago: 'He hasn't told us what membership of the exchange rate mechanism means.' I do tell people what membership of the exchange rate mechanism means and they say: 'He's lecturing workers and telling them to take pay cuts.'"

"My critics can play it either way and there is nothing I can do about that. But out there are people who actually need to know what the new world we are living in is like. And the new world is that there can't be an exchange rate devaluation. And wages policies of one sort and another have been tried repeatedly over the past 20 years and don't work."

While Mr Major's past 12 months were no picnic, the period ahead is bound to be more difficult. Since ERM entry, the economy is in uncharted territory. Britain's European partners will probably be pressing for faster progress on monetary union. The best possible news for the government - a fall in inflation - may well involve a further slowdown in the economy. And that general election must be fought by mid-1992 at the latest.

But on the evidence of this week, a tougher, more combative Mr Major is readying himself for the task. After all, as a possible successor to the prime minister, there is more than the tenure of Number 11 Downing Street at stake.

Labour's
favourite Tory

Malcolm Rutherford on Edward
Heath and the Conservatives

Mr Denis Healey records in his memoirs that he generally known as Teddy Heath returned from the war as "Ted". With the change in name went "a new toughness" that was to take him to the Chief Whip's Office and No 10. And it is one of the intriguing footnotes to British politics that Mr Healey, Mr Heath and the now Lord Jenkins were at the same Oxford college together. Mr Heath was the organ scholar. He was also the only one of the three to become prime minister.

Many people have changed their minds about Mr Edward Heath over the years, some of them several times, and he has not always been his own best advocate. The division of views about him came out as clearly as ever this week when he was in Baghdad negotiating to bring home British hostages.

On the one hand, there is the plain, blunt man remarkably popular with ordinary people and nowadays the Labour party's favourite Tory. On the other, there is the inextinguishable, sometimes extraordinarily suspicious figure who refuses to make his peace with Mrs Margaret Thatcher.

The best way to understand the Heath-Thatcher relationship is to recognise that they are two of a kind. Both came from relatively humble origins; both were introduced to a wider world at Oxford; and both have a rigid belief in their own rightness, yet perhaps surprisingly a willingness to listen to others when their certainty gives way to doubt.

Mr Heath's road to No 10 was not entirely paved with honour. Some of his colleagues (now dead) never forgave him for quietly and almost without telling anyone supporting Alec Douglas-Home for the leadership when Harold Macmillan was on his way out in 1963.

The reasoning must have been that Home would not survive very long, and that Mr Heath would be well placed to succeed him, which is exactly what happened. Yet the procedures under which Home took over led to a change in the rules under which the Tory party picks its leader. Mrs Thatcher took advantage of the new system to defeat Mr Heath in 1975.

The biggest and least publicly discussed question in the history of the modern Conservative party, however, is how Mr Heath managed to go to the country and lose. There was no necessity for that election to be called.

Having won a surprising victory over Mr Harold Wilson in 1970, Mr Heath was in many ways an outstanding prime minister. He took Britain into the European Community. True, he had to work with President Pompidou, not President de Gaulle, but it was still an achievement.

Mr Heath's critics in the Tory party have never forgiven him for his alleged U-turn on economic policy. He reacted to unemployment by increasing state aid to industry and to inflation by introducing an incomes policy. He was also prepared to negotiate with the trade unions. That, of course, is one of the reasons why the Labour party likes him, apart from the fact that he is so obviously at daggers drawn with Mrs Thatcher. It is slightly ironic that all these years on he is in much the same position as he was - wondering when is the best time to call a general election.

If ever there was a desirable political reform in this country, it is the introduction of fixed-term parliaments.

Ian Davidson considers the French government's
enthusiastic attitude towards a federal Europe

Ambitious aims for
political union

balance of payments," said a senior government member.

Precisely what such a federal system would look like and how it should be constructed remains unclear. French ideas are still tentative, and the administration admits that it is only now starting to explore the options. "We want to go ahead fast," says a senior official, "but not too far right away. We are not looking for a federal system in the first instance, and we are not at all sure what are the best ways forward."

But the French agenda undoubtedly includes a strengthening of Community institutions; the priority is to strengthen the powers of the Council of Ministers and the European Parliament, but the Commission too should have its powers increased, and should be given a bigger role in the development of a more co-ordinated EC foreign policy.

The theme of European defence has been a favourite topic under President Mitterrand, but has not been accompanied by any practical proposals. The primary difficulty in the past has been that hostility to any military integration with its allies has been a central plank of France's defence doctrine, whereas most of France's Community partners are members of Nato and have been committed to Nato's integrated military structures.

But the international context has changed in two important respects. First, the evaporation of the east-west confrontation is raising a large question mark over Nato's strategy, and even over its continued existence. Second, Nato is not well placed to be a vehicle for strategic solidarity between the US and Europe, if war breaks out in the Gulf.

The problem is that there is still a gap between France's defence policy and those of its European partners. That gap was highlighted recently by President Mitterrand's unilateral decision to remove all French troops from Germany, which caused dismay and incomprehension in Bonn.

At present, President Mitterrand is not ready for a basic revision of French defence policy. He does not wish to attack Nato, which is irreplaceable for counter-balancing Soviet military power, and he wants the US to stay in Europe. He believes there is room for a complementary structure in Europe, but a European defence policy requires the creation of a political Europe, and that will take time.

In the meantime, two themes stand out. The French would



welcome some nuclear co-operation with the UK, and maintain that it would be well received by other European countries.

In a broader multilateral context, the French envisage some kind of rapprochement between the EC and the nine-nation Western European Union, perhaps to create a European crisis or emergency planning mechanism, or perhaps to help co-ordinate the management of (independent) national defence forces.

In Ecu, the three phases set out by the Delors Committee are still in French eyes the blueprint for getting to monetary union. They would prefer the transition to Phase Two to take place on January 1 1993, and to be followed rapidly by Phase Three of monetary union; but if the German government would rather postpone Phase 2 to January 1 1994, as Chancellor Helmut Kohl has suggested, then so be it.

The main unresolved ques-

tion is how this timetable is likely to be affected by Mrs Thatcher's hostility to monetary union. The French government is reluctant to envisage a two-speed monetary union, in which some countries would get left behind, and believes it should be possible for all 12 to keep together.

The Bank of France deplores the expression "two-speed monetary union", but sees no objection to a longer transition period for countries which, in the words of a senior Bank official, "are not yet in harmony with the idea of giving up the power to change their exchange rate".

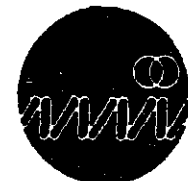
The Bank is, for a future European Central Bank is already three quarters complete, and the Bank of France expects it to be finalised before the Inter-Governmental Conference is launched at the December European summit.

The independence of this European Central Bank from interference by national governments or the Commission, is regarded as essential by the Bank of France, and reluctantly conceded by the government. The Bank says that a single monetary policy cannot be managed by a collection of different governments; the government describes independence as a regrettable but unavoidable price to be paid to the Germans and the taboos of the Bundesbank.

The British notion of a hard Ecu gets some condescending kind words from the Bank of France, but no support. "It's a good idea," says the senior official, "but we haven't discussed it that much. Monetary union means one monetary policy; and a 13th currency would have a complicating effect."

France's ambitions for the EC have expanded much faster than the detailed thinking-through of ways to put them into effect. But Mrs Thatcher would be ill-advised to conclude either that there is no substance in President Mitterrand's European political objectives, or that he can be easily diverted from them.

■ Euro MEPs: the travelling circus, Weekend FT

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The rise and fall of Polly Peck

Britain's most successful share of the 1980s succumbed to the first year of the new decade. FT writers tell the story of Polly Peck's voyage from obscurity to riches, which ended in administration earlier this week

On a sultry Mediterranean evening just six weeks ago, Mr Asil Nadir savoured what was to prove a fleeting moment of triumph. Hundreds of guests had been invited to celebrate the opening of the new Sheraton Voyager hotel in Antalya, Turkey, built in lavish style by Polly Peck International, the company Mr Nadir headed. Bankers and stockbrokers flown in from London for the weekend on Nadir's own airline, Noble Air, mingled with other business associates and employees of Mr Nadir's privately-owned Turkish interests.

In the middle of a Turkish fashion and music show, the host arrived. He walked in, surrounded by all these people, said one guest, "and the show stopped. A spotlight was trained on him. All the Turks and Cypriots in the audience immediately jumped to their feet and applauded rapturously. He acknowledged the applause like some kind of film star."

Mr Nadir strode towards Rauf Denktaş, the leader of northern Cyprus and his guest for the weekend, and they greeted one another enthusiastically.

The warmth of his reception was not surprising, according to a visitor from London. "Don't forget," he said, "this man employs one-third of the working people in northern Cyprus. The economic impact if they lost their jobs would be catastrophic."

By contrast with the exuberance in Antalya six weeks ago, the mood in London on Tuesday lacked drama.

Court 55 is one of a dozen new courts opened earlier this year in a far corner of the Victorian Gothic law courts in the Strand. Its atmosphere of functional austerity — light oak benches, bare painted walls and concealed strip lighting — contrasts with the gloomy magisterial aura of the older courtrooms.

The listing for Court 55 on Thursday was brief to the point of obscurity: Companies Court, Ex Parte Application.

Behind that curt announcement lay the legal moves that would strip Mr Nadir of his power as chief executive and chairman of Polly Peck. The application was by the company's directors for an order placing it in administration.

And, after a hearing conducted in characteristically low-key manner by the lawyers, that is exactly what they got.

Mr Nadir himself was not present. At about nine o'clock the previous night, after having shuttled between Cyprus, Istanbul and London for 48 hours of fruitless talks, he was at home, sounding weary and depressed and preparing to take what he said would be a long, hot bath.

His mood was fragile, to say the least. At times he sounded disgusted with the world, railing at what he termed "silly" bankers and "cock-ups" by British investigators from the Inland Revenue and SFO. At times he seemed drained, admitting he was exhausted and saying he had had "a... rotten day".

He talked at length of what he said was the unwillingness or inability of UK officials and investigators to understand how the complexities of Greek-Turkish relations over Cyprus could affect a listed UK company.

Mr Nadir complained about investigators at the Serious Fraud Office and the Inland Revenue who had been looking into his affairs. "These people went on hearsay and gossip," he said, and claimed to have "a series of documents that will show what nonsense the whole affair has been".

Toward the end of the conversation on Wednesday he lapsed into a moment of self-mocking humour. "I broke the record, you know. I am the person who has received the most coverage in the British press in square inches since 1943." He paused for dramatic effect before identifying his record-breaking predecessor in the square inch league.

"It was Churchill," said Asil Nadir. "It was Winston Churchill."

Churchill was prime minister when Asil Nadir was born in Famagusta in Cyprus 1942, where his family lived before moving to the island's capital, Nicosia. His father, İsmail Nadir, was a constable in the British colonial police force before starting a small stationery and book shop.

İrfan gained a reputation among his fellow Turks as an innovative businessman — if not a terribly successful one.

several debts on the island. After a year or two in London, İrfan Nadir started a clothing company, Westwell, in which he was joined by his son Asil.

Towards the end of the 1970s Asil Nadir spotted the potential of the citrus business in northern Cyprus. In the wake of the Turkish conquest of northern Cyprus in 1974, the orange groves were left untended and their commercial potential was ignored. "We had lemons rotting under the trees," says a Cyprus lawyer, "English friends who saw them told me: 'We buy these at home yet you plough them into the soil.'"

Mr Nadir decided that if the fruit was properly graded and packed, he could do better. The essential step was to build and operate his own packaging plant in northern Cyprus. To get the necessary cash for this, Mr Nadir decided to tap the stock market. He opted for a reverse takeover, backing into Polly Peck — at that point only a shell company — followed by a rights issue.

With the cash, he set up Sunzest, a subsidiary of Polly Peck, to export fruit from Cyprus, and Unipac, a cardboard box factory. The opportunity was a straightforward business one — but to take advantage of it required exploiting an elaborate network of political and personal favours.

Polly Peck rapidly became central to the northern Cyprus economy. "Asil Nadir brought us marketing expertise which we desperately needed," said one local observer. Mr Alex Shevkat, manager of a holiday company, who comes from a citrus family, said: "Asil Nadir came like a knight in shining armour. He gave us a new lease of life."

Success attended Sunzest's efforts, and Polly Peck's share price began a seemingly inexorable climb. Its share price rose from 9p in 1980 to 23p in 1983 (equivalent to a rise from less than 1p to 18p in terms of today's shares). Soon the group was announcing its diversification into other areas: fruit and vegetable operations out of mainland Turkey and consumer electronics. Then, when Polly Peck seemed set for success in April 1983, disaster struck.

In the City doubts began to circulate, fuelled, most Turks believe, by Mr Nadir's enemies among the Greek Cypriots who were resentful of his success in making profits out of their former orange groves. Rumours that the Turkish Cypriot authorities were about to withdraw tax concessions helped fuel a market panic and a plunge in the share price. Polly Peck lost more than a quarter of its market capitalisation in 20 minutes.

However, the company continued trading, apparently unaffected, and in three its share price resumed its climb. By 1986, it was close to 450p, valuing the company at nearly £2bn.

It remained unclear, however, exactly how Polly Peck made its steadily rising profits. This ignorance was not confined to outsiders. Few, Mr Nadir admitted, understood it. "I just don't know how it was done."

Unofficial estimates of northern Cyprus citrus exports put them at \$2.9m in 1983, \$2.3m in 1986. Yet Polly Peck claimed to be making advance payments to farmers many times larger than that. There seemed a large discrepancy between the supposed size of advance payments and total value of crop.

As a whole, the fruit business in the eastern Mediterranean was eating up Polly Peck's cash at a phenomenal rate. "All the money always went out to Turkey," one of those at the company says. "New facilities from the banks were used to pay interest expenses, dividends and head office expenses."

None of the Turkish operations was financed by local borrowings — at first, at least — due to high local interest rates which would have wiped out reported profits. The corollary of this, though, was that the company experienced foreign exchange losses due to the fact that much of its working capital was in a depreciating currency.

Trading profits went through the profit and loss account, while the attendant exchange losses were shown as adjustments in reserves. In the past two financial years alone, covering the 28 months to December 1989, £215m was written off in this way.

Certainly, Polly Peck knew all about cash crises. Early in 1987, things had got so bad that assets were being sold and some head office staff were going without pay as the company struggled towards a dividend payment due in early April. "Every phone call was a creditor," one former executive recalls. A lifeline from Hongkong Bank,



at the time the company's largest creditor, was proffered and then withdrawn at the 11th hour — a day one former executive still refers to as "Black Friday" — before another bank could be found to tide the company over. The outside world was none the wiser and Polly Peck went on to ever higher profits and share price.

Mr Nadir himself ran the company from an empire from an office in Berkeley Square, elaborately furnished with antique mahogany chests, expensive looking Turkish rugs and a clutter of objects d'art.

Visitors could expect warm hospitality: traditional Turkish yellow mint tea, plates of olives, cheese and tomatoes and as many Silk Cut cigarettes as Mr Nadir, a chain smoker, has left in his nearest packet.

Tall, his dark hair slicked back above a high forehead, Mr Nadir has a preference for hand-tailored Navy blue blazers, grey flannel trousers and Gucci-style loafers. His style of dress and manner are those of international café society, rather than of the chairman of a large British quoted company.

His way of running the company was also distinctive. "I am a workaholic. Work is my hobby," he said. He made little distinction between weekdays and weekends —

Nadir came to believe his own favourable publicity. But the banks fuelled his belief that the company's future knew no limits. From 1988 onwards, they began to knock on Polly Peck's door offering credit lines, he says. Mr Nadir could not say no — and did not.

His opportunity to move his company decisively into the big time came just a year ago, with the \$37m acquisition of the fresh fruit business of Del Monte of the US. The deal, partly financed by a \$28m rights issue, the second big cash call in a year — made Polly Peck the world's third-largest fruit distributor. The City fell over itself to approve the company's share price rose 38 per cent.

The purchase was seen as a good fit. Del Monte's strength in the US market for bananas and pineapples would complement Polly Peck's strength in citrus fruits in Europe, and Polly Peck would be able to use the well-known Del Monte brand name for its own produce.

Within weeks, another deal was on the way. In late October 1989, Polly Peck agreed to buy 51 per cent of the shares of the tiny and troubled audio group Sansui, for \$99m. The deal was greeted by the Japanese establishment with rapturous enthusiasm, because it allowed the Japanese authorities to make a point they badly wanted made — that it was possible for a foreign

brought its own problems. Too much of the finance for the Del Monte deal was in the form of uncommitted bank facilities. The risk was worth it to get Del Monte, suggests a non-executive director, but it made Polly Peck vulnerable to any change in bankers' sentiment.

And, he says, no one on the board — not even Mr Nadir — realised how illiquid the company's huge bank balances in northern Cyprus were. Taken together, these facts created the potential for a cash crisis if the company sustained a public setback.

Such a setback was not long in coming. As well as the uncertainties of its own finances, Polly Peck was having to cope, by the summer of 1990, with rumours of market manipulation or insider dealing. These stories were not new. "There were always stories in the background of funny dealings going on," says one large shareholder. "But we never saw any evidence of a sustained operation."

Others had heard the same rumours, and were beginning to look into them: the International Stock Exchange's insider dealing group, the Inland Revenue and — this autumn — the Serious Fraud Office.

Their inquiries have focused on two suspects: that there had been a concerted effort over several years

Quite literally. Bacon and egg breakfasts from the kitchen in the basement would be served at 10.30 in the morning for those who wished.

There were questions about how well South Audley was run: maps, calls from banks, which held Mr Nadir's shares as collateral, were frequently missed.

Two questions remain unanswered: who were the beneficial owners of the shares bought by Mr Davies, which were registered in the names of Swiss nominee companies? And where did the money come from to buy them?

One allegation being investigated by the SFO is that some of Polly Peck's own money was routed through Unipac, its Cypriot cardboard box manufacturer, to the Nadir-owned Industrial Bank of Cyprus, before being remitted to Midland Bank International in London and paid out to stockbrokers for Polly Peck's shares.

Nadir himself strongly denies such suggestions, claiming that a ham-fisted and wrong-headed approach by the investigators, who raided South Audley last month, is to blame for his company's demise.

Stories about the investigations were under preparation in two London Sunday papers by the late summer of 1990. But the day before they appeared — in the Observer and the Sunday Times — Mr Nadir took a step that was ultimately to prove disastrous. At a hastily arranged Sunday afternoon board meeting on August 12, he made a surprise proposal to buy out the 75 per cent or so of the company's shares that he did not already own. Then, just as abruptly, he withdrew the proposal five days later. This bizarre episode led to a Stock Exchange investigation, which produced a damning picture of his actions which were forwarded to the Department of Trade and Industry and the Serious Fraud Office.

From that moment on, events were out of Mr Nadir's control. Mr Nadir's insistence that he had wanted for several years to take the company private has been confirmed by his sister, Mrs Bilge Nevzat, and by non-executive directors. His argument that the London stock market was not a friendly environment for a company like Polly Peck fell on fertile ground in board meetings. Directors looked at the possibility of changing the company's domicile to Switzerland, where Mr Nadir has been establishing personal and business residence — the US or even Japan.

The episode raised serious questions about the management of the company, and about Mr Nadir's own position. As Polly Peck's shares fell in the aftermath of his bid withdrawal, Mr Nadir's personal finances were coming under strain. Banks which had lent him money secured by his shares in Polly Peck began to sell them.

On September 19, the Serious Fraud Office raided South Audley. Management, and banks dumped big blocks of Mr Nadir's shares on the market, helping to drive the price down from 248p to 106p, at which price the shares were suspended. Mr Nadir began an increasingly desperate search for cash to pay his debts. On September 28, it stopped paying its debts.

As the cash crisis loomed, Nadir's first thought seems to have been that he would be rescued by the Turkish President Turgut Ozal.

Nadir's Turkish operations are all products of the Ozal era," says one Turkish banker.

During the early stages of Polly Peck's problems in the early summer, Turkey's political establishment threw itself behind Mr Nadir and the group. At the end of August, a foreign ministry spokesman said: "We are very sympathetic to Mr Nadir and his group."

Mr Nadir decided to fly to New York on September 28 to see the Turkish President Turgut Ozal who was in the city for a UN meeting.

That day, Mr Günes Taner, Turkey's economic minister, wrote a letter to the British Foreign Office saying that the Turkish government was examining an aid package for Polly Peck. He asked that London "hold the situation steady" with the company's UK-based bank creditors. The Foreign Office asked the Bank of England for soundings from the bank creditors and based on these drafted a reply (in the form of a telegram) that was handed to the Turkish foreign ministry the next day. The message was immediately sent to Mr Ozal in NY, who, says an aide, "furious". The letter warned that Polly Peck faced the appointment of administrators within 48 hours (by Monday 10am London time) unless the Turkish government produced £100m of rescue money.

Mr Ozal's aide says the president called off a planned Turkish bail-out because he took the telegram to be an ultimatum. He said later: "We decided that Turkish banks should not have to bail out Standard Chartered and other UK banks."

Behind the scenes, the Turkish cabinet seems to have been split on whether or not there should be a rescue operation for Polly Peck, but Mr Taner's caution seems to have held the day.

At that point the Turkish banks themselves seem to have decided to mount a resistance against helping Nadir. They felt they did not want to be embroiled in what would be by Turkish standards a very large syndication of £100m on behalf of a foreign company with which most of them had had no dealings.

"Mr Nadir has never dealt with us. Until now he avoided doing business with us," said one state bank. "Why should we help him now, especially when we do not

know what we would be letting ourselves in for?"

His mission in New York a failure, Mr Nadir flew back to London. There, on October 1, he and the Polly Peck board issued statements about the condition of the company which admitted for the first time that both were suffering from liquidity problems. They announced an investigation into the company's financial position by Coopers & Lybrand, the accountants.

Different rescue plans to staunch the liquidity crisis were hastily drawn up. Del Monte Tropic Fruits or a minority stake in it could be sold, it was thought. One of Mr Nadir's Turkish advisers believed three buyers might be interested and the deal would raise more than enough cash to rescue the day.

That hope was held out at a meeting with Polly Peck's bankers in London on September 5. The meeting was restrained, but Mr Nadir's failure to give direct answers to questions antagonised the bankers.

"It was all very British," said one of those there. "People got up and asked questions, and when they weren't answered just sat down again."

Though cash flow statements were produced which showed the need for big new infusions of money over the next few months if Polly Peck was to meet its debt service obligations and continue trading, the bankers agreed to give Mr Nadir a week's grace. He promised to mobilise cash reserves from Cyprus and elsewhere.

A week later, Mr Nadir was talking about a new rescue plan. It had taken years to acquire Del Monte and Sansui; such opportunities might not come again. Why not hang on to them by selling the group's Turkish assets? Unsurprisingly, Turkish buyers did not step forward. Hopes of a green light from President Ozal for a rescue campaign faded.

When the banks met again on September 12, tempers were shorter. Mr Nadir's calm manner began to grate. One banker at the meeting said: "He seems to have no idea of the trouble he's in." The creditors were told that Coopers & Lybrand Deloitte had failed so far to trace £200m of Polly Peck's money.

Tensions between the banks added to the confusion, with some pushing for an administration while others favoured keeping the company alive. Coopers & Lybrand, meanwhile, was having trouble getting access to Polly Peck's Turkish subsidiaries.

Though the accountants managed to get access to Vestel Elektronik fairly easily, they found their path blocked when they came to approach Merus, the citrus fruit exporter which is said to be behind Polly Peck's extraordinary profits.

On October 21, a Turkish Cypriot court delivered a further blow by handing out an injunction to a group of orange farmers which prevented the group and its employees from showing any documents to outside parties.

Against this background, the bankers' sentiment crystallised against Mr Nadir. His increasingly desperate attempts to raise cash in Cyprus and Turkey led nowhere. By last weekend, banks were agitating for Polly Peck to be put into administration after a long meeting on Wednesday, the board decided to comply.

Asil Nadir is deeply hurt. In conversations over the past 72 hours Mr Nadir has given the impression of a man who feels grievously wounded and under siege. Soft-spoken and even childlike at times, he presents himself as a wealthy anglophile who feels that his work and material success in London has not been rewarded by acceptance into the establishment.

In northern Cyprus, sentiment is more ambiguous. The fact that administration is not yet manifest but the first signs of job worries among the 5,000 permanent and 3,000 seasonal workers said to be employed in north Cyprus by Nadir and Polly Peck interests are beginning to emerge. One hotelier said: "Start in his hotels have been coming up to me and asking for jobs."

It is politically sensible to support Mr Nadir outwardly in the business community. Privately, however, business people are beginning to reassess his contribution to the economy. Rival businessmen angry at the way he has poached their best staff with promises of much higher salaries.

In Turkey, Mr Nadir's newspapers are starting to publish criticisms of Mr Ozal for the first time. His appeals for support, at the end, were no longer being directed to Ankara, but to President Rauf Denktaş in Nicosia.

Mr Nadir's underlying message seemed to be that if he went, the position of Mr Denktaş — the elected president of a self-proclaimed republic of 180,000 people — would be threatened. He might also be under threat.

In London, shareholders and bankers' concerns were more muted. The administrators appeared to be promising them that — perhaps with the help of a little more cash — most of Polly Peck could be rescued as a going concern. There might even be some money left over for the shareholders. For those people — institutions and individuals — who had invested in Polly Peck at its peak, that prospect offers little consolation. Few of them, at any rate, are likely to be offering Mr Nadir the film star's welcome he could claim only six weeks ago.

Bank mandates allowed Mr Nadir and other directors to make payments on the strength of a single signature. One large shareholder says now: 'Is that a satisfactory way for a public company to run its affairs? Is there a single other public company where an individual could wield the pen to move the funds in that way? I've never come across another company like it'

executives were not surprised this August to be summoned to a Sunday board meeting at one day's notice.

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He adds: "One does wonder what the other directors have been doing over the years to allow this."

Executives came and went. The climax was the resignation in June 1989 of Mr Tony Reading, the company's managing director and a former senior executive at BTR, widely regarded as one of Britain's best-run companies. His departure after 21 months was apparently triggered by Mr Nadir's decision to downgrade his role.

Mr Reading's resignation failed to shake City confidence. Mr Nadir met institutional shareholders to explain why he had gone. A shareholder recalls: "It came across as very convincing — Mr Nadir was portraying himself as a hands-on chief executive, trying to get things done, make it work."

company to make a successful takeover bid for a quoted Japanese company.

Mr Nadir announced at a lavish press conference in a Tokyo hotel: "Today is almost an historic landmark in the relationship between Japan and other trading nations."

"This demonstrates that Japanese financial markets are open," said Mr Hikaru Matsunaga, then minister of international trade and industry.

The fact that Polly Peck got its chance to buy Sansui only because the Japanese company was virtually bankrupt and no other Japanese was willing to take it on was not highlighted.

Still, the relationship appeared to work well in its first few months. Polly Peck put new life into the Japanese company by selling its own successful electronic subsidiaries, Capetronics and Imperial.

Folly Peck's annual general meeting earlier this year, in the packed ballroom of the Grosvenor House, Mr Nadir stood against a backdrop saying "Growth on a global scale". He said: "May I congratulate you for being investors in the stock of the decade... 1989 was our coming of age." Behind the scenes, things were a bit more complicated.

to buoy up the company's share price, and that there had been cases of possible insider dealing.

Many of the dealings in Polly Peck shares now under investigation had been carried out by Mr Jason Davies, a young stockbroker who had once worked with Mr Nadir's son, İrfan. Mr Davies had since moved into the Berkeley Square offices of South Audley Management, a company owned by and set up to manage Nadir family interests. He shared an office overlooking Berkeley Square with Elizabeth Forsyth, the director who ran South Audley. South Audley Management was owned by a circular chain of companies which included Restro of Jersey.

Mr Nadir told the Financial Times in early October that it had been a property and payments vehicle which banded the purchase and furnishings of Baggrave Hall, his Leicestershire stately home. It was also used to handle many other miscellaneous payments, including the cost of some of his press operations.

People who visited South Audley say it was a sleepy company, with little outward sign of activity. "No one ever seemed to be doing much except drink coffee," says one.

Another visitor recalls: "It was amazing how many people there were feeding off Nadir's wealth."

Reporting by: David Barchard, Richard Donkin, Clay Harris, Stephen Fidler, Alan Friedman, Daniel Green, Vanessa Houlder, Jim Kelly, David Lascelles, Ian Rodger, David Waller, Richard Waters.

UK COMPANY NEWS

ADT asks SE for share dealing investigation

By Andrew Hill

ADT REACTED angrily yesterday to what it claimed was an abuse of parliamentary privilege and an attempt to smear the security and vehicle alarm group, and its chairman, Mr Michael Ashcroft.

The group is also asking the Stock Exchange to investigate dealings in ADT shares which it believes may have been influenced by adverse rumours about the Bernards-registered company in the market over the last month.

Those rumours resurfaced yesterday after Mr Rhodri Morgan, Labour MP for Cardiff West, tabled three parliamentary questions for the attorney general suggesting that the Serious Fraud Office was looking into Mr Ashcroft's activities.

The attorney general will answer the questions on Monday afternoon, but ADT said in a statement yesterday: "Neither ADT, its chairman, nor any of its directors have had any contact with, or approach from, the Serious Fraud Office."

ADT also implied that Mr Morgan's questions were politically motivated. The company said he had been a consistent

critic of city technology colleges (CTCs), the government education initiative. The Wandsworth CTC, due to open next September, is sponsored by ADT.

The Labour MP replied: "My questions have no relation to ADT, and are based on information that comes from an unimpeachable source."

ADT's shares have fallen from 140p since the beginning of the month. They dipped below 100p yesterday morning, before closing at 103p, down 5p, supported by the group's robust statement. ADT also bought 4.5m of its own shares - less than 0.5 per cent of the total equity - in the market.

Mr David Hammond, ADT's finance director, said yesterday: "The fact that we were prepared to go into the market seemed to be seen as a vote of confidence."

Nervous reaction to rumours has been a marked feature of the London stock market's performance, especially since the rapid demise of Polly Peck International.

Peninsular & Oriental Steam Navigation Company asked the Stock Exchange to investigate movements in its share price



Michael Ashcroft: victim of a "smear" campaign?

yesterday. P&O shares have fallen 25p this week to 489p. The property and shipping company said yesterday that rumours of a forthcoming rights issue and problems with its property portfolio were "totally untrue and without foundation".

year to £171.25m. Losses per share deteriorated from 70.6p to 171.25p. Mr Newman said that a detailed review of operations initiated in June envisaged a reduction in the number of charter aircraft, the sale of some assets, including the engineering division at Gatwick, and the transfer of

Mr Newman said the summer-build up of passengers had been slower than usual, but that numbers had picked up during the second half of the year. Passengers on scheduled operations increased by 13 per cent compared with the same period last year.

The results included net interest payable of £4.82m compared with £3.89m last year, and £1.03m from the disposal of aircraft. (200.000). Davies & Newman's other companies, which include travel agents and ship brokers, registered a loss of £422,000 compared with a profit of £214,000 last year.

The company's turnover increased from £163.66m last

year to £171.25m. Losses per share deteriorated from 70.6p to 171.25p. Mr Newman said that a detailed review of operations initiated in June envisaged a reduction in the number of charter aircraft, the sale of some assets, including the engineering division at Gatwick, and the transfer of

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L Ashley advertises for chief executive

By Maggie Urry

IN AN unusual attempt to recruit a new chief executive, Laura Ashley, the English-look frocks-to-furnishings group, has launched an advertising campaign with the company's name prominently displayed. Normally such advertisements refer obliquely to "a major public company" or else headhunters are used to find suitable candidates discreetly.

The Laura Ashley advertisement includes a long statement written by Sir Bernard Ashley, the group's chairman, who took the decision to advertise this way himself. He says that he is "looking for a chief executive to lead Laura Ashley into its next phase of development." This is to build the group's brand internationally.

Sir Bernard also says the "person to lead this development must have sympathy with the product and must also live the same lifestyle" as the group's chairman.

Mr John James, Laura Ashley's last chief executive, resigned in August after 16 years with the company. The group, which incurred a loss of £4.7m in its last full financial year, has suffered from gaps on the board before. It took over a year for the group to appoint a finance director after the previous incumbent left at the end of 1988.

Apparently a firm of headhunters had been appointed to look for a chief executive but came up with a list of names of UK retailers. Sir Bernard wanted someone who could take a more global view of the business.

According to Mr Barry Underwood of Coopers & Lybrand, which recently took on the search for a new chief executive, his firm cannot recall a similarly senior position being advertised in this way. The advertisement appeared in yesterday's *Financial Times*, and is also being placed in the *Financial Times*, other UK newspapers, and the Wall Street Journal's US editions.

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Polly Peck administrators meet Nadir

By David Barchard and Richard Waters

THE THREE administrators of Polly Peck International spent most of yesterday in discussions with Mr Asil Nadir at his headquarters in London's Berkeley Square as the administration swung into operation around the world.

Staff from Coopers & Lybrand, whose partners Mr Michael Jordan and Mr Richard Stone lead the administration, were in place yesterday in Del Monte in the US, Sensui in Japan and in operations in Turkey, as well as at Polly Peck's headquarters.

The two Coopers partners spent the morning explaining to Polly Peck's staff and directors what the administration would entail, and assuring them that their salaries, due yesterday, would be paid.

Mr Jordan said that Mr Nadir had been helpful, but that little work had been done

in the preparatory stages of what is likely to be a long procedure.

A possible blow to the administrators' chances of unlocking Polly Peck's assets in northern Cyprus came when the finance minister for Turkish-held Cyprus, Mr Nadir Borman, said on Thursday evening that the Turkish Cypriot administration and Central Bank would intervene immediately to halt any transfer abroad of assets from Polly Peck subsidiaries on the island.

However, one well-placed Turkish Cypriot said that he did not believe the Turkish Cypriot authorities would be able to block transfer abroad if ownership of the assets was clearly established.

The Turkish Cypriot Credit Bank, one of the three banks holding Polly Peck assets on

the island, said that it was planning to issue a formal statement in newspaper advertisements about its dealing with Polly Peck, but gave no further details of what this would be.

Commenting on Mr Borman's statement, Mr Jordan said: "It's a pity to take a position before we have been able to have a discussion about what we are trying to achieve here."

The Coopers administrators are seeking a meeting with the Turkish Cypriot leaders sometime next week to discuss the situation.

Mr Christopher Morris of Touche Ross, the third administrator, spent the morning being briefed by lawyers about possible legal action against the company's directors.

He would not be looking only at Mr Asil Nadir's actions,

he said, adding: "The administrators' duty is to look at the role of all the directors."

Administrators are required to report to the Department of Trade & Industry on the conduct of all directors involved in insolvent companies, and can take legal action if the directors have acted irresponsibly or dishonestly.

Mr Jordan said that meetings would be held with shareholders and bank creditors to form a steering committee to work alongside the administrators.

Shareholders said that it was too early to say whether they would support a rights issue - a route Mr Jordan had said might be used - but added that they would take any approach seriously. If the administrators were able to build up a complete picture of the group's finances,

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Severn Trent loses appeal over Caird bid

By Richard Gourlay

SEVERN TRENT, the privatised water company, yesterday lost its appeal to the Takeover Panel to be allowed to relaunch its bid for Caird, the waste management company, at a lower price.

This follows its decision earlier this week to lapse its earlier bid.

The Panel's decision leaves the Midlands-based water company holding a 29.9 per cent stake in Caird. It is believed to have acquired the stake at an average price of 85p, while the Caird share price closed yesterday at 46p.

Severn Trent's original 100p cash offer in September for the ordinary shares was made conditional on Caird reconfirming its forecast for the 18 months to December 1990 would be about 25.5m.

Caird's defence document published last week failed to confirm this figure and Severn Trent applied to be allowed to launch a new bid at a lower price without waiting the 12 months stipulated under the Takeover Panel's Rule 35.

In its ruling the Panel said that "a material change in the perceived financial state of the target company, however this may have come about and whether or not this should have been disclosed earlier," did not provide grounds for dispensation from provisions of Rule 35.

The choice of the timing, price and conditions of the offer had all been determined by Severn Trent and was made at a time when it was not known precisely what was meant by "net trading profit",

chairman, said yesterday that the board believed six directors were adequate for a company of its size, but it may also face calls from shareholders who wish to elect other directors.

Nominees not identified in the circular include Mr Eric Kohn, a non-executive director who comes up for re-election at the annual meeting. There is still some friction between Mr Kohn, who has advised Wormald in the past, and Holmes' executive directors, Mr David James and Mr John Fack.

Two other investors hoping to join the Holmes Protection board of Holmes Protection Group plan to lobby fellow shareholders at next week's

annual meeting. Mr Ken McFiggans and Mr John Watt also hope to reveal details of advanced security technology which they believe could benefit the group.

They claim to own the exclusive rights to the technology, currently used in military, medical and scientific applications, but Mr McFiggans said yesterday: "We would like to make sure that we have some control over the technologies if we divulge them to Holmes."

Holmes, which is quoted in London but has all its operations in the US, has yet to emerge fully from the shadow of the last two years' poor trading and boardroom upheaval.

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Davies & Newman loss higher

By Paul Abrahams

DAVIES & NEWMAN announced a pre-tax loss for the first six months to the end of June of £18.7m compared with a loss of £7.69m for the same period last year.

The results demonstrate the full extent of the difficulties facing Dan Air, its troubled airline subsidiary.

Under the complicated restructuring package agreed with the company's bankers earlier this month, the loss attributable to the shareholders was £12.06m. The board decided not to pay an interim dividend (4.5p in 1989). Davies & Newman's share price fell 55p to close at 115p.

The half-year results included an operating loss of £2.16m compared with an operating profit of £3.69m last year. Mr Frederick Newman, group chairman, said the margins on the airline's charter operations

had been adversely affected by escalating costs and over-supply of aircraft at a time when fewer people were taking package holidays.

Mr Newman said the summer-build up of passengers had been slower than usual, but that numbers had picked up during the second half of the year. Passengers on scheduled operations increased by 13 per cent compared with the same period last year.

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ECONOMIC DIARY

TODAY: Special European Community summit of heads of state and government in Rome; agenda includes defence aspects of EC foreign policy; aid to Soviet Union and EC commission's report on economic and monetary union (until October 28).

TOMORROW: Mr Mikhail Gorbachev, Soviet president, arrives in Paris for two-day visit. British summer time ends at 0200 - clocks go back one hour. The six-nation Gulf Co-operation Council (GCC) will hold an emergency ministerial meeting in Riyadh to discuss the Gulf crisis.

MONDAY: London sterling certificates of deposit (September). Bill turnover statistics (September). The situation of the Commercial Council (GCC) will hold an emergency ministerial meeting in Riyadh to discuss the Gulf crisis.

TUESDAY: CBI Industrial trends survey (October). New vehicle registrations (September). US GNP (third quarter preliminary). Single family home sales (September). EC transport council meets, Luxembourg. Senior officials of the Group of 24 developed countries meet in Brussels to discuss aid programme to eastern Europe. UK Lighting Industry Federation conference, Brussels, to discuss the need for EEC legislation for the safe evacuation of premises in an emergency.

WEDNESDAY: Overseas travel and tourism (August). US factory orders (September). Personal income (September). IEA meeting in Paris.

THURSDAY: Neutral and non-aligned states' foreign ministers meeting in Helsinki (until November 2).

FRIDAY: UK official reserves (October). Housing starts and completions (September).

FT-ACTUARIES SHARE INDICES

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INTERNATIONAL COMPANIES AND FINANCE

Strong sales lift Sharp to record Y40.4bn

By Stefan Wagstyl in Tokyo

SHARP, the Japanese electronics group, yesterday posted an increase in interim profits of 20.6 per cent to a record Y40.4bn (\$314.6m). The group attributed the rise to strong sales of cordless telephones, air conditioners and liquid crystal displays (LCDs).

The company, which relies heavily on financial investments to boost operating profits, also revealed that its financial returns were unaffected by this year's turmoil in the Japanese stock market. Reporting parent company results for the six months to the end of September, Sharp recorded operating profits of Y24.6bn, up 7 per cent, and net non-operating profits of Y15.8bn, up 50.4 per cent. After-tax profits totalled Y24.2bn, up 32.1 per cent. Sales rose 9 per cent to Y665bn, also a record. Sharp said that although sales of video cassette recorders and television sets dropped slightly, business in other areas, particularly LCDs, rose strongly. The company is Japan's leading maker of liquid crystal displays, which are used in computers and small televisions.

Sharp revised upwards by Y18n to Y81n its forecast pre-tax profits for the year and the sales forecast stayed unchanged at Y1,140bn. Victor Company of Japan (JVC), the consumer electronics maker which is part-owned by Matsushita Electric Industrial, posted modest increases in interim sales and profits. Parent company sales rose 4 per cent to Y314bn and pre-tax profits also rose by 4 per cent to Y12bn. Net profits were 13 per cent higher at Y7.5bn. Like Sharp, the company has large non-operating profits, mainly from financial investments. Without these profits, the results would have been flat, since operating profits rose just 0.7 per cent to Y2.5bn.

JVC said sales in its mainstream television, video recorder and audio divisions fell due to slack demand. However, turnover in equipment for professional use and in software increased. The company is committed to expanding these businesses and recently announced a business tie-up with MCA, the US entertainment company. For the current year, JVC forecasts a 4 per cent increase in sales to Y640bn, a similar rise in profits to Y25bn. JVC said the market was unpredictable because of the effects of the stock market decline, the Middle East situation and the sharp appreciation of the yen.

Workers stage sit-in over FN receivership rumours

WORKERS at Fabrique Nationale Herstal, the troubled Belgian arms maker famous for Browning guns, yesterday occupied the company's plant in Liège in a desperate protest over rumours that the company was to be put into receivership, writes Lucy Kallaway in Brussels.

FN's shares yesterday tumbled 23 per cent to 287.10, as shareholders became increasingly pessimistic that a rescue plan could be found by the deadline on Tuesday.

FN's workers and minority shareholders have been upset by reports that Société Générale de Belgique, Belgium's biggest company and the owner of 76 per cent of the arms company, was not prepared to support a rescue plan and that it was poised to ask a Belgian court to put it into receivership.

However, La Générale yesterday denied these rumours, saying that it would try to keep FN afloat. It said no final decision had yet been taken.

La Générale finds itself in a difficult position, pressed on one side by its

majority shareholder Compagnie Financière de Suez, which is increasingly restive at the scale of FN's losses, and on the other by the need for a solution that is politically acceptable in Belgium. FN employs 2,500 people in Liège, a depressed industrial town.

The workers, who yesterday attacked the attitude of La Générale, have called for the sit-in to continue until Monday morning. They said their action did not amount to a strike, but was a "confident, calm and

firm" protest, which would last through the weekend, and be reconsidered at a new meeting on Monday. The aim, they said, was to keep the pressure on La Générale.

La Générale said all sides were still negotiating to meet a series of conditions laid down in the recovery plan. These include an injection of FF13bn (\$418m) into the ailing business; a full order book; finding an industrial partner; and reaching an agreement with trade unions for heavy job losses.

Talks are at an advanced stage,

with the French weapons company, Groupe Industriel d'Armement (GIA), which is said to be interested in buying some of the assets, in particular the Browning gun business. That would leave a shell of a company, with some property assets and a large social liability to the workers.

The trade unions are concerned that the financial position of GIA is itself not good and have pointed to the recent financial losses and redundancies it has been forced to make.

Aetna Life reveals profits fall and job cuts

By Nikki Tait in New York

AETNA LIFE, the third largest insurer in the US and the largest investor-owned group, yesterday owned news of a near-6 per cent reduction in its third-quarter profits.

Post-tax profits slumped to \$85.6m in the three months to the end of September from \$182.6m in the corresponding period a year ago. However, the figures were badly dented by a \$60m after-tax charge for the corporate reorganisation and associated redundancies, and a pre-tax \$58m addition to reserves to cover deteriorating mortgage loans and real estate write-downs.

The latter move underlines the debilitating effect the US property slump is having on insurers' portfolios. It follows a more serious warning about reserve requirements from Travelers, another large US insurer - an announcement which set alarm bells ringing in the sector generally.

Despite the apparent profits downturn, Aetna said yesterday its underlying third-quarter earnings were "modestly improved" on the year-ago figures. That, coupled with prospective savings of \$38m a year by 1993 from the restructuring, helped the group's shares rise \$1 1/4 to \$33 by midday.

The reorganisation involves the dismantling of the company's current divisional structure, which means that services are duplicated between the commercial insurance, employee benefits and personal financial services areas. Instead, the company will concentrate on the underlying business units previously within these divisions, and provide group-wide services.

The reorganisation will cost 2,600 jobs, principally at Aetna's Hartford headquarters, out of a total workforce of 45,000. They will be spread over a period of 12 to 18 months, and the company has taken a \$90m charge - reducing to \$60m after-tax - in the third quarter to cover this.

Premium income for the quarter was marginally ahead at \$3.3bn, compared to \$3.2bn, while investment income stood at \$1.47bn, against \$1.45bn. However, because of the real estate-related reserves, Aetna booked net realised capital losses of \$57.5m before tax, against a \$166m surplus - helped by the sale of Federated Investors - a year earlier.

Adjustments for these factors, Aetna said, earnings were much as expected and showed a small improvement overall. Nine-month net profits were down sharply to \$472.2m or \$4.23 a share, from \$535.8m or \$4.67 a year ago.

Uncertainty replaces shock in Philips' home town

Ronald Van der Krol visits Eindhoven (below) to gauge reaction to job cuts at the electronics group

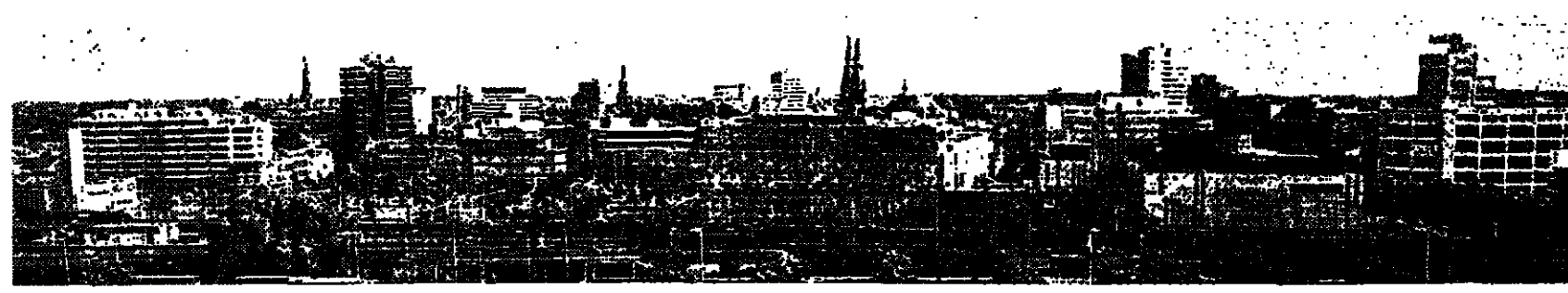
Shocked and surprised is the best description of how Eindhoven has reacted so far to the news that the Dutch town's main employer, the Philips electronics group, is preparing to slice up to 45,000 jobs from its worldwide payroll over the next 14 months.

Now the mood is also becoming one of uncertainty and suspense. People are waiting to hear where the cuts will be made - and how.

The profound sense of shock is shared by all levels of Eindhoven-based staff, from the shopfloor up to middle management. For Theo Starring, the secretary of the central works council which represents all the company's Dutch subsidiaries, said: "Even for us in the central works council it all came as a complete surprise. Nobody had expected layoffs of this scale."

The trades unions believe the Netherlands will inevitably bear a great proportion of the losses. Anywhere between 7,000 and 10,000 jobs, out of a total of nearly 60,000 Dutch jobs at Philips, could be lost. If this is true, the area will fall most heavily on Eindhoven, a town which looks to Philips for nearly 30,000 of the region's 150,000 jobs.

The latest upheaval at Philips couldn't come at a worse time for Eindhoven. On Thursday, the day that Philips dropped the lay-off bombshell and announced that Mr Timmer, omitting its 1990 dividend, the



town's second-biggest employer, the Anglo-Dutch truck group DAF, disclosed that it was facing "significant" losses and that jobs would be eliminated. So far, however, DAF's proposed cuts affect only its UK arm.

Eindhoven, located in the southern Netherlands, is no stranger to restructurings and reorganisations at Philips. Indeed, the giant electronics company spent much of the 1980s restructuring its divisions.

These reorganisations were carried out bit by bit, with each of the main product divisions - lighting, consumer electronics, computer and components - taking its turn. The latest operation, however, is different. Not only is the scale of the job losses unprecedented, but this time the company has given no indication of where the losses will come.

Mr Jan Timmer, Philips' new president, has said only that 35,000 to 45,000 jobs will go. He has not targeted specific categories among the group's

285,700-strong global workforce.

In the absence of geographic or divisional breakdowns, Philips' home-town workforce remains in the dark. "It's obviously the talk of the day around here," a Philips secretary said of the looming lay-offs. "People are worried, of course, but it hasn't reached the stage yet that people are weighing up whether they'll really be the ones asked to go. I don't think it's sunk that deep yet, but it will come."

Another young woman who works in Philips' colour television operation said: "We were called into the canteen yesterday and told the news. I think we're OK in my department, but the atmosphere is definitely tense."

The lay-offs are all the more surprising because Philips had just finished outlining how it planned to cut nearly 9,000 jobs from its computer and components business in Europe.

Mr Timmer, a Philips vet-

eran who assumed the presidency in July with a formidable reputation as an energetic manager, said on Thursday the new cuts were part of a wide and concerted efficiency drive. The company's bloated workforce, he said, generated less turnover per person than Philips' competitors, and this meant that jobs have to be eliminated to get costs down.

A random sampling of Philips employees at factory gates in Eindhoven and on the pavement outside the company shop indicates that many people accept Mr Timmer's view that the company is excessively bureaucratic. "It's probably not true of every department, but there must be ways of doing things with a smaller number of people," Annemiek, a 23-year-old administrative assistant, remarked.

"Every layer in the company seems to be topped by another layer, and then by another layer. I don't always think it's necessary."

In many cases, reactions in

Eindhoven were split along generational lines. Younger employees, who never experienced Philips' post-War heyday as a cradle-to-grave employer, seemed less surprised by the turn of events than older and retired staff members.

Mr Theo van der Wiel, 61, who was made redundant two years ago when the export department where he worked was split up and decentralised, noted that older people found it difficult to accept the rationale that jobs must go when times are bad. "Before, working for Philips was like being a civil servant. Your job was never at risk unless you really bungled it up."

Still, Mr van der Wiel and other members of the Philips "family" seem ready to accept that the lay-offs are necessary, inevitable and probably overdue. But they argue that the cuts must be made at all levels - as promised by Mr Timmer - without sparing manage-

ment and senior officials.

Another proviso to Eindhoven's acceptance of the inevitable is that Philips continues to offer generous severance terms. In the past, lay-offs in Eindhoven happened at a leisurely pace, in keeping with Dutch welfare state traditions, and there was plenty of time to negotiate settlement terms, such as severance pay of six months' salary or more.

Under the leadership of Mr Timmer, however, Philips will be keen to keep negotiations short. "The measures should be implemented quickly," Mr Timmer said. "This painful period should be kept as short as possible."

Despite the concern, there is grudging respect for Mr Timmer's boldness. "The other times we were told 'this won't hurt a bit', as if we were patients in a doctor's surgery. But the operation was never successful. This time, Mr Timmer is saying it will hurt and that's at least realistic," one employee said.

Cummins suffers \$33.7m deficit

By Nikki Tait

CUMMINS ENGINE, the world's largest independent manufacturer of diesel engines, yesterday reported an after-tax loss of \$33.7m for the three months to the end of September. The loss per share, after a sizeable extraordinary credit, was \$2.55 against a loss of \$4.12 last year.

The figure, scored after a \$22.1m extraordinary surplus, compared with a loss of \$39.7m in the corresponding period last year. Cummins had warned that the third-quarter

loss would probably outstrip the previous year's deficit, but its shares still eased 5% to \$37 in early trading.

The company said the loss, on sales of \$829.8m (\$807.3m), reflected an accelerated fall in demand for North American heavy duty truck engines, a softening of related markets for components and replacement parts, and reduced sales of generator sets.

During the quarter, the company made a \$18.2m addition to the accrual for "extended prod-

uct coverage programmes" designed to cover the anticipated costs of repairing products sold under these programmes. On the plus side, Cummins saw an extraordinary gain of \$22.1m from the repurchase of a portion of its outstanding debt.

Cummins also said it was shedding a further 210 employees in the Columbus, Indiana, area, where it is based. It has already cut 300 jobs worldwide, and expects further reductions in the coming months.

Renault forecasts 60% decline

By George Graham in Paris

RENAULT, the French state-owned car group, has forecast a 60 per cent drop in profits this year, hurt by losses at Mack Trucks, its US lorry subsidiary, and by the cost of launching its new Clio compact car.

The group yesterday announced gross pre-tax profits of FF2.44bn (\$482.2m) in the first half of this year, the first time it has published interim profit figures.

For the full year, it forecasts pre-tax profits of around

Renault forecasts 60% decline

By George Graham in Paris

FF4.4bn, compared with FF9.73bn in 1989. First-half sales totalled FF787.5bn, down 3 per cent from a year earlier.

Mr Louis Schweitzer, finance director, said the fall was due mainly to the difficulties of Mack, of which Renault has just taken full control. Mack has suffered from the collapse of the US truck market, and to problems elsewhere. He also cited the arrival of the Clio.

Customers had delayed buying the popular Renault 5 compact, which the Clio is to

replace, until they had seen the new model. This slowed RS sales at the beginning of this year, while the Clio itself has not yet taken off.

Renault also suffered increased financing costs, stemming from the repayment of FF6bn to the French government at the insistence of the European Commission in Brussels. This boosted the group's debt to FF23bn.

The state-owned group's market share inside France has slipped this year.

Chicago

SOYABEAN 5,000 bu min; cents/bushel

SOYABEAN OIL 60,000 lbs; cents/lb

HEATING OIL 42,000 US gals; cents/gal

COCAOA 10 tonnes; \$/tonne

COCAOA 10 tonnes; \$/tonne

COCAOA 10 tonnes; \$/tonne

COCAOA 10 tonnes; \$/tonne

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COCAOA 10 tonnes; \$/tonne

COCAOA 10 tonnes; \$/tonne

COCAOA 10 tonnes; \$/tonne

London Markets

SPOT MARKETS

Quoted all in pence FOB

Gold per troy oz. \$373.00

Silver per troy oz. \$15.85

Aluminium 99.7% (cash) \$192.50

Copper Grade A (cash) \$216.50

Lead (cash) \$232.00

Nickel (cash) \$91.00

Zinc SHG (cash) \$133.50

Tin (cash) \$15,000

Cocoa Futures (Mar) \$27.25

Coffee Futures (Jan) \$27.25

Sugar (LDP Mar) \$27.25

Barley Futures (Jan) \$117.50

Wheat Futures (Jan) \$118.50

Cotton Futures A Index \$2.40

Wool (44 Super) \$40.00

Oil (Brent Blend) \$32.95

Per tonne unless otherwise stated. Unquoted, p-pence/kg, c-cents/lb, y-yen/dollar

SPICE MARKETS

Quoted all in pence FOB

Gold per troy oz. \$373.00

Silver per troy oz. \$15.85

Aluminium 99.7% (cash) \$192.50

Copper Grade A (cash) \$216.50

Lead (cash) \$232.00

Nickel (cash) \$91.00

Zinc SHG (cash) \$133.50

Tin (cash) \$15,000

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Quoted all in pence FOB

Gold per troy oz. \$373.00

Silver per troy oz. \$15.85

Aluminium 99.7% (cash) \$192.50

Copper Grade A (cash) \$216.50

SUGAR - London POZ

(\$ per tonne)

Raw Close Previous High/Low

Dec 215.00 214.00 216.00 213.00

Jan 214.00 214.00 216.00 207.00

May 210.00 214.00 216.00 207.00

Aug 212.00 217.00 218.00 215.00

Nov 214.00 219.00 217.00 210.00

White Close Previous High/Low

Dec 297.5 300.0 300.0 295.0

Jan 296.0 297.5 300.0 290.5

May 293.0 296.0 300.0 290.5

Aug 297.0 298.0 300.0 290.5

Nov 294.0 298.0 300.0 290.5

Dec 293.0 298.0 300.0 290.5

Turnover: New 1719 (1288) lots of 50 tonnes.

White 1401 (847) lots of 50 tonnes.

Peric White (FF per tonne): Dec 1487 Mar 1487, May 1482, Aug 1517, Oct 1485

GRAPES - \$/tonne

Latest Previous High/Low

Dec 32.45 33.30 35.70 32.00

Jan 31.20 32.00 34.50 31.10

May 30.25 30.85 33.00 30.25

Mar 30.35 30.30 30.30

IPE Index 31.92 28.37

Turnover: 25417 (25545)

GAS OIL - \$/tonne

Latest Previous High/Low

Nov 204.50 202.00 210.00 200.50

Dec 205.50 202.25 210.00 201.75

Jan 276.75 275.50 301.00 272.00

Mar 280.00 280.00 284.25 280.00

Apr 280.00 280.00 282.25 280.00

May 282.00 281.00 284.00 280.00

Turnover: 15812 (15822) lots of 100 tonnes

SPICES

Unquoted - in London exporters of

nutmeg and mace have formed a

marketing group to achieve higher

prices for their products. In the meantime

prices are firming up. Due to sudden

shortage of mace stocks in Rotterdam and

Hamburg, spot prices are well over

US\$5,000 per tonne, whereas supplies for

export are still available at \$2,575 c/t.

The Pimento market turned quiet after a

firm up in activity during the first half of

the year. For all other products \$1,540 c/t

Ginger - China faces shortage in both

area and whole, due to heavy consumption

of fresh ginger. Canada - no change.

WORLD COMMODITIES PRICES

COCAOA

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound find support

THE CURRENCY market continued to move through a phase of consolidation and technical adjustment yesterday, as squaring of positions ahead of the week-end provided support for the dollar and sterling.

Action on the money market by the Bank of England, to reinforce the present interest rate structure, also helped sterling. According to figures released by the European Commission, the pound was 0.82 per cent above its central rate against the weakest Italian lira, compared with 0.21 per cent on Thursday. The highest member of the system was the Spanish peseta, 3.82 per cent above its central rate against the lira.

The French franc was firm in the ERM, testing the top of its established range against the D-Mark. Flows of capital

into Paris have pushed the D-Mark down three pence against the franc last night in London. The German currency fell to FF2.3460 from FF2.3450, dropping below a resistance level of FF2.3465.

In Milan the D-Mark was fixed at L146.53 against the lira, little changed from its previous level of L146.45. The lira has been relatively stable of late despite remaining at the bottom of the ERM. There was no intervention by the Bank of Italy.

The Swedish krona was virtually unchanged against the D-Mark after the announcement of an austerity programme by the government in Stockholm and comments from Mr. Alan Larsson, the finance minister, indicating that Sweden is keen to join the European Community. Mr. Lars Danielsson, a government adviser, ruled out for the time being any link between the krona and the ERM.

At the London close the US currency was trading around resistance levels of Y127.90 and DM151.65. It rose to Y128.00 from Y127.90 and to DM151.60 from DM151.55. The dollar also advanced to FF2.3475 from FF2.3470 and to SF1.2805 from SF1.2770. On Bank of England figures the dollar's index climbed to 81.6 from 81.5. Starting strengthened in general, improving its position within the European Monetary System exchange rate mechanism. According to figures released by the European Commission, the pound was 0.82 per cent above its central rate against the weakest Italian lira, compared with 0.21 per cent on Thursday. The highest member of the system was the Spanish peseta, 3.82 per cent above its central rate against the lira.

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MONEY MARKET FUNDS

Money Market Trust Funds

Trust Fund	Net Assets	Units	Price
Co-operative Bank Top Tier	£1,000,000,000	100,000,000	10.00
Co-operative Bank Top Tier	£1,000,000,000	100,000,000	10.00
Co-operative Bank Top Tier	£1,000,000,000	100,000,000	10.00
Co-operative Bank Top Tier	£1,000,000,000	100,000,000	10.00
Co-operative Bank Top Tier	£1,000,000,000	100,000,000	10.00

Money Market Bank Accounts

Bank Account	Interest Rate	Minimum Deposit
Co-operative Bank Top Tier	10.00%	£1,000
Co-operative Bank Top Tier	10.00%	£1,000
Co-operative Bank Top Tier	10.00%	£1,000
Co-operative Bank Top Tier	10.00%	£1,000
Co-operative Bank Top Tier	10.00%	£1,000

C IN NEW YORK

Oct 26	Oct 27	Oct 28
1.0000-1.0000	1.0000-1.0000	1.0000-1.0000
1.0000-1.0000	1.0000-1.0000	1.0000-1.0000
1.0000-1.0000	1.0000-1.0000	1.0000-1.0000

STERLING INDEX

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

CURRENCY MOVEMENTS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

CURRENCY RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

OTHER CURRENCIES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

FORWARD RATES AGAINST STERLING

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

MONEY MARKETS

Bank affirms 14%

INTEREST RATES tended to ease in London yesterday as the pound improved against its partners in the European Monetary System and the money market took note of a warning from Mr. John Major, that the UK economy may have moved into recession.

Nevertheless, the Bank of England indicated that there is little prospect of an early cut in bank base rates by lending funds to the money market at the existing base rate of 14 per cent. The authorities chose not to buy bills from the market.

UK clearing bank base lending rate

Oct 26	Oct 27	Oct 28
14.00%	14.00%	14.00%
14.00%	14.00%	14.00%
14.00%	14.00%	14.00%

In the afternoon, and the offer of 14 per cent loans was taken as an underlining of the present rate structure.

Three-month sterling interbank eased to 13.134 per cent from 13.134 per cent while 12-month money was 13.134 per cent compared with 13.134 per cent.

Short sterling futures remained in a narrow range on Liffe. December delivery opened firm at 86.61 and rose to a peak of 86.69, before closing at 86.66 against 86.59 previously.

Day-to-day credit was in fairly short supply on the

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

POUND SPOT - FORWARD AGAINST THE POUND

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

EMS EUROPEAN CURRENCY UNIT RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

EURO-CURRENCY INTEREST RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

EXCHANGE CROSS RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

FT LONDON INTERBANK FIXING

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

MONEY RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

LONDON MONEY RATES

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

NEW YORK

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

TREASURY BILLS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

FINANCIAL FUTURES AND OPTIONS

LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

FINANCIAL FUTURES AND OPTIONS

LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
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LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

LIFE LINE FUTURES AND OPTIONS

Oct 26	Oct 27	Oct 28
100.00	100.00	100.00
100.00	100.00	100.00
100.00	100.00	100.00

LIFE LINE FUTURES AND OPTIONS

0.03	90.00	89.99	10.03	1,392
0.03	90.00	89.99	10.06	34
<hr/>				
Change	High	Low	Open to	
-28.0	1629.0	1609.0	7,274	
-24.5	1633.0	1613.0	4,094	
-12.0	1638.0	1638.0	440	

LONDON STOCK EXCHANGE Dealings

Details of business done shown below have been taken with consent from last Thursday's Stock Exchange Official List and should not be reproduced without permission.

Details relate to those securities not included in the FT Share Information Service.

Unless otherwise indicated prices are in pence. The prices are those at which the business was done in the 24 hours up to 5 pm on Thursday and settled through the Stock Exchange Tailsman system, they are not in order of execution but in ascending order which denotes the day's highest and lowest dealings.

For those securities in which no business was recorded in Thursday's Official List the latest recorded business in the four previous days is given with the relevant date.

Rule 535(2) and Third Market stocks are not regulated by the International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

† Bargains at special prices. ‡ Bargains done the previous day.

British Funds, etc

No. of bargains included 2200

Eschewer 100% £100 - 204%
(20/03/90)
Guaranteed Export Finance Corp PLC
12% £100 £100 - 210%
% %

Corporation and County

Stocks No. of bargains included 93

London County Council 100% £100 - 210%
(20/03/90)
Greater London Council 100% £100 - 210%
(20/03/90)

UK Public Bonds

No. of bargains included 1

Agricultural Mortgage Corp PLC 100% £100 - 210%
(20/03/90)
5% £100 £100 - 210%
5% £100 £100 - 210%

Foreign Stocks, Bonds, etc

No. of bargains included 21

Subsidiary of 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Breweries and Distilleries

No. of bargains included 482

Allied-Lyons PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Registered Housing

No. of bargains included 1

North Housing Association Ltd 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Commercial, Industrial, etc

No. of bargains included 1000

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Sterling Issues by Overseas

No. of bargains included 30

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Borrowers

No. of bargains included 30

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Banks and Discount

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Companies

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Banks and Discount

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Companies

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Banks and Discount

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Companies

No. of bargains included 1700

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(20/03/90)
100% £100 £100 - 210%

Banks and Discount

No. of bargains included 1700

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(20/03/90)
100% £100 £100 - 210%

Companies

No. of bargains included 1700

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100% £100 £100 - 210%

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100% £100 £100 - 210%

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(20/03/90)
100% £100 £100 - 210%

Banks and Discount

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Companies

No. of bargains included 1700

Admiral PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Financial Trusts, Land, etc

No. of bargains included 178

Alcatel Finance PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Oil

No. of bargains included 1188

British Petroleum PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Property

No. of bargains included 222

Arington Securities PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Water

No. of bargains included 738

Portsmouth Water PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Miscellaneous Warrants

No. of bargains included 1

Bankers Trust International Ltd 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

USM Appendix

No. of bargains included 305

ATP Communications Group PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Insurance

No. of bargains included 555

General Accident Fire & Life Assurance PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Investment Trusts

No. of bargains included 658

General Accident Fire & Life Assurance PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Plantations

No. of bargains included 9

Chimborazo Plantations PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

East Midlands

The Financial Times proposes to publish this survey on:

23rd November 1990

For a full editorial synopsis and advertisement details, please contact:

Paul M. Jeffers or Anthony G. Hayes

on 021 454 0922

or write to them at:

George House
George Road
Eggbaston
Birmingham B15 1PG

FINANCIAL TIMES

ENERGY CONSERVATION

The Financial Times proposes to publish this survey on:

22 November 1990

For a full editorial synopsis and advertisement details, please contact:

Ian Ely-Corbett

on 071-873 3389

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

PLASTIC CARDS

The Financial Times proposes to publish this survey on:

28th November 1990

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis

on 071-873 3565

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

MINES - Miscellaneous

No. of bargains included 131

Anglo American PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Unit Trusts

No. of bargains included 9

M.J.S. European Dividend Fund 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Mines - South African

No. of bargains included 28

Anglo American PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Mines - South African

No. of bargains included 28

Anglo American PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

Mines - South African

No. of bargains included 28

Anglo American PLC 100% £100 - 210%
(20/03/90)
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Mines - South African

No. of bargains included 28

Anglo American PLC 100% £100 - 210%
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Anglo American PLC 100% £100 - 210%
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Mines - South African

No. of bargains included 28

Anglo American PLC 100% £100 - 210%
(20/03/90)
100% £100 £100 - 210%

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2126

[illegible]

For Settlement		End 1965	
Morgan Stanley & Co.	100.00	100.00	100.00
Barclays Bank	100.00	100.00	100.00
Deutsche Bank	100.00	100.00	100.00
Bank of America	100.00	100.00	100.00
Bank of England	100.00	100.00	100.00
Bank of France	100.00	100.00	100.00
Bank of Italy	100.00	100.00	100.00
Bank of Spain	100.00	100.00	100.00
Bank of Portugal	100.00	100.00	100.00
Bank of Greece	100.00	100.00	100.00
Bank of Turkey	100.00	100.00	100.00
Bank of Iran	100.00	100.00	100.00
Bank of India	100.00	100.00	100.00
Bank of China	100.00	100.00	100.00
Bank of Japan	100.00	100.00	100.00
Bank of Korea	100.00	100.00	100.00
Bank of Philippines	100.00	100.00	100.00
Bank of Indonesia	100.00	100.00	100.00
Bank of Malaysia	100.00	100.00	100.00
Bank of Singapore	100.00	100.00	100.00
Bank of Thailand	100.00	100.00	100.00
Bank of Vietnam	100.00	100.00	100.00
Bank of Cambodia	100.00	100.00	100.00
Bank of Laos	100.00	100.00	100.00
Bank of Myanmar	100.00	100.00	100.00
Bank of Sri Lanka	100.00	100.00	100.00
Bank of Ceylon	100.00	100.00	100.00
Bank of Maldives	100.00	100.00	100.00
Bank of Mauritius	100.00	100.00	100.00
Bank of Seychelles	100.00	100.00	100.00
Bank of Zanzibar	100.00	100.00	100.00
Bank of Tanganyika	100.00	100.00	100.00
Bank of Uganda	100.00	100.00	100.00
Bank of Kenya	100.00	100.00	100.00
Bank of Rwanda	100.00	100.00	100.00
Bank of Burundi	100.00	100.00	100.00
Bank of Congo	100.00	100.00	100.00
Bank of Gabon	100.00	100.00	100.00
Bank of Guinea	100.00	100.00	100.00
Bank of Sierra Leone	100.00	100.00	100.00
Bank of Liberia	100.00	100.00	100.00
Bank of Ivory Coast	100.00	100.00	100.00
Bank of Senegal	100.00	100.00	100.00
Bank of Gambia	100.00	100.00	100.00
Bank of Guinea-Bissau	100.00	100.00	100.00
Bank of Cape Verde	100.00	100.00	100.00
Bank of Equatorial Guinea	100.00	100.00	100.00
Bank of Gabon	100.00	100.00	100.00
Bank of Congo	100.00	100.00	100.00
Bank of Angola	100.00	100.00	100.00
Bank of Namibia	100.00	100.00	100.00
Bank of Botswana	100.00	100.00	100.00
Bank of Lesotho	100.00	100.00	100.00
Bank of Swaziland	100.00	100.00	100.00
Bank of Zimbabwe	100.00	100.00	100.00
Bank of Mozambique	100.00	100.00	100.00
Bank of Malawi	100.00	100.00	100.00
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Bank of Gambia	100.00	100.00	100.00
Bank of Guinea-Bissau	100.00	100.00	100.00
Bank of Cape Verde	100.00	100.00	100.00
Bank of Equatorial Guinea	100.00	100.00	100.00
Bank of Gabon	100.00	100.00	100.00
Bank of Congo	100.00	100.00	100.00
Bank of Angola	100.00	100.00	100.00

US MARKETS (3pm)

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ing Leung Choi	14.50	-0.25
ing Leung Choi	4.90	-0.10
ing Leung Choi	6.60	-0.10
ing Leung Choi	1.38	-0.05
ing Leung Choi	1.42	-0.05
ing Leung Choi	3.76	-0.05

SINGAPORE		
Index	25	+/-
ed Storage	2.30	-0.05
ed Storage	7.30	-0.05
ed Storage	7.15	-0.05
ed Storage	2.27	-0.05
ed Storage	3.94	-0.05
ed Storage	2.65	-0.05
ed Storage	2.65	-0.05
ed Storage	4.28	-0.05
ed Storage	14.70	-0.05
ed Storage	7.10	-0.05
ed Storage	2.92	-0.05
ed Storage	3.18	-0.05
ed Storage	5.30	-0.05

1-34	Investment Corp	1.25	-0.03
1-35	ICI Am	3.76	-0.02
1-70	Jennings Group	1.16	-0.15
1-10	Jones (Clark)	4.40	-0.11

Continental slide leaves cyclicalists deep in trouble

AMERICA

Wall Street

downgraded the stock's rating.

Canada

TORONTO stocks slipped further at midday, as fears of war in the Middle East grew. The foreign markets index dropped 100 points, led down by extremely low third quarter earnings. The composite index fell 27.2 to 304.7 on volume of 11,824,300 shares. Stocks outperformed advances by 229 to 180.

Among the most active stocks, Precision Drill A shares rose 30.5 to C\$3.30, Laidlaw B shares rose C\$4 to C\$20, and Royal Bank dropped C\$4 to C\$20.7.

In the mines and oils sectors, Canadian Petroleum was steady at C\$54 and Plains Dome was unchanged at C\$17.4.

EUROPE

state's terms for the sale of its stake in their troubled Enimont joint venture, in which both parties own 40 per cent. The Comit index fell 12.64 to 569.90, but was 1.2 per cent up on the week.

Enimont fell L79 to L1,171 at the official close and fell further to L1,165 after-hours. Other stocks in the Ferruzzi group were also weak.

BRUSSELS entertained fears that the sifting arms maker, Fabrique Nationale, will go into receivership. FN's profits fell sharply, which may have actively traded that the media narrative, providing a 23 per cent rise.

SEATTLE The cash market index for the week ended March 22, 1984, was 19.19, up 1.9 percent up on the week.

MADRID'S general index fell 4.03 to 236.66, 1.8 percent less higher on the week.

OSLO saw Elkenm free shares plunge NK121 to NK180 after publishing a loss for the first time in 1984. The all share index fell 7.03 to 517.75, up slightly on the week.

SOUTH AFRICA

Light profit-taking before the weekend dragged share prices down Thursday and Friday. Randers Middle East tensions were an added cause for concern. The JSE all-gold index fell 9 to 1,430 and the all-share index

ASIA PACIFIC

Tokyo

Ordinaries index closed 20.5 down at 1,354.8, a 1 per cent fall on the week. Turnover was AS\$30.02m.

NEW ZEALAND shook off nervousness ahead of today's general election. The Baylyes index closed 35.97 or 2.3 per cent down at 1,499.9, but was down 2.5 per cent on the week. Turnover rose to NZ\$11.1m from NZ\$9.8m.

TAIWAN ended sharply lower. The weighted index fell 208.05 or 5.8 per cent, to 3,818.96, up 13.5 per cent on the week. Turnover rose to T\$1.76m from T\$1.58m.

SBOUL plunged again on heavy selling by individuals. The composite index shed 22.05 or 4.2 per cent, to 785.01, 7.2 per cent on the week. Volume was Won 267.7m against Won 405.7m on the previous week.

SINGAPORE lost early gains. The Straits Times industrial index shed 34.55, or 2.9 pc, to 1,174.99, though it was up 3 per cent on the week. Volume was S\$64.3m compared with S\$109.4m. KUALA LUMPUR followed suit. The composite index fell 12.04 or 2.3 per cent, at 500.94, a rise of 5 per cent on the week.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

LONDON SHARE SERVICE

[illegible]

LONDON SHARE SERVICE

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BANKS, HP & LEASING										BUILDING, TIMBER, ROADS - Contd										ELECTRICALS - Contd										ENGINEERING - Contd										INDUSTRIALS (Misc.) - Contd										INDUSTRIALS (Misc.) - Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
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It pays to have red under the bed

By Philip Coggan,
Personal Finance Editor

IT MAY pay to have something red under your bed. Nearly 70 years after the assets of Baku Consolidated Oilfields were seized by the Red Army, shareholders in the UK company are set to receive some £2m in compensation from the Soviet Union as a tangible sign of glasnost.

But finding the company's 21,000 shareholders is proving almost as difficult as finding current members of the Joseph Stalin fan club.

The last shareholder register was prepared in 1943 when the company went into liquidation and only 250 shareholders have been traced so far. One Baku shareholder, last heard of in Amsterdam, is entitled to more than half a million pounds but the average claim is worth just £143.

Letters have been sent to the last known addresses of the shareholders but the nomadic habits of the average Briton means that most will have moved several times since 1943. Liquidators KPMG Peat Marwick McLintock, appointed 18 months ago, are hoping that shareholders will search in their attics for the attractively-inscribed share certificates.

Mr John Alexander, a KPMG Peat Marwick partner, said: "I am getting some very helpful, and some not so helpful, responses to my letters. The postmen in some villages are going from door to door trying to trace the descendants of widowers not seen for over 50 years. One letter came back marked 'Not known at this address, try Heaven!'."

Baku Consolidated Oilfields had extensive assets in the oil-producing region of Baku in Azerbaijan. The company was wound up in the London High Court and assets realised outside the Soviet Union were sufficient to pay creditors in full. But shareholders, who include relatives of the British royal family and peers of the realm, have had to wait until the company's claims were agreed by the UK Foreign Compensation Commission. The compensation fund has so far paid out \$80m to holders of Russian assets but most of it has been to bondholders.

Those who find their share certificates underneath their ration books and Andrews Sisters songbooks, or those who think they have a claim, should write to Mr Alexander at KPMG Peat Marwick McLintock, PO Box 730, 20 Farringdon Street, London EC4A 4FF.

Soviet investment reforms will allow 100% foreign ownership

By Quentin Peel in Moscow

A RADICAL relaxation of controls on foreign investment in the Soviet Union, which would allow for 100 per cent foreign ownership, was ordered yesterday by President Mikhail Gorbachev.

The move is part of a package of three presidential decrees, which include repatriation of profits and introduction of a commercial exchange rate of the rouble. The package amounts to a significant attempt to attract foreign investment, boost exports and begin the process of financial reforms to transform the economy into a market system.

The measures include the establishment of a free currency market, which will allow Soviet enterprises and foreigners to bid roubles for hard currency in non-trade transactions, and the beginning of a

radical realignment of interest rates on savings deposits.

The long-awaited package, the most substantial move yet in the traumatic economic reform process facing the Soviet Union, was published as Mr Gorbachev left for official visits to Spain and France.

It coincided with the announcement of another assault on the old Soviet system of control, when the constitutional compliance committee declared that the country's draconian internal passport system was in conflict with the "basic" human rights to migrate, to work, and to receive an education.

The economic package means that foreign investors will no longer be compelled to find a Soviet partner in joint ventures, can set up wholly-owned subsidiaries in the

country, or take major shareholdings in Soviet enterprises. The only restriction is that foreign investors will not be able to buy land outright. They may purchase long-term leases, or the "right to use land".

The decree states that rouble profits of foreign investors can be repatriated abroad "according to the law of the Soviet Union". It is unclear how that can be done — no such law exists — and at what exchange rate. Previously repatriation of profits has been impossible. Investors have had to earn hard currency directly, or negotiate barter transactions.

The decree on the new commercial rate of the rouble aims to stimulate exports, rationalise imports, and "create an effective mechanism for redistributing hard currency resources of the country, and

exercise practical steps towards convertibility of the rouble". The new exchange rate, which leaves the official exchange rate unaltered, will amount to a two-thirds devaluation for most transactions, including the valuation of new foreign investments.

From November 1, the commercial rate for the rouble will be just \$0.56, instead of the current rate of \$1.79. It will apply to all exports and imports by Soviet enterprises.

Mr Gorbachev's third decree provides for new interest rates to be paid from November 1. The Finance Ministry, the State Bank, and the State Savings Bank fixed a range of new rates from 5 per cent for deposits up to three years, to 9 per cent for five years and more. It still far below the real inflation rate.

TUC rules out any agreement to cut real wages

By Michael Smith, Diane Summers and Ivo Dawney

THE TRADES Union Congress yesterday ruled out any agreement which would cut the level of real wages as the chairman of the Acas conciliation service cast doubt on whether government exhortations would reduce the level of settlements.

Mr Norman Willis, TUC general secretary, said the TUC was willing to have talks with the government about low pay and top people's pay alongside issues including productivity and training. Cutting real wages had "no place in the strategy".

Mr Douglas Smith, Acas chairman, expressed strong doubts about the effectiveness of exhortations by the government and employer organisations such as the Confederation of British Industry in reducing the level of pay settlements.

Mr Smith said there was no evidence since the Second World War that such exhortations had made "a blind bit of difference to employers' behaviour and employees' expectations".

He comments at the annual conference of the Institute of Personnel Management in Harrogate follow a series of ministerial speeches warning of the effects of high pay rises on job levels and competitiveness in the

wake of Britain's entry into the European exchange rate mechanism.

Union leaders are due to discuss pay and its European context at a meeting next week of the National Economic Development Council to be chaired by Mr Michael Howard, employment secretary.

While all those union leaders who will be involved in the NEDC talks were quick yesterday to deny suggestions of pay restraint, it was also clear that, for the first time in recent years, a package of proposals on wages and economic management would be discussed by the tripartite body.

Mr John Edmunds, GMB general secretary, went as far as describing the union proposals, contained in a paper on Europe after the introduction of the single market in 1992, as a "bold offer". He said the initiative was an attempt to achieve a consensus with the government and the CBI. "It is more forthright than the TUC has been before in modern times," he said.

However, other unions involved were more dismissive. The public sector union Naps, said there was "nothing new" in the proposals, and Mr Gavin Laird, general secretary of the AEU engineering union, stressed that "each company



Norman Willis: Wage cuts had "no place in the strategy"

would be dealt with on its merits" as far as pay negotiations were concerned.

Mr Bill Morris, deputy general secretary of the Transport and General Workers' Union, said the TUC could not deliver a rigid pay norm "because trade union members would not accept it". He said he doubted that many employers would either.

Mr John Major, the chancellor, yesterday ruled out any government initiative to promote an agreement on pay between companies and unions.

He emphasised that "a vast

variety" of different factors influenced pay bargaining in each sector of industry.

It was up to employers and their employees to reach their own agreements based on the circumstances of the individual company.

Lord McCarthy, a leading labour relations academic and Labour Party spokesman on employment in the House of Lords, speaking at the IPM conference, predicted that workers would be trying to catch up with a 30 per cent rise in pay settlement levels since last autumn.

IPM at Harrogate, Page 4

The curse of the dead parrot

THE London market ended the week in the grip of the Polly Peck factor. The symptoms are easily diagnosed: yesterday's collapse in the shares of Brent Walker, for instance, or the call by P&O for a Stock Exchange inquiry into hostile rumours. Fund managers are now terrified of being left holding shares in the next company to go bust; in a market driven by bankers' nerves, it has become difficult to distinguish between shares which are cheap and those which are signalling trouble.

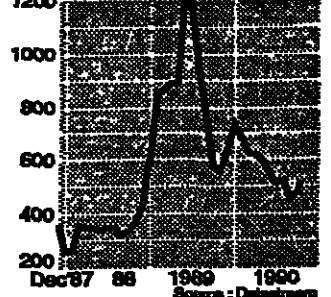
There is much talk of bear operators systematically driving down shares by alarms and false rumours. At the extreme, it is possible to imagine a company being driven into a downward spiral whereby the share price scares the bankers and the bankers scare the market. But the whole phenomenon is best seen as a feedback rather than a cause. Even at yesterday's close of 45p, the market has long since written Brent Walker off as a commercial entity. The banks may have given the company a breathing space: its longer term future is as hard to imagine as ever.

FT-SE Index: 2,063.1 (-25.6)

Eurotunnel

Share price (pence)

including warrants



nearly £11.70 merely shows the market's cynicism about audited accounts. But the price falling below the gross dividend of 30p is genuinely unusual. Even at yesterday's close of 45p, the market has long since written Brent Walker off as a commercial entity. The banks may have given the company a breathing space: its longer term future is as hard to imagine as ever.

Eurotunnel

Next week should see the breakthrough under the Channel and the Eurotunnel publicity machine is peering itself up to persuade small shareholders that they can share in this historic event by supporting the \$500m rights issue. Unless they want another batch of expensive travel perks, they should treat it with the utmost caution. Eurotunnel is no Polly Peck; but the question has to be raised about why small investors are being lured even deeper into this high risk project.

The eventual rewards may be substantial, but they are considerably less than promised three years ago, and the rights issue is the ultimate example of dilution. The money is not going to generate any more profits for Eurotunnel. Investors can get yields of 9 per cent plus on NatWest and 11 per cent on irredeemable gilts. Meanwhile, the returns Eurotunnel will be offering are not going to interest the venture capitalists who should be putting up the extra money.

Mount Charlotte

Sir Ron Brierley's laid-back bid for Mount Charlotte is something perplexed shareholders would probably rather not cope with now. On fundamentals, the 72p share offer should fall. This is not merely a matter of the wide discount to the defence document's valuation of the hotels at £1.73bn, which makes for net assets per share of £1.22. In addition, though 1991 could be hard given Mount Charlotte's £500m of net debt, prospects after that are not really in doubt, in view of its London market position. First, Mount Charlotte's high margins mean strong underlying cash flow. Second, the Brierley episode should have taught management to hold gearing down, go easy on over-ambitious deals, and keep the dividends flowing. The problem is that though the fundamentals look clear, Sir Ron has played things cleverly. He may simply drop the bid after Monday's first closing date, which could send the shares down 15p immediately. On balance, shareholders should still reject the offer. But given that Sir Ron has 39 per cent, there is a strong chance of a creeping takeover in which he gets control on the cheap in one or two years' time.

Sweden

Budget chaos seems to be contagious; even the Swiss parliament might block the government's 1991 proposals. The austerity package finally unveiled by Sweden's Social Democrats yesterday smacks too much of US-style compromise to be convincing, despite its "accompanying" move towards EC membership.

For a start, the proposed SEK15bn of spending cuts is bound to disappoint a stock market which has already fallen by over a fifth this year, and was mesmerised by the thought of a much bigger number. The SEK15bn cut in sickness benefits was expected, but the fact that the remaining cuts are to be spread across defence, agriculture, overseas aid and transport subsidies suggests an unwillingness by ministers to sacrifice their sacred cow — full-time employment. A 10 per cent staffing reduction in the state administration leaves the public sector almost untouched.

The tax increase on office properties seems an unnecessarily controversial way to raise a mere SEK1bn of extra revenue from an unhappy property sector. Overall, the government gains little room to manoeuvre away from 17 per cent interest rates ahead of next year's elections; but a really stiff dose of medicine would probably cost it the election anyway. It is all depressingly reminiscent of the UK.

CHIEF PRICE CHANGES YESTERDAY

FRANKFURT (Dm)		PARIS (FFr)	
BASF	200.2 - 4.5	BIC	454 - 36
BMW	430.5 - 13.5	Banque Cte	423 - 13
Daimler-Benz	595 - 30	Cetefem	390 - 20
Deutsche Bk	619 - 21	Peugeot	515 - 15
Porsche	775 - 15	Sinco	555 - 25
Siemens	556.5 - 17	Vallourec	239 - 6.5
NEW YORK (\$)		TOKYO (Yen)	
Alcoa	30 1/2 + 3/4	Audi	985 + 15
Am. Express	18 1/2 - 1	Fuji Heavy	680 + 31
Chemical Bk	10 1/2 - 3/4	Isuzu Motors	800 + 20
Citicorp	11 1/4 - 1/2	Takachi	1630 + 60
Manf. Hanover	17 - 2 1/2	Yamaha	465 - 10
Unilever	2 1/4 - 1	Suntory Metal	500 - 14

New York prices as at 12.30pm.

LONDON (Pence)		DOLLARS & NEWMAN	
P&O Dtd	489 + 4	Dollars	115 - 35
AB Ports	199 - 28	Eurotunnel Uts	480 - 5
ADT	103 - 5	GKN	301 - 17
Alfred Lyons	482 - 18	Grand Met.	584 - 15
BET	188 - 12	Guinness	584 - 18
BFB Inds.	164 - 10	McAlpine (A)	289 - 14
Brent Walker	45 - 27	Meyer Int.	365 - 16
Brit. Aerospace	16 - 18	Nippon Steel	465 - 10
Coastal Grp.	188 - 14	Suntory Metal	500 - 14

WORLDWIDE WEATHER

City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Abuja	29	10	S	Madrid	14	10	S
Algiers	20	10	S	Moscow	10	10	S
Amman	20	10	S	Munich	10	10	S
Ankara	18	10	S	Nairobi	20	10	S
Athens	20	10	S	Rangoon	28	10	S
Bahia	28	10	S	Reykjavik	10	10	S
Bangkok	30	10	S	Rome	14	10	S
Batavia	28	10	S	Sao Paulo	20	10	S
Bombay	28	10	S	Seoul	10	10	S
Buenos Aires	20	10	S	Singapore	28	10	S
Burkina Faso	28	10	S	Sydney	18	10	S
Burundi	28	10	S	Taipei	20	10	S
Cairo	20	10	S	Tokyo	18	10	S
Calcutta	28	10	S	Ulaanbaatar	10	10	S
Cardiff	10	10	S	Yokohama	18	10	S
Chengdu	18	10	S				
Colon	28	10	S				
Copenhagen	10	10	S				
Dakar	28	10	S				

C - Cloudy, Dr - Drizzle, F - Fair, FG - Fog, H - Hail, N - Rain, S - Snow, T - Thunder, V - Very Heavy Rain

Residents of Baghdad pin hopes on face-saving deal

Lamis Adoni senses a desire for peace in Iraq

YOU WILL find no one in Baghdad who believes the widespread rumour that the Prophet Muhammad has appeared in one of President Saddam Hussein's dreams and asked him to leave Kuwait.

However, many are convinced an Iraqi withdrawal from Kuwait is a matter of time, albeit not at any price.

Baghdadis say this publicly and without hesitation. They see a withdrawal from Kuwait less the inevitable result of international pressures. More it stems from a belief that a face-saving political solution is possible which takes into consideration Iraq's interests.

"There will be no war. We will withdraw from Kuwait but shall retain the islands of Warba and Bubiyan," said Hatem, a 31-year-old taxi driver in a matter of fact tone.

The same argument is repeated by other Iraqis. Surprisingly they do not appear to consider withdrawal from Kuwait as a defeat, provided Iraqi security and economic interests are not sacrificed.

"He [President Saddam Hussein] will withdraw, but only after securing our interests," said a shopkeeper.

Iraqis willing to talk say that, in addition to retaining the Rumailah oilfields straddling the border, conditions for a withdrawal should include a passage to the sea and assurances that a friendly regime should replace the deposed al-Sabah ruling family.

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Iraqis willing to talk say that, in addition to retaining the Rumailah oilfields straddling the border, conditions for a withdrawal should include a passage to the sea and assurances that a friendly regime should replace the deposed al-Sabah ruling family.

Iraqis became more convinced that Mr Saddam's unyielding policy was more flexible than his public rhetoric following his historic acceptance to restore the 1975 agreement with Iran. This they saw as an indication of willingness to compromise to save his country and his regime.

There are no signs that the harshness brought about by the international blockade will force the Iraqi people to accept withdrawal at any price. They argue that only by enduring the embargo will Iraq be able to press for a settlement which does not infringe on the country's security. We have to hold out long enough in order to demand our conditions," said a young agricultural engineer.

Iraqis say they would feel defeated if Iraq pulled out from Kuwait without any indication of international pressure on Israel to withdraw from the occupied Arab territories.

Gulf peace drive, Page 3
Edward Heath profile, Page 6

Mr Hatton was deputy leader of the council in the early 1980s when the Militant group on the hard left of the Labour party gained control.

He was later expelled from the Labour party during Mr Neil Kinnock's purge of the hard left and in 1987 he was disqualified from the council with several other councillors because of their failure to set a rate.

Mr Hatton was disqualified from the council in 1987 because of the council's failure to set a rate in 1985.

Liverpool

Continued from Page 1

were run up during the council's Militant era when members of the hard left organisation, then allied to the Labour Party but since expelled, launched an ambitious house-building programme. This was carried out through large loans from Swiss and Japanese banks.

Deferred payments on the loans have amounted to £16m of the council budget this year alone. The council has since attempted to balance its books by selling land assets.

This year it has again been

staving off financial disaster as it heads for a £12m budget deficit with charges continuing over rent rises and the poll tax.

Concern about council land deals first became public in 1985 when Mr David Alton, Liberal Democrat MP for Liverpool, Moseley Hill, asked questions in parliament about plans to build a £10m Asda superstore in the Speke enterprise zone.

Police investigated the deal but eventually dropped the inquiry.

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Weekend FT

SECTION II

Weekend October 27/October 28 1990

Travelling circus prepares to govern Europe

The EC plans to widen its Parliament's role. Lucy Kellaway meets the MEPs who have been clamouring for power

THE RIGHTFUL heir to the Austro-Hungarian empire, an Italian Catholic priest, a Polish count, a French ballerina and 514 assorted Europeans are demanding more power. The elected representatives of Europe are tired of their curfew existence in the fairy tale capital of Strasbourg. They are tired of passing empty resolutions on life's big themes and tired of designing registers for stray dogs.

In December Margaret Thatcher and her EC colleagues will consider how much extra power to give them. Everybody agrees the European Community is not democratic enough: the bureaucrats who work for the Commission in Brussels have grabbed more and more influence, and are answerable to no-one. The prospect of European Monetary Union increases the pressure for change. It would concentrate power at the centre without making it any more accountable. Everyone also agrees that a simple way to fill this "democratic deficit" would be to give the European Parliament some real responsibility.

Yet the 12 leaders seem to be holding back. Although Parliament is certain to be given some new tools, it will remain the weakest of Europe's three institutions, dwarfed by the Council and the Commission. The national governments do not want to give up ground occupied by their own parliaments, while the bureaucrats are disinclined to see a rag-bag of politicians doing slowly and hesitantly what Brussels thinks it can do quickly and efficiently.

The Parliament has not prevented its own case well. Its President, a small Spanish socialist named Enrique Barón Crespo, has failed to make any impression in the debate whatsoever. Barón drives around Strasbourg in a black limousine with a motorcade, but when he gets out of the car, even the tourists look disappointed.

Not are the Parliament's achievements to date an argument for giving it more power. Since the Single Market Act of 1987, Parliament has had a real job to do, with the right to make amendments to the law. This task is not negligible. If Parliament can get the Commission on its side, then member states can only disregard its wishes if they all act together. But its powers have not amounted to

much: Parliament has only ever succeeded in throwing out one directive – and that was an obscure matter concerning Benzene; while the other much-cited triumph was an amendment to a car emissions directive 18 months ago. Since then MEPs have contented themselves with a very large number of very small changes, barely leaving their mark on the overall shape of the single market.

Various powers may be granted in December. Parliament may be allowed to amend legislation covering a wider area than just the 279 single market directives. It may be given a say in choosing the President of the Commission, and a chance to veto trade deals with third countries. Its amendments to directives could go straight to the Council, without needing the Commission's approval first.

How much the Parliament increases in stature will depend not just on how many new powers it is given, but on whether it can smarten up its image and increase its self-esteem. Until recently it has been a joke institution; a sort of travelling circus. It was a home for past-it or would-be national politicians, who got paid perhaps twice as much as MPs back home with little obligation to do anything – not even to turn up at sessions.

The single market has changed that a bit, but not enough. Although large numbers of MEPs conscientiously work away in legislative committees, absenteeism is still a problem. The £130 tax-free bonus paid for every day of official attendance is not enough to tip the balance – about 330 of the 518 total usually appear at some point during the monthly Strasbourg sessions, and often there are not the necessary 260 MEPs in the chamber for votes, which is why important amendments on insurance and health care failed.

The Commission and the Council can barely hide their scorn of the Parliament, grumbling that it takes too long reading the legislation, and are looking out for ways of avoiding asking for Parliament's opinion altogether. As a result MEPs have become paranoid and twitchy, long-bored, fearing the worst from their extreme right-wing colleagues, stayed away, leaving single red roses on their desks.

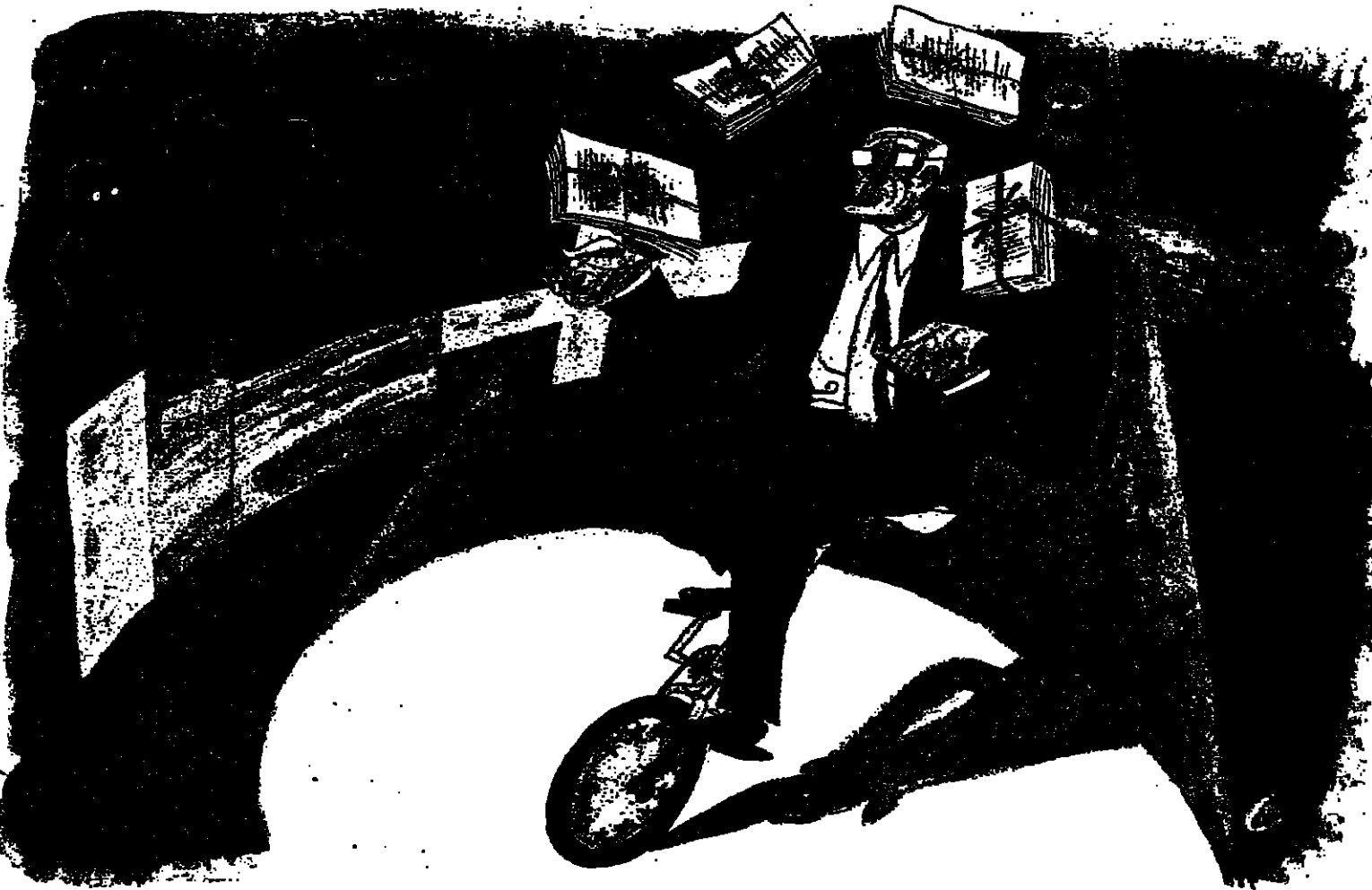
The visit to the Parliament of Virgilio Barco, the drug fighting president of Colombia, gave the Greens and socialists another chance to dress up and perform. Barco was perplexed to find half his audience wearing black arm bands and waving home made cardboard tombstones for people allegedly murdered by the Colombian Government. He may have regretted arriving with one lorry full of Colombian coffee and another full of flowers to give each MEP a memento of his visit.

Some of Parliament's shambolic hopelessness is not its own fault. Thanks to a 32-year-old squabble between France, Belgium and Luxembourg, MEPs still do not have a home. They spend their time travelling from their offices in Brussels to Strasbourg where the sessions are held, with their papers travelling before them in big tin trunks. If they want to get a book out of the library, or consult their office staff, they will have to go to Luxembourg. The three countries claim they are trying to solve the problem which costs taxpayers about \$200 a year in moving expenses – but their way of doing that is to up the ante by building ever more expensive office buildings and chambers.

"Unless we move to Brussels we have no hope of being taken seriously," says Edward McMillan Scott, a serious young British MEP. It is not easy living out of a suitcase, he says, when on the one hand you are trying to solve the Gulf crisis and on the other trying to promote the European Year of Tourism.

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The European Parliament also has to manage with a more diverse make up than other political bodies. Its members come from 12 countries, 76 political parties, range in age from 25 to 78, and in class from aristocrat to humble labourer. Most of the MEPs would have little to say to each other – even if they could speak the same language. Unlike polyglot bureaucrats, most cannot manage in any other language than their own – and the endless free lessons and the language holiday camps in the South of France have failed to make much difference.

When the chamber fills for the mid-week votes, the full spectrum of European political opinion can be seen. MEPs sit from right to left according to their 10 political groups, most of which are marriages of convenience. The left side is dotted with youth and colour. A German Green with spiky hair and a German socialist with a mullet and a German socialist with a mullet and a German socialist with a mullet.

The two main parties are the Socialists and the right of centre European Peoples Party. Neither is very successful at taking unified positions and they frequently sink to bickering among themselves. A report prepared recently by a British socialist on xenophobia received a raspberry from the rest of the party, and instead of using the report as a basis for serious debate, the discus-

sion focused on whether a Belgian socialist went too far in calling Giscard d'Estaing "a s*** in silk stockings".

The political composition of the Parliament is further unbalanced by extremists on both left and right deeply opposed to the idea of a federal Europe and not afraid to show it in displays of loudness. Earlier this year when Nelson Mandela visited the Parliament a noisy scuffle broke out in the members' restaurant between Jean Marie Le Pen – who had boycotted the visit – and a couple of socialists. The result was a groin injury to one of Le Pen's ultra right wing friends, and yet more publicity of a kind the Parliament does not need.

Behind the ugly scenes a weak consensus emerges that is broadly left of centre, keen on social issues, worried about pollution, and in favour of a total ban on cigarette advertising. However this is not enough to hold the Parliament together, and many of the more active MEPs concentrate on their own special causes, pursued in the comfortable privacy of their Strasbourg offices.

Dieter Rogalla, a disillusioned customs official from Germany wants all border controls in Europe swept away and is trying to achieve it through sponsored bicycle trips.

Still more energetic is Wilfried Telkämper, leader of the German Greens. He is fighting for human rights in South East Asia, trying to

stop a factory in Strasbourg pouring poison into the Rhine, keeping up the struggle in Nicaragua, helping Vietnam become more open. Others have taken up issues closer to home. Nora Mebrak-Zaidi, the youngest MEP at 25, sits in her office in a brilliant orange jacket and equally vivid pink lipstick, fighting racism in Europe.

Many of these MEPs have an almost touching belief in their ability to help their own causes, even given the limited amount of pushing power granted by their position within the European Parliament. "I realised that if I wanted to change things, I needed to be in a position of power," says Zaidi.

For most MEPs the European Parliament is no longer second best, and is no longer a waiting room for a position in domestic politics. MEPs may be tired of having so little power, but they are not giving up. The majority believe in a Europe out there that is bigger than the national parliaments.

"After this Westminster seems so old fashioned," says Harrison. "This place is positive and uncynical. I'm not saying there aren't frustrations but Europe is the future. Our destiny lies there."

Margaret Thatcher might raise a cynical eyebrow. Harrison may be right eventually, but in the meantime Parliament has a problem. If it were given more power it would doubtless raise its game. But until it has something real to do, it is hard for it to look like a serious ruling body.

Loneliness of a long-term monetarist

HAS BRITAIN finally locked up its devaluation option and thrown away the key? Surely there is some sort of historical significance to Parliament's vote this week in favour of entry to the Exchange Rate Mechanism of the European Monetary System, by a majority of 300 to 227.

But three weeks after the UK joined the ERM the financial markets remain sceptical. The reaction to the decision to cut interest rates by 1 percentage point as a sweetener has been that the exchange rate has at one stage this week dipped below its midpoint of DM2.35.

That may only have reflected punt-taking after a long period of speculation in favour of sterling, and there is no sign yet of any serious attack on the currency. But there has been no honeymoon. I expressed my own view about the ERM about 15 months ago when I wrote in this column that if we ran a strong, independent monetary policy we did not need it. I might have added that if we did not operate such a policy after joining, the ERM would not do us any good. In fact our monetary sovereignty was being used to run inflationary policies, and in the event our entry within the wide 6 per cent bands, and for overly short-term political reasons, has left too many nagging doubts.

Thus, after the initial flurry the markets have shown little net movement. Long-dated gilt-edged yield 11.1 per cent,

against 11.3 per cent three weeks ago. The FTSE 100 index is quite close to the 2,050 at which it stood at 4 pm on October 5.

A lot of fuss about very little, you might say. But we are talking about something that ought to be highly significant to the financial markets: the possibility that Britain is in the process of moving from an underlying inflation rate of about 10 per cent, which has been experienced over the past 35 years, and is being suffered at present, to a German-style rate of 3 per cent.

Whether a country can really change its approach is a subject that happens to have been discussed this week in two separate studies of Britain's inflationary predicament. The leading gilt-edged firm Greenwell Montagu has come to the conclusion – you guessed it – that we have finally learned our lesson and gifts will in due course enter a major bull market. Professor Tim Congdon, more concerned with the past than the future, has laid the blame on the British economic tradition which despises monetary control. Our current wave of renewed inflation, he says, represents the revenge of the 364 economists who signed the letters column in *The Times* to his vicious 1981 monetarist Budget.

Pinning the blame for inflation on any one culprit is

The Long View



The financial markets have yet to be convinced that Britain has abandoned its taste for devaluation as a solution to its problems

never easy, because it is the consequence of a circular process involving central banks, politicians, employers and wage earners. In Germany a virtuous circle seems to have developed: the Bundesbank has no magic

formula for preventing inflation, but it is consistent in its policies over long periods of time, and the right messages "seemable" settlements. But what is a sensible deal in the light of successive British governments' willingness to devalue the currency over many years?

Congdon may be describing the revenge of the 364, but his is very much the cry of the lone monetarist. Controls on broad money succeeded in bringing down inflation by the mid-80s, but we also had 3m unemployed and sky-high interest rates. Eagerly the economic establishment reassumed control: money targets were abandoned except for the unhelpful M0, Britain swiftly progressed to the third boom and bust within 18 years, and now we have entered the ERM as a refuge from the renewed burst of inflation and devaluation which would otherwise be inevitable.

A survey of 1,000 economists by the Institute of Economic Affairs published last June revealed that only 40 per cent considered inflation to be primarily a monetary phenomenon. But perhaps politicians and economists will bow down under the discipline of a fixed exchange rate just as they did in the 50s and 60s, with the aid of the odd devaluation, of course. The ERM may be one thing, but Margaret Thatcher made it very clear on Tuesday that European Monetary Union would be quite another.

Now John Major is reduced to mouthing the empty

exhortations of countless chancellors and employment ministers before him: unions and employers must reach "sensible" settlements. But what is a sensible deal in the light of successive British governments' willingness to devalue the currency over many years?

Now John Major is reduced to mouthing the empty

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MARKETS

LONDON

City shivers as Major confirms recession

SO, THE dreaded "R" word has finally passed the Chancellor's lips. After months of semantic gymnastics involving official use of such terms as "slowdown" and "growth recession", John Major this week recognised that the UK may be heading for recession.

To the heads of 6,000 businesses surveyed by the British Chamber of Commerce, who say they are already suffering from "severe recession", Major's reference for the technical definition – a fall in output for two consecutive quarters – has long seemed rather academic.

It was therefore not surprising, even before Polly Peck fell into the hands of administrators, that a distinctly nervous City should give the best UK trading figures for three years the elbow – the big "S".

Although imports were down for the sixth month running in September and exports rose for

the third successive month, the underlying export trend remains down.

Add the possibility that President George Bush may send 100,000 more troops to the Gulf, the fact that oil prices are back over \$30 a barrel, after a brief dip, and the realisation that the White House and Congress can be relied on to arrive at a sensible budget deal two weeks before mid-term elections about as much as we now rely on UK government statistics, and the FT-SE 100 index did well to end the week only 26 down at 2063.

Neither would an uncomfortable week for Major have given the markets any greater idea of direction. Not only was his idea for a hard ECU to be a long-term route to a single European currency despised by Margaret Thatcher with the vigour she normally reserves for John Smith; Major also had to contend with Rover offering

its manual workers an 11 per cent pay deal a day after he called for a "cultural change" among wage negotiators.

The real trouble of the week was Polly Peck. After testing on the brink it slipped into the hands of administrators on Wednesday after a futile last minute effort by chairman Asil Nadir to find £30m in the citrus groves of Northern Cyprus with which to fend off the bankers.

The City – and increasingly, the government – was left wondering how a company worth nearly £2bn could evaporate within three months leaving net debts of more than £1.3bn. However, it is perhaps the Serious Fraud Office, whose investigation of a company linked to Nadir triggered the share price freefall, which is under most pressure to get to the bottom of what is now the UK's largest corporate collapse.

HIGHLIGHTS OF THE WEEK

	Price y/day	Change on week	1990 High	1990 Low	
FT-SE 100 Index	2063.1	-25.9	2463.7	1990.2	Recession and Gulf worries
BOC Group	469	-21	611	438	BSZ "sell" recommendation
Brent Walker	45nd	-16	576	19	Debt fears
Calder Group	46	-11	234	41	Severn Trent Water leases bid
ERF (Hedge)	118	-24	253	108	Loss forecast by Dutch rival DAF
Euroland Units	480	+30	733	378	Finance agreement
Hunterprint	25	+7	223	11	Refinancing talks "advanced"
LASMO	457	+32	510	360	Higher energy prices
Pearson	643	+33	806	606	Recovery / broker's "buy" advice
Richmond Oil & Gas	101	-19	173	94	Rights issue upset
Smiths Industries	214	+12	288	183	Record annual profits
Storehouse	122	-18	145	97	Departure of finance director
Tilbury Group	505	+42	685	415	Optimism in building sector
Trafalgar House	171	-22	382	163	Continuing dividend doubts
Watergate Ltd	40	+10	70	30	Property disposals

WHAT IS going on inside the head of the great American car-buying public? Doesn't it know there's a war on – at least that there might be? Doesn't it know there's a recession on – or could be? Doesn't it know the banks are in crisis, politicians discredited and the dollar devalued? You would not think so from the vehicle sales figures released this week, which showed a seasonal increase.

In mid-October, domestic cars sold at a 7.2m seasonally adjusted annual rate, above the 7m 1990 trend to date and well ahead of analysts' expectations (6.5m) and the 1989 figure (6.1m).

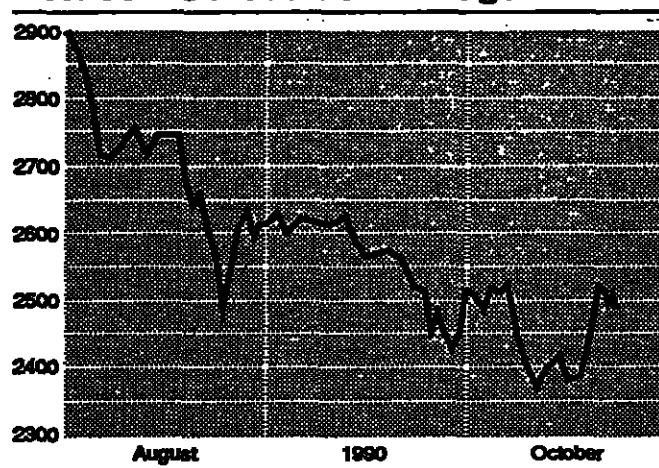
Conventional wisdom has it that vehicle sales are going to be hit hard by the run up in oil prices produced by the Kuwait crisis and by the growing nervousness over the direction of the economy. Indeed, Moody's, the credit rating agency, this week downgraded the debt of Ford Motor for these reasons.

These plunging at economic strains can also point to a degree of resilience in the third quarter results which companies are now reporting. Certainly there have been plenty of horror stories, notably in the commercial banking sector. But most of these were already well signalled, such as the problems at Unisys, the computer manufacturer, which announced another huge loss on Thursday and warned that because of a weakening market it could now post losses in the fourth quarter as well.

The quarterly results have also produced pleasant surprises and few results have pointed to an economy falling off a cliff. That said, most recent economic indicators

WALL STREET
Full speed into a slowdown

Dow Jones Industrial Averages



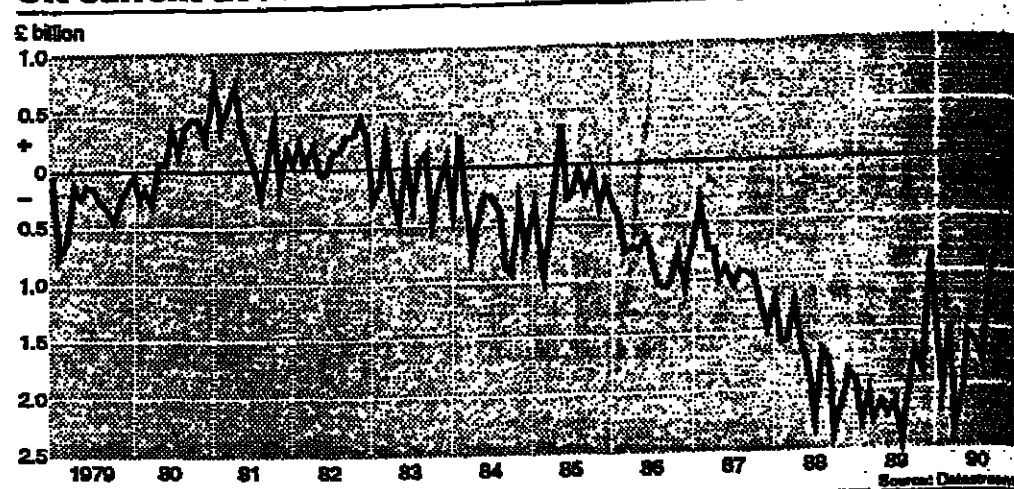
suggest a rapid slow-down – including this week's news of a 1.7 per cent fall in durable goods orders in September. So car-buyers may simply be reacting rather slowly to events. Sales of trucks, which tend to be more immediately responsive to petrol price movements, have slowed markedly, with General Motors and Ford this week announcing the temporary lay-off of over 10,000 workers.

All this adds uncertainty to the debate on whether the recession will be short and shallow or long and deep. This

time around there is a particularly large external unknown hanging over the economy, in the form of President Saddam Hussein of Iraq.

All of this means you have to be very bold to call the bottom of the current bear market right now. It is true that equities have found a degree of stability, with the Dow Jones Industrial Average finishing within a 150 point band for the past month and a half, between 2,520 and 2,590. Furthermore, the markets could enjoy some sort of rally when the politicians in Wash-

UK current account



Although administrators who yesterday started gathering financial information from around the world expressed optimism about their role, shareholders who rode the super-stock through its early '80s glory will have a long wait before catching sight of any money.

One of the most obvious losers from the Polly Peck affair is Standard Chartered Bank, believed to be the company's largest creditor. Its shares lost 24 to 23p on the week as analysts downgraded profit forecasts.

While Polly Peck teetered, Brent Walker, the highly indebted leisure group headed by George Walker, the former boxer, swayed alarmingly like a punch-drunk fighter.

The market has been extremely nervous since early October when the company started delaying the publication of listing documents for a £100m convertible bond issue. Yesterday its shares fell at one time from 7p to 1p on fears of adverse comment over the weekend, before closing at 4p.

After the market closed it emerged that the company had secured the support of its bankers. Brent Walker says it will post listing particulars to its shareholders on Monday so that it can hold an extraordinary general meeting two weeks later. Yesterday's closing price compares to a high in February this year

when the shares stood at 37p. Hanging over the week were results from ICI, the international chemicals group considered in many ways a bellwether of the UK economy. Poor results were already discounted but the 48 per cent fall in third quarter pre-tax profits to £150m left the shares 8p lower at the end of the week at 81p. The prospect that ICI may make less in the full year than it did in 1984 has continued to cast a shadow over the market.

There being a silver lining to every cloud, ICI did however manage to buy at a rock bottom price a 50 per cent stake in Tioxide, the pigments manufacturer, from Cookson, the highly indebted industrial materials group. The £160m price tag for a company that grew 25 per cent a year in the late 1980s is a reflection of the extent of the cyclical downturn.

A newcomer to the acquisition business, Severn Trent, had a more uncomfortable time. The recently privatised Midlands water company decided to lapse its offer for Caird Group after a second look at the waste company's defence document.

Adding to the embarrassment of being landed with a 28 per cent stake in Caird, the Takeover Panel also yesterday rejected Severn's appeal to be allowed to bid

again before the end of the one-year period at a lower price.

Two other better known names were also trying to put their affairs in better shape. Rupert Murdoch, chief executive of News Corporation, dismissed the market's sell-off of its shares and announced a strategy to allow it to regain profitability.

His move came as rival publishing magnate Robert Maxwell succeeded in repaying the first tranche of the Maxwell Communications Corp debt with the help of some short-term bridging facilities, giving himself two more years breathing space before the next large payment is due.

There was also light at the end of another tunnel. After a month of nerve-racking delays, Ebnatun finally secured the backing from its bankers which will allow it to relaunch a £300m rights issue. Shareholders must be wondering whether this rally will be the last call on them for cash.

Next week the fruits of their cash may well be more visible when the service tunnels meet under the Channel. After a thousand years during which Anglo-French relations have not always been at their most amiable, this is one head-on confrontation which shareholders and bankers alike will heartily welcome.

Richard Gourlay

SMALLER COMPANIES

Safer approach to securities

PERHAPS ONE OF the safest ways for investors to sample the smaller companies market is through investment trust which specialise in this area.

There are certainly some good returns to be had in this way. Someone entrusting £1,000 to Moorgate Investment Trust in 1985 would now have an investment worth £2,974. In St Andrew Trust it would now be valued at £2,177. The average smaller company investment trust would now be worth £1,684, compared with £1,640 for investment trusts as a whole.

Most investment trusts trade at a discount to net asset value, which reflects historical trends of investment institutions selling their holdings and concentrating on building their own portfolios. The recent poor performance of equities and the underperformance of smaller company stocks in particular has not helped.

There are the beginnings of promising rumours from some quarters. In July, River and Mercantile launched its Smaller Companies Trust. At the end of September, the Smaller Companies Investment Trust came to the market, with a focus on attracting institutional shareholders.

Early next year, Moorgate is planning to launch the Osprey Investment Trust, which will be aimed at the private investor – one of perhaps half a dozen new smaller company trusts currently on the drawing board.

Closer inspection of the trusts shows that all is not what it might seem, however. F & C Smaller Companies, for example, has a cut-off market capitalisation of around £50m. Moorgate has the same cap, and practically no USM or Third Market holdings. Fleming Mercantile says it invests in emerging companies, including the original Eurotunnel offer, which it is following with an application for the current rights issue.

"Our shareholders would much rather we manage our portfolio from a practical point of view than dogmatically," says Eric McAnulan, fund manager of St Andrew Trust, which is run by Martin Currie. That is how he explains the appearance in the last annual report of holdings which include British Gas and Guardian Royal Exchange.

"Twelve to eighteen months ago, we decided smaller companies were in for a rough time, and let some go," he says. It was switched to larger companies as a result, but is now beginning to examine companies in the £100-150m range. "Over the next two years, it is a case of avoiding the lemons."

Andrew Barker, director and fund manager at F & C, points out that it invested in the conglomerate BTR back in 1972.

when it was a small company. "We try to run with our winners," he says, but adds that F & C is gradually selling the shares. "We look for companies going through a period of higher earnings growth."

Nearly all of the smaller company investment trusts also have overseas stakes, which account for 50 per cent of the portfolio in the case of F & C, as well as Straits Investments. The investment trusts also often steer clear of the more adventurous smaller company stocks. "I like those companies which do things I understand, like metal hardware, and never high-tech ones," says Eric McAnulan, reflecting a common view.

Adam Fleming from Fleming Mercantile adds: "we are not interested in companies in glamorous sectors. We want businesses we can understand."

"People are now talking openly about a recession," says Christopher Fishwick, executive director of the new Smaller Companies Investment Trust. "But higher interest rates mean smaller companies have already been operating in recessionary conditions and at least some have adjusted. I feel we are quite close to the bottom for small company shares."

Not everyone is so optimistic, however. "We're only just entering bad times, and there are probably worse shocks to come," says Adam Fleming, director of investment strategy at Fleming Investment Trust Management.

He points out that "smaller UK companies have consistently outperformed all other savings instruments" and says the directors are confident about long-term prospects. "But I'm not very bullish at the moment."

The great benefit of investment trusts is that they are "closed end" – with a fixed number of shares in issue. Unit trusts expand or contract as demand for them changes, which means that when holders want to withdraw, the trusts are forced to redeem stocks which may be high priced.

The illiquidity of smaller company stocks means it is also far easier to invest through an investment trust than directly, points out John Korwin-Szymanowski, an analyst with County NatWest.

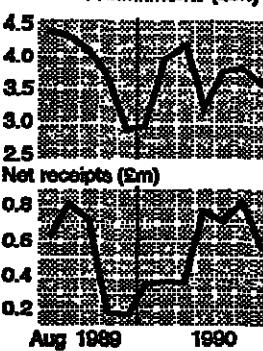
"Brokers by-pass the market makers to avoid their extremely wide spreads in smaller, less liquid stocks," he says. For investment trust managers, they are often prepared to use "put-through" to sell shares to their other clients, and avoid the market makers. Individual investors are unlikely to get such service.

Andrew Jack

FINANCE & THE FAMILY: THIS WEEK

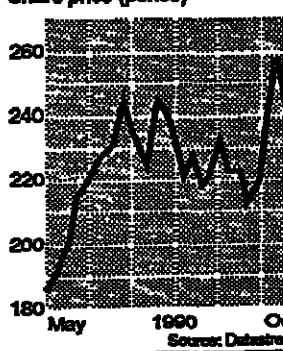
Building Societies

Net new commitments (£bn)



Marks and Spencer

Share price (pence)



Sharp rise in deposits for building societies

Building societies saw a sharp rise in deposits in September, although mortgage-lending continued to decline. The jump in net receipts of savings, from £253m in August to £265m in September, partly reflects the present uncertainty in the stock market which has encouraged many people to put their money into the building society instead. However, Mark Boleat, director-general of the Building Societies Association, warned that money could flow out of the building societies again during November when the electricity privatisation takes place.

Net new commitments for mortgages fell in September to £3,005bn from £3,547bn in August, although Boleat believes that the recent fall in mortgage rates should provide "a modest boost to the market in the coming months." Sara Webb

Marks & Spencer hit by rumours

Shares in Marks and Spencer fell by nearly 4 per cent this week on speculation that when it publishes its interim results on Wednesday, it would also warn of weaker sales growth. The share price was also depressed by incorrect speculation that two securities houses had lowered their profit forecasts. There was even talk, emanating from the traded options market, that a profits warning may be issued. M & S was unable to comment on the speculation. However, many analysts were sceptical. "Every year we get these rumours and every year they are unfounded," one analyst said. At the interim results analysts expect profits of between £223m and £225m, compared with £208.7m last time. Sara Webb

Mixed time for investment trusts

The number of investors using investment trust savings schemes increased in the third quarter of this year, from 39,000 to 43,500. But the amount saved per person fell substantially, with the average falling from £84 to £28 for monthly savings and from £749 to £539 for lump sums. In total, £23.7m was invested through savings schemes in the third quarter, compared with £21m in the second. The figures were produced by the Association of Investment Trust Companies. Philip Coggan

Pensions fight wins support

Pensioners in the Imperial Tobacco Fund fighting Lord Hanson in the High Court have won sympathetic remarks from the judge, Vice-Chancellor, Sir Nicolas Browne-Wilkinson. At the hearing on Thursday, he confessed to being unhappy over the actions of the employer, Hanson, which brought the case, namely that it could force members to part with the surplus in their pension scheme to which they would otherwise be entitled. He considered that "it seems contrary to the normal conception of what a pension fund is designed to do". However, pensioners have to wait until Wednesday to find out whether the judge will extend this sympathy into a favourable decision on their behalf. Eric Short

Plug into a case of champagne

Readers can still win a case of champagne by entering our electricity privatisation competition. All you have to do is to predict:

1. At the end of the first day of dealings, which of the 12 electricity companies will be standing at the largest premium (or the smallest discount) to its offer price? 2. How many investors will apply for shares in the electricity companies? Please send your answers on a postcard to: Mrs P Pandya, Electricity Competition, The Financial Times, 1 Southwark Bridge, London SE1 9HL. Entries must be received by the first post on November 21. Should the issue fail to go ahead, the competition will be null and void. No correspondence will be entered into and the Editor's decision will be final.

Financial Times wins award for personal finance coverage

The Financial Times was awarded the title of Personal Finance National Newspaper of the Year by the Bradford & Bingley Building Society at a ceremony this week. The judging panel was led by John Smith MP, Moira Stuart, news editor, Geoffrey Lister, chief executive of Bradford & Bingley and Tony Lupton, editor of UK Press Gazette. They praised the FT for its "intriguing mix of practical financial advice and pleasantly off-beat reflections. Its scope is consistently wide and unexpected," the panel said.

Decade of change helps Lucas shine anew

WHERE THOUSANDS once worked, tens of people now rattle around in a Birmingham landmark just outside the city centre. Solid, red and Victorian, this six-storey complex is a monument to past British industry, the place where bicycle lamps were mass-produced. It was the main manufacturing plant and headquarters of Lucas Industries.

But Lucas has been moving to greener pastures and its departure is as good a symbol as any of the often painful transformation of a British industrial group to a truly international concern. Lucas has got rid of its lighting business. Indeed, it has sold over £300m of automotive businesses since 1986. These days it is much more interested in the aerospace industry.

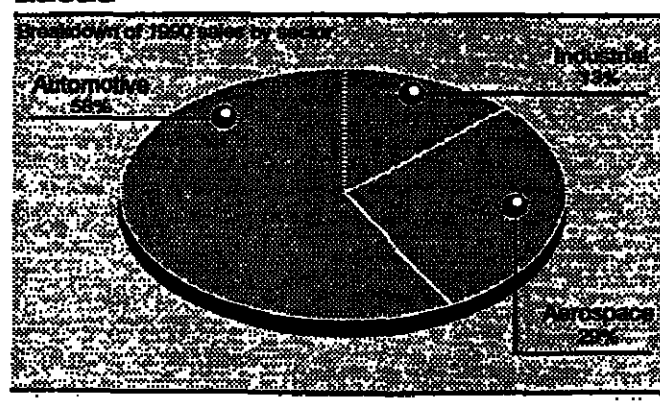
Its annual figures, announced this week, although hardly stunning in terms of profit increases – there was a 2 per cent rise over the year to last July, making a total of £191.2m pre-tax – showed at least how harnessing technological change and moving into growth sectors offset some protection against shifting economic patterns. Lucas is in bet-

ter shape to face the coming domestic recession than it was in the early 1980s. The main for Lucas was 1981 when it made its first operating loss. Then 80 per cent of its business was in the automotive sector and three-quarters of that was in the UK, largely with Austin Rover. But now the portion of its total sales in the automotive sector has been cut to 39 per cent.

In addition, the destination of its sales has changed. A little more than a third remains in the UK, but a third of this third ends up as indirect exports. Europe takes 37 per cent of the remaining sales and the US 19 per cent.

So Lucas, while not by any means impervious to the tightening UK economy, can ride out the more unpleasant times. However, getting to this stage has involved some sacrifices. The British workforce has been halved since 1979; indeed, throughout the 1980s the size of the British payroll has declined while the overseas payroll has enlarged. In the middle of the decade there were 46,900 British employees and 18,000 overseas. By the end of the decade, the number of

Lucas



PRE-TAX PROFITS AND EARNINGS PER SHARE

	1986	1987	1988	1989	1990
Profits (£m)	95.2	114.5	146.3	187.7	191.2
Eps (p)	12.9	14.9	18.3	20.2	20.2

Figures are for the year ended 31 July 90

British employees had shrunk to 32,200 while the number of overseas employees had risen to 23,900. Against this background, Lucas has been changing its production techniques. It has not hesitated to draw on Japanese practice to hold down costs, increase throughput and assure quality. It has moved into new premises appropriate to the sophisticated, high technology, high added value products to which it aspires. Hence the departure from the old Birmingham headquarters. The workforce may have been reduced but sales per employee rose to £29,267 during the last

financial year, from £25,548 five years ago. At the same time the nature of the products has changed. In both the aerospace and automotive sectors there is now a concentration on complete systems rather than on the production of components.

This creation of systems hinges around the use of electronics, seen for example in the development of different types of fuel injection systems used in, among others, Rolls-Royce aero engines or in Caterpillar diesel engines.

Lucas technology is licensed around the world and this international presence has opened the way for joint ventures in order to achieve greater market penetration and to tap into wider areas of expertise. The joint ventures demonstrate that Lucas' business is now worldwide. It has, for example, a joint venture with Sumitomo of Japan: a US plant producing motor components, some of which are sold to a German car manufacturer in Brazil.

For the next couple of years, the fortunes of Lucas are likely to be mixed. The aerospace business is coming to the crest

of its cycle. Airlines have been ordering new aircraft at a frenetic pace and the military side of the business, which looked as if it might slide because of Eastern Europe's relations, has remained strong because of the Gulf crisis. The problem now is to fulfil the orders. But Lucas does not expect this state of affairs to last beyond 1992-93.

On the automotive side, the British market is in the doldrums while portents in France, Italy and Spain are not encouraging; although increases in fuel prices could lead to a revival of sales in diesel-engined vehicles. This has already happened in France, and this will help Lucas, which is investing £150m in new plant on new diesel engine fuel injection systems.

New corporate acquisitions are unlikely – the group spent £67m in 1989-90 – and the emphasis will be on organic growth. Lucas intends to maintain its research and development expenditure, the better to sell with the economic breezes of the 1990s.

Paul Cheeseright

FINANCE & THE FAMILY

Sara Webb on a decade in which financial managers woke up to the other half of the population

How women cashed in on the '80s

THE 1980s will probably be remembered by women as the decade in which they became more financially liberated.

The introduction of independent taxation (which actually came into force this year, but which was proposed much earlier) means that married women no longer have to give details of their personal finances to their husbands when filling in their tax returns.

Personal pensions provide women with more control when it comes to planning for retirement. And given the financial clout of many career women, the purveyors of financial products have to think rather more carefully about how they approach their female customers: any male bank manager who patronises a female mortgage applicant is likely to lose her as a client.

The old story that women find it more difficult to get mortgages than men is no longer strictly true - the problem is that women may be indirectly discriminated against because they have dependents or work part-time, which can affect their credit ratings.

The introduction of independent taxation, whereby both husband and wife have separate personal allowances, provides certain tax-saving opportunities, particularly if assets are transferred from the higher rate to the lower rate taxpayer.

For example, if the husband is a 40 per cent taxpayer and his wife is a non-taxpayer, he could transfer certain investments, such as his savings accounts, into his wife's name.

As a result he would no longer pay 40 per cent tax on the deposit interest. And his wife - who has her own personal allowance of £3,005 - could avoid paying any tax on the interest altogether provided she keeps the account offshore, as she is entitled to do. As long as the deposit amounts to less than about £30,000, the annual interest is unlikely to exceed her personal allowance.

Even if the wife is a basic rate taxpayer, the couple could still save tax by transferring the assets to her name.

Financial planners expected couples to overhaul their personal finances as a result of independent taxation,

but the reorganisation has not been as extensive as predicted.

John Bridel, of Towry Law, says that several of the couples he advises rearranged their finances before the changes came into effect in April, mainly putting cash on deposit in the Channel Islands and Isle of Man. "Our clients are certainly aware of it, but not all of them want to change the ownership of their assets," he adds.

One reason, perhaps, why fewer people than expected have reorganised their finances is that "not many people have £30,000 liquid to pass over to the wife," as Bridel points out. He also thinks that the complications of transferring investments such as unit trusts, shares and gilts to the other spouse deters some people.

However, probably the main reason is the fact that such transfers are irreversible. If the spouse runs off with some body else, the original owner of the assets is unlikely to see them again. The fact that one in three marriages ends in separation is no doubt a sobering thought for couples who are wondering whether to reorganise their finances.

Since March 1988, the rules regarding alimony and maintenance payments have changed. Payments made under agreements dated after March 1988 are not taxable. Women often have to pay tax on the deduction of tax. Recipients are not taxed on the payments, while the spouse paying out the maintenance is entitled to a limited amount of relief.

For those whose marriages do work, the prospect of children provides a further financial dilemma. Women often have to accept that their income will probably fall sharply, either because they stop work entirely or because they choose to work part-time for a year or two while their children are small.

It is important to bear this in mind so you can start to build up your savings in plenty of time, perhaps using a combination



tion of Personal Equity Plans (PEPs) and qualifying policies: you can enjoy the benefits once you have moved into a lower tax bracket or if you become a non-taxpayer.

This week, the government announced that families with children will receive an extra one pound a week in benefit. However, the increase only applies to the eldest child in the family. For all other children the benefit will be frozen - for the fourth year running - at £7.25 a week.

The announcement by Tony Newton, the Social Security Secretary, put an end to speculation over what measures the government would take over child benefits. The one pound a week increase will affect the

eldest child in nearly 7m homes.

Tax planning aside, one of the most important concerns for many working women these days is pension planning. Fiona Price, who runs a financial advisory service for women and who provided the case histories below, recommends that before deciding how much you want to set aside for your pension each month, you should calculate how much money you have to spare.

She suggests taking a note of all your outgoings for a month - from gas and electricity payments down to newspaper and milk bills. "You need to know how much you are spending and saving, and what financial

commitments you can make."

The following case histories illustrate how to organise your finances for the future.

■ Annabelle is a 24-year-old advertising account manager. Her salary is £30,000 and she is single. She has a personal pension plan and a mortgage, but she wants to make sure her finances are in order because she plans to leave work in a few years to have children and would therefore be on a lower income.

Her previous adviser had recommended a single premium investment bond as a long-term savings vehicle. However, Price believes that was bad advice and that a Personal Equity Plan (PEP) would

be more sensible as it carries lower charges and provides income and capital growth tax-free whenever you wish to take the money out.

With the bond, Annabelle can take out 5 per cent income a year tax-free, but the snag is that she does not want the income now as her salary is already quite high.

The advantage to the adviser who sold her the bond is that commissions are higher on bonds than for PEPs. Price recommends that she keep the bond and perhaps consider cashing it in when she stops work to have children because then she would be either a non-taxpayer or a basic rate taxpayer.

Price also advised her to

start a regular savings plan, put £2,000 on deposit for instant access and £3,000 in a PEP.

■ Beatrice is a 29-year-old management consultant working for an accountancy firm. She is single, on a salary of £37,000, and has her own company car and private health scheme. She likes spending money but does not go overboard. In fact she estimates that she has between £200 to £300 spare cash per month. She has a mortgage of £47,000 on her property, which is now worth £80,000.

As Beatrice plans to leave the company to set up her own business in two to five years, and eventually to retire at around 50, her chief concern is sorting out her pension arrangements. She has contracted out of Serp, and has decided to set up a personal pension plan as she is too young to join the company scheme.

Price points out that if Beatrice pays £200 a month gross (which means making net payments of £120), she would get a tax-free lump of £47,500 with an annual pension of £14,000 at the age of 50, or an annual pension of £19,000. These projected figures assume a 13 per cent per annum return.

As her salary increased in the last year from £30,000 to £37,000, she decided to raise her contributions to £275 gross (£225 net) which at the age of 50 would provide a tax-free lump sum of £78,300, plus an annual pension of £23,100, or just a pension of £30,800.

Beatrice also wants to build up her medium-term savings. Price suggests that she put the balance of her savings on deposit and at the end of the year perhaps consider a PEP, depending on the state of world stock markets.

She also decides to take out personal health insurance so that if she were to have serious health problems she would still receive some income. Price

chooses a policy which costs £24.06 a month, and which would provide an income of £389 a week after 13 weeks.

■ Cathy is a 37-year-old journalist; she is divorced, but financially independent and earns around £45,000. She has no dependents.

She has a £60,000 mortgage on a house valued at £150,000, and keeps about £8,000 on deposit in the bank. Her chief concern is her pension. She could join the company scheme, but this has a normal retirement age of 65 and she wants to retire when she is about 55. Also, she does not want to be locked into a company scheme as she knows she could change jobs and if she did so within a couple of years this would be a waste of her contributions.

Price advises her to keep about £3,000 of her money on deposit for easy access.

Second, as Cathy admits she does not find it easy to save, Price recommends the discipline of a regular savings plan whereby Cathy puts £50 a month into a qualifying policy. The policy must be held for ten years and the proceeds are paid tax-free. This would provide her with a large sum to spend, perhaps on a new car, at a time when she is likely to still be a higher rate taxpayer.

On the pension front, Price advises her to go for a with-profits policy which would provide her with a bonus every year plus her terminal bonus. They select a personal pension plan where she contributes £150 net per month (equivalent to £250 gross).

Again, assuming a return of 13 per cent at the age of 55 she would get a tax-free lump sum of £39,700, plus an annual pension of £12,100. If she chose to take a gross annual pension the annual sum would be £16,200. If she waited until the age of 60 before retiring she could get a tax-free lump sum of £76,500 plus an annual pension of £24,400, or take an annual pension alone of £32,500.

As this falls short of her current salary, she is advised to take out a share-based PEP and hold it for at least three years. By taking out a series of PEPs, she should be able to boost her tax-free savings.

Keeping up with societies

BUILDING SOCIETY savers may find it worthwhile to pop down to their branches in the near future. There seems to be a trend for societies to offer, as the accounts they offer, and those who stay with their old accounts could lose out.

Nationwide Anglia, for example, is offering a Cash Builder account which it says is a new type of savings scheme, with a card and a passbook available.

The account offers more attractive rates than the old Bonus Builder and no new Bonus Builder accounts will be opened. But while details of the account are available in branches, and have been advertised in the media, Nationwide will not be writing to savers to advertise the change.

The Woolwich has also introduced a new account, Prime Gold, which is effectively replacing the old Prime account. It says that it has written to savers encouraging them to switch. Prime Gold interest rates are more attractive and savers should visit their branch and change as soon as possible. As with Nationwide's Bonus Builder, no new Prime accounts will be opened.

The Abbey National, which is now a bank rather than a building society, has started a new account, Instant Saver. New accountholders will have a choice between the Instant Saver and Sterling Asset accounts; no new Five Star accounts will be opened. Like

Nationwide, Abbey National is not writing to savers to encourage them to switch to the new, higher, interest rates. Women often have to accept that their income will probably fall sharply, either because they stop work entirely or because they choose to work part-time for a year or two while their children are small.

It is important to bear this in mind so you can start to build up your savings in plenty of time, perhaps using a combination

Reducing the number of accounts available makes life simpler for the building societies. The plethora of accounts on offer during the 1980s, when competition between building societies and banks was particularly intense, has evidently become an administrative burden.

But savers in the old accounts may have mixed feelings, if they find they have been missing out on the higher interest rates on offer.

Nationwide argued this week that writing to all existing savers would be costly and that that cost would be borne by accountholders. But many of those who do not visit their branches very often and do not listen to commercial radio or read the financial pages of newspapers - may take months to hear of the change.

One reader, Mr Millard of Cumbria, says that although he saw Nationwide's press advertisements about the new account, "nowhere in the press advertisements does it imply that the Bonus Builder account is being phased out and that to transfer to the more attractive Cash Builder, a formal request must be made."

Philip Coggan



Philip Coggan holds out little hope for the small shareholder Harsh lessons of Polly Peck

POLLY PECK'S small shareholders must be particularly stunned at the rapidity of the company's decline - from a £2bn capitalised FT-SE 100 Index stock to administration in just four months.

So what happens now? The precedents are none too encouraging. Administration almost always results in shareholders being left empty-handed.

The most encouraging news is that, in a court case this week, Polly Peck's directors argued that the protection provided by administration could allow creditors to be repaid in full, leaving a surplus of about £200m, or 70p per share, left for shareholders.

But such an outcome is far from certain. Administration is

a complex procedure and it can be a long time before the full financial position is known. The administrator of Atlantic Computers, the leasing company, has estimated that the process could last right through the 1991s.

The aim of administration is to give a company breathing space from creditors so that its financial position can be assessed and, if necessary, disposals can be made in an orderly fashion.

This can be difficult enough with conventional companies. But sorting out Polly Peck, given the international spread of its business and the potential opposition of the Turkish Cypriot authorities, may prove a particularly complex task.

A rights issue has been

mooted as one of the ways of getting cash into the company - but it would be a brave small shareholder who volunteered to stump up extra funds in the light of recent events.

The collapse of Polly Peck certainly throws into sharp relief the powerlessness of small shareholders once a company gets into financial difficulties.

The risk element of the risk/reward ratio comes sharply into play. Put simply, banks have received a relatively low return on lending money precisely because they are in a much stronger position than shareholders in times of crisis.

Given that banks (as with other companies) have a duty to protect the interests of their shareholders, it is hard to see the system changing. When companies get into difficulty, ordinary shareholders will tend to bear the brunt of the losses.

So small shareholders should always remember the golden rules:

1. A spread of shares is vital to reduce risk. If you own ten shares, then the loss of one company will knock only 10 per cent off your portfolio.

2. If you cannot afford to buy a spread of shares, and you do not want to risk losing all your money, then an investment or unit trust is the best option.

3. The early success of Polly Peck encouraged many investors to plump for penny shares. There is no rational relationship between a company's share price and its chances of success. And some of the companies trading on very low share prices, such as Lowndes Queensway in its last days, may be on the verge of bankruptcy.

Caroline Garnham on problems for offshore trusts A cold wind offshore

IS THE END nigh for offshore trusts? Their use as tax avoidance schemes for the wealthy has come under scrutiny in the last week. Indeed, John Smith, the shadow chancellor, has called for the tax legislation to be changed in the next parliamentary session. What should investors do?

An offshore trust allows you to transfer your wealth to offshore trustees who own the trust fund for the benefit of you or your dependents. If you already have such a trust, there is no need to panic. There has been talk of changing the legislation previously: in fact before both the 1989 and the 1980 Budgets tax advisers knew that the government was considering this has been covered on several occasions in the *Financial Times*, although in the event, nothing happened.

It is unlikely that any legislation will be rushed through Parliament before the completion of a review commissioned by the Inland Revenue in 1989. However, assuming that changes will eventually be made, you should check your trust deed.

Is it flexible enough so that you can, for example, change it to a trust for your children? This should be possible if you took proper UK legal advice when you first set up your offshore settlement, and instructed a competent lawyer to tailor the trust to your requirements. Unfortunately, if your trust document is badly worded, there may not be much you can do except wait and see what happens.

What if you were considering a new offshore trust to protect your assets before all this fuss blew up? What should you do?

Offshore trusts have been used by UK taxpayers as a means of saving tax although there are problem areas, outlined below, of which investors need to be aware. However, this is probably a good time to set up a trust, because tax rates are low, asset values are low, and the tax legislation is very lenient.

For example, you could transfer your private company shares offshore with a minimum tax charge on gains of 25 per cent rather than 40 per cent. All gains thereafter are free of tax. Or you could have the tax deferred until you draw a cash distribution from the trust while a UK resident, or receive a capital benefit such as free accommodation in Portugal or an interest-free loan as explained below.

You can transfer an existing trust (where the assets have shown considerable capital growth) offshore and not pay tax on the trust gains. When offshore, the trust assets can be sold and the proceeds reinvested with no immediate tax consequences.

Although offshore trusts provide a very useful means of

avoiding or deferring capital gains tax for wealthy individuals, they do have certain disadvantages. In particular:

■ In transferring assets offshore, the share of tax on all gains realised before the assets were put into the trust. If the assets do not increase much in value after that and are not sold, then you will have paid tax to the Inland Revenue sooner than you needed to.

■ You could be exchanging a lower rate of tax for a higher rate. For example, if a gain was made in an offshore trust in 1987 you will have saved capital gains tax at 30 per cent (which was the then rate). However, if you decide to terminate the trust now, the income produced the full gain - you will pay tax of 40 per cent. And if there is a change of government, tax rates on capital gains could rise.

■ If you did not seek proper tax advice before setting up the offshore trust you may have been given a standard discretionary settlement. This may save you CGT but could expose you to an even larger charge under inheritance tax as the charge would be on the entire value transferred and not merely on the increase in value since 1981.

■ If you are a UK domiciled settlor and a beneficiary of an offshore trust, you will be liable to income tax on all the income produced by the trust fund, regardless of whether you benefit from it or not.

■ Often the income is greater from the offshore fund than it would have been if you had paid capital gains tax on the fund. As a result, you could end up paying tax in 1990 (on the income) than if you simply paid CGT at the outset.

Clearly if you want to use offshore trusts you need to be quite certain whether you require the assets or income in the near future, or you could end up with a large tax bill regardless.

There are several reasons why offshore trusts appear attractive at present. Irrespective of the publicity they have recently received, asset prices are low, tax rates are low, and the tax system seems, at least at present, to be on your side.

Ignoring all moral scruples about the wholly reasonable desire to avoid (not evade) tax, and putting to one side fears about what the Inland Revenue may do to change the legislation, the main difficulties with offshore trusts are the costs, and the fairly limited circumstances under which you can set one up.

The costs are steep. Just to launch one, you will have to pay the trustees an initial fee of £1,500 to £2,000 plus indeterminate but large fees to advisers such as lawyers and accountants. Then there is an annual fee of between 1/4 to 1 per cent of the fund's assets, depending on how many transactions there are during the year.

"Given the level of costs, an offshore trust is simply not worth bothering with unless you have at least £150,000 settled in it," observes Cathy Gordon, a partner at Coopers & Lybrand Deloitte.

Peter Bower, a tax partner at Price Waterhouse in London, says that there is no point in transferring assets to an off-

shore trust if they are already "pregnant with gain". In other words, if the assets are ICI shares bought in 1981 or antiques handed down through the family over the generations, the transfer to the trust will simply crystallise the gain and require tax to be paid.

Thus what you need are newly acquired assets which have the potential for growth over the medium-to-long term. The trusts are thus especially suited to managers participating in a management buyout, acquiring a stake in a company, the value of which is likely to rise over the years and the profits on which will be realised, perhaps by way of a flotation on the stock-market or the sale of the business.

"The technique is to buy the company in the first place by means of an offshore company," says Bower, "and when the shares are eventually sold the gain is not subject to UK capital gains tax."

The only circumstances under which you can protect gains already accumulated in the UK is by converting UK-based trusts to offshore. This is a complex procedure and some tax will normally have to be paid. If you have UK trusts you should ask your accountant about whether the conversion is worthwhile.

David Waller

INTEREST RATES: WHAT YOU SHOULD GET FOR YOUR MONEY

	Quoted rate %	Compounded return for taxpayers at 25%	40%	Frequency of payment	Tax (see notes)	Amount invested £	Withdrawal (days)
CLEARING BANK							
High interest cheque	4.00	4.10	3.30	monthly	1	under 5,000	0-7
High interest cheque	3.10	3.40	2.70	monthly	1	5,000-9,999	0
High interest cheque	3.30	3.60	2.90	monthly	1	10,000-24,999	0
High interest cheque	3.50	3.80	3.10	monthly	1	25,000-49,999	0
High interest cheque	3.70	4.00	3.30	monthly	1	50,000	0
BUILDING SOCIETY							
Ordinary share	7.00	7.12	6.70	half-yearly	1	1-250,000	0
High interest account	8.00	8.20	7.20	yearly	1	500	0
High interest account	8.75	9.075	7.875	yearly	1	2,000	0
High interest account	10.25	10.51	9.26	yearly	1	6,000	0
High interest account	10.50	10.76	9.41	yearly	1	10,000	0
90-day	10.25	10.51	9.26	half-yearly	1	500-9,999	90
90-day	11.00	11.30	9.95	half-yearly	1	10,000-24,999	90
90-day	11.50	11.85	10.45	half-yearly	1	25,000	90
NATIONAL SAVINGS							
Investment account	12.75	9.56	7.85	yearly	2	5-25,000	1 mth
Income bonds	13.00	9.75	7.80	yearly	2	2,000-25,000	3 mths
Capital bonds	9.50	9.50	8.50	not applica	3	25-1,000	8
30th Feb	9.50	9.50	8.50	not applica	3	20-200/month	14
General extension	5.01	5.01	5.01	not applica	3		
MONEY MARKET ACCOUNT							
Secured Wage	10.00	10.51	8.41	monthly	1	2,500	0
Provincial Bank	10.24	10.73	8.59	monthly	1	1,000	0
UK GOVERNMENT STOCKS							
3pc Treasury 1991	11.90	9.85	8.61	half-yearly	4	-	0
3pc Treasury 1992	11.74	9.67	8.43	half-yearly	4	-	0
10.25pc Exchange 1995	11.41	8.76	7.20	half-yearly	4	-	0
8.5pc Treasury 1994	11.61	9.37	8.03	half-yearly	4	-	0
3pc Treasury 1992	9.83	8.02	6.54	half-yearly	4	-	0
Index-linked 2pc 1992/95	12.58	9.80	8.29	half-yearly	2/4	-	0

*Lloyds Bank, Halifax 90-day, immediate access for balances over £5,000. †Special facility for extra £10,000 secured. ‡Phillips and Drew. §Assumes 6.0 per cent inflation rate. 1 Paid after deduction of composite rate tax. 2 Paid gross. 3 Tax free. 4 Dividends paid after deduction of basic rate tax.

Mortgage cuts

THIS Alliance & Leicester has cut its mortgage rate from 15.5 per cent to 14.35 per cent for new customers. The new rate will apply to existing borrowers from December 1. First-time buyers who want to borrow up to 95 per cent of the value of their property are being offered mortgages at 13.85 per cent.

Gravebank, which is a wholly-owned subsidiary of the Alliance & Leicester, is offering a fixed rate mortgage of 12.75 per cent. The rate will be held at that level until December 31 1992 and applies to mortgages above £20,000.

Barclay & West is cutting its mortgage rate from 15.4 per cent to 14.5 per cent with effect from November 5. It is also offering a one-year fixed rate mortgage at 13.4 per cent.

Co-operative Bank is lowering its mortgage rate from 15.6 per cent to 14.3 per cent on December 1. Greenwich has reduced its mortgage rate to 13.45 per cent on sums of at least £30,000 and where the amount borrowed is up to 94 per cent of the purchase price. Leasington Spa has lowered its mortgage rate for first-time buyers by one percentage point

to 13.5 per cent. The offer is available until March 31 1991 or until the next drop in base rates, whichever occurs first. Leeds Permanent is offering a mortgage fixed at 12.95 per cent for one year. Northern Rock is cutting its mortgage rate to 14.5 per cent and is offering new borrowers a discount of 1.05 percentage points until January 1 1992.

Norwich & Peterborough is offering new customers a 2.75 per cent discount off its variable rate of 14.7 per cent. The discount applies until June 30 1991. Scarborough has launched a discount mortgage for first-time buyers; the rate is fixed at 12.95 per cent until May 1 1991 on sums of between £15,000 and £100,000. Thereafter it reverts to the building society's variable base rate.

West Bromwich has made a 0.85 percentage point cut in its mortgage rate to 14.4 per cent. New customers are being offered a 2 percentage point discount (to 12.4 per cent) for the first six months of their loan, after which the interest rate reverts to the building society's current base rate.

Sara Webb

However, we already know some details. As in the 1987 issue, travel incentives will be attached to the shares on offer. This time the incentives will be in the form of discounted fares and those who pay the subscription price for the shares will be able to nominate others to enjoy the incentives. The incentive scheme is likely to be organised in four tiers. Eurotunnel has not confirmed the detail, but those who subscribe £160 should receive the minimum travel

erty and contents in question to be underinsured.

A neighbour of mine found recently that she was underinsured when she lodged a claim for her van and because of subsidence. Her house's rebuilding cost was estimated at £150,000 compared to an insured value of £105,000. Accordingly the insurance company agreed to pay only £7,000 of the £10,000 needed to carry out the building work. The same rule applies for contents. The victim of a theft may be able to claim only a percentage of total losses if the insured company judges them underinsured.

Royal's new policy home-

Aloya, a new policy, HomeShield, offers combined cover for building and contents, but according to Ian Macarthur, the company's domestic account underwriter, is primarily aimed at customers seeking cover for contents. Policyholders are not asked to state a sum insured. Instead they must provide details of their postcode, the type and age of their property and the number of bedrooms; their age, as well as details of all valuables over £1,000 in value.

M&S warning feared

Also on Wednesday in a very quiet week for results, Fanner, the power transmission and conveyor belting company, is expected to announce an increase in pre-tax profits for the year ended August 30 to around £16m from £13.3m a year earlier. But growth in earnings per share will be around 5 per cent because of a rights issue.

Value expressed in £000s. Companies must notify the Stock Exchange within 5 working days of a share transaction by a director. This list contains all transactions, including the exercise of options (*) if 100% subsequently sold, with a value over £10,000. Information released by the Stock Exchange 15-19 October 2000. (*) Sold by one director to two others. Source: Directors Ltd Edinburgh

that the Highland Distillers stake had changed hands.

Directors of Automated Security have bought more shares with Philip Sorensen, who had earlier purchased 400,000, now acquiring a further 370,000 at a slightly higher price. The price paid for ASD shares reflects a tender offer for 20 per cent of the steel distribution group by French company Usinor Sacilor.

Shares in United Scientific, the defence electronics com-

pany, are trading at only 10 per cent of their 1987 high, and the chief executive has been buying. The directors do not hold a great deal of stock, although four have now increased their holdings over the last year. IEP Securities owns 29 per cent of the group.

Eurotunnel Share Information Line (free): 0800 300393.

The local authority's insurers have disclaimed any responsibility because they say the trip height is within a reasonable tolerance: "You cannot expect the streets of England to be laid like a bill-

But following the recent base rate cut to 14 per cent, NatWest has cut the charge on its Gold Plus overdraft to 17 per cent, 3 per cent above base rate. NatWest says that it wrote to all Gold Plus card cus-

How to tell the top from the bottom

While I did not get out at "the top," I certainly managed to miss the bottom! There is a temptation with holdings in

tokens. Perhaps I should be patient and the "real value" of the company would be noticed? At the end of September, 1989, Birmingham Mint issued a profits warning, the share price fell rapidly and I sold my

It is impossible always to buy in at the bottom and get out at the top, but it certainly seems to pay to cut losses and take profits - especially when based on personal experience and observations.

A low blow after a bad break

Q&A

BRIEFCASE

have asked some unit trustees how long it takes to change from nominees to the rightful owner, and they say from a few days to a couple weeks. I am naturally getting

On the verge of a dispute

CASE

NatWest pointed out to the FTC that the original terms and conditions of the card stated that "interest will be charged

ter could become important if the farmer decides to use this as the main or sole entry to any housing estate that might be developed. With the consequent construction traffic and, later estate traffic, this would seriously affect the amenities

Silent receiver

BOOK

FOLLOWING our article a few weeks ago about the Department of Transport's unwillingness to give an old age pensioner couple their "loyalty bonus" of free shares in British Airways, readers

■ Write to the Company at its registered office, marking it for the attention of the Receiver or

■ No insurance is not compulsory, whether of buildings or contents, providing the prop-

encourage wider share ownership, then it should abandon the kind of petty mindedness displayed towards loyal BA shareholders. It seems that the subliminal message from the DoT is "shove off Sid".

COMPANY NEWS SUMMARY

of 3,122,850 shares not already owned.

INTERIM DIVIDENDS				
Anglo American Coal Corp.	Friday*	125.0	250.0	-
Aran Energy	Wednesday	-	-	-
Atlantic Resources	Wednesday	-	-	-

*Dividends are shown net pence per share and are adjusted for any intervening scrip issue.† Dividends quoted in South African cents per share.‡ 2nd interim dividend.

INTERIM STATEMENTS

(Figures in parentheses are for the corresponding period.)
 *Dividends are shown net pence per share, except where
 otherwise indicated. L = loss. † Last years figures for 3
 months. ‡ 2nd interim dividend. § Net revenue. ¶ Revenue before
 tax quoted in US dollars. ⌘ Trading profits. # Last years figures

The FT proposes to publish this survey on November 7th 1990. It will be of special interest to the thousands of FT readers who are directors and managers with decision making responsibility for U.K. and international freight and insurance. If you want to reach this important audience, call Neville Woodcock on 071 873 3365 or fax on 071 873 3062.

Year	Percentage of Population 15 and Over with High School Diploma or Higher
1960	35
1965	45
1970	55
1975	65
1980	75
1985	85
1990	90

MINDING YOUR OWN BUSINESS

Memories in stone with an artist's touch

WHEN Harriet Frazer lost her stepdaughter suddenly at the age of 26 in 1985 she would have been amazed to think that this tragic event would four years later lead to the creation of a successful small business.

Yet this is how *Memorials by Artists*, a one-woman enterprise which Harriet runs from her home in Snape, Suffolk, came to be founded.

When she tried to find a monumental mason who could supply a memorial suitably fitting for Sophie, Harriet drew a blank. She wanted something tasteful in natural stone with a design that would acknowledge in a personal way Sophie's love of Italy, where she had lived for most of her life.

However, when she visited a few monumental masons that she picked from the local Yellow Pages Harriet found the lack of choice and dearth of original design extremely depressing.

"I tried to explain what I wanted and was referred to No. 104 in the catalogue. It was an incredibly ugly, ornate, shiny marble creation and I soon realised that I would not get very far with this particular firm," said Frazer.

The result was a radical rethink - and a determination

to do better for Sophie. Through friends in Wiltshire she was introduced to sculptor and letter cutter Simon Verity, who had recently completed a beautiful gravestone for a local gardener. It used symbols of flowers and a spade with a robin sitting on it, all carved in deep relief, with finely cut lettering.

"My idea was initially to pro-

Harriet Frazer has created a network of craftsmen who carve memorials writes Clive Fawcett

duce an informative and well designed booklet designed for people in my position and to include photographs of good modern work. The next stage was to build up a register of letter cutters and carvers."

After much thought and research she approached a number of other self-employed artists/craftsmen like Verity, whom she found generally responsive to the idea of setting up a national register and some form of agency to represent them.

In November 1988 she

started, with the aid of a grant of £40 a week for 12 months under the government's enterprise allowance scheme and £10,000 of her own capital. She attended a five day government sponsored business course in nearby Woodbridge and visited some 60 small professional letter cutters in many parts of the UK.

Her first commissions started arriving towards the end of the first year and since the beginning of this calendar year, when she produced a comprehensive booklet she has received some 70 commissions worth a total of £100,000.

The object of *Memorials by Artists* is to provide a service which smacks more of the artist's studio than the monumental mason's showroom.

"It is quite vital to treat each client individually," Harriet said. "There is no doubt that it can help people's grief enormously to be involved in the design of a unique memorial that is made with great skill and sensitivity."

When a prospective client first contacts her Harriet sends out her booklet. Then she discusses the kind of memorial required and the cost, and then puts the client in touch with a suitable artist.

Usually this is the artist on

the register living closest to the client, but if there are specialist requirements, such as a particular form of freestyle lettering or a lot of relief carving it may be necessary to go further afield. From the moment the client is put in touch with the artist Harriet takes a back seat, attending to the paperwork and acting as trouble-shooter. She also checks meticulously to see that the design will be approved by the authorities controlling the churchyard or cemetery involved.

Bearing in mind that this is such a personal service and that the memorials are individual pieces of craftsmanship rather than cut from imported blanks, the cost of stone through *Memorials by Artists* is reasonable. The finished price can be less than £1,000, although Harriet is also handling two big commissions for family memorials costing £3,000 to £4,000 each. However, in general she reckons that to commission a memorial through her costs the client at most 30 per cent more than through a conventional monumental mason.

All the charges are handled through *Memorials by Artists*. Harriet adds 30 per cent to the artist's fee if it is less than £1,000. Above that she charges



Personal remembrance: Harriet Frazer who runs *Memorials by Artists* from her home in Snape

around three parties - the client, the artist and myself," she said. "Usually the very nature of the service and the way people are recommended to me means things go smoothly."

Harriet thinks it is a very important part of her service to increase awareness among all sections of the public of the exciting and interesting work

on a sliding scale of percentages. The price she quotes includes VAT and all fixing charges and churchyard fees. If she has to travel any distance to meet the client Harriet charges her time and travelling expenses, and if the client does not accept an artist's design a fee is charged.

"Really it all revolves

that many practising - and often young - memorial artists can achieve."

She has several young letter cutters on her register who have recently left college or finished their apprenticeships and who charge much less than the established artists.

"Using these artists is both a good way in which to keep a

fine tradition of letter cutting going and a way of assisting less well-off clients to commission really worthy memorials that are genuine works of art," she says.

Memorials by Artists, Snape Priory, Sarnumham, Suffolk IP17 1SA. Illustration: Nicky 22.50 plus 5p postage and packing.

The daily grind feeds a local revival

WHEN the watermill which supplied health foods to Harrods closed in the early '80s, the North Wales village of Pentrefoelas had no employment left except farming the tea shop and the hotel.

Now the mill is open again. Near by, Robin Williams, a sculptor, makes imaginative lighting for upmarket homes. Glyn Williams sells craft goods from East Asia. Gwyneth Ellis runs a bakery in the old school and Meryl Farry Jones a nursing home, employing 15 people, in the old vicarage. There are about 20 businesses in all.

People who make craft goods at home are coming together to design a co-ordinated range. There is a plan, too, for a network of home computer operators.

Pentrefoelas is not the most obvious place for a successful local enterprise initiative. It is isolated and exposed to bad weather, just off the moor crossed by the A5 on its way to Betws-y-Coed and the coast.

After the mill closed, local people made two abortive attempts to relaunch it. For the second, Charles Wynne-Finch, owner of the estate, and two farmers, Glyn Hughes and Tom Evans, formed a private

limited company, Foelas Cyl. Finally they turned this into a non-profit-making company, co-funded by the Welsh Development Agency and the Cwyd and Colwyn Councils.

Instead of running a business themselves, they offered encouragement for other businesses. Hughes persuaded Cwyd council to take a lease on the mill. Colwyn council took a lease on other buildings. The WDA put in the money to pay a project manager, Berwyn Evans, a builder whose mother came from the village.

The idea was that Cwyd would restore the mill to working order. Other buildings would become workshops for new businesses, their rents helping to pay for the scheme.

The Manpower Services Commission's Community Programme helped start the project. The craft-type workshops, which

will also be a tourist attraction, are being completed with a 25 per cent grant from the Wales Tourist Board, which has allocated £150,000 to projects around Pentrefoelas.

Anyone who wants to let a workshop must submit a business plan. Local people get priority. The emphasis, says Evans, is on quality goods.

Llew Williams, who runs the mill, is a head teacher on a year's unpaid leave. He makes stoneground flour under the name Blawd (Welsh for flour) and can produce a tonne a day (worth up to £400, as against a wheat price of up to £150, although some Canadian hard wheat costs £250). After a few weeks' operation, he is selling the half a tonne a week to 50 north Wales grocers and bakers. He finds two or three more customers on each sales round.

But he is not relying solely on flour sales. He offers the mill complex as a technology workshop for schools: the new national curriculum places a greater emphasis on technology. He is looking for a wholesaler to take his flour - if he is showing the mill to schoolchildren, he cannot be out selling. Gwyneth Ellis, who works at the bakery, is also a teacher. She moved from job to job as home economics disappeared from school timetables and decided two years ago to put her knowledge into practice. She borrowed £10,000 from the Welsh Development Agency and a rural agency called Cwydro, for equipment and a second-hand delivery van. She has since invested about £5,000 of her profit in more equipment.

"The business has been paying its way from the start but I haven't been able to draw much money from it," she said.

"It's there on paper but it's been ploughed back. I was interested in healthy

eating, whole food, but there weren't enough outlets in the area. So I produced traditional cakes, as made at home, and I'm now introducing more wholemeal flour."

She employs one full-time assistant and three part-timers. They make 200 sponge cakes a day, 60 fruit pies and 90 fruit loaves which go to delicatessens, village shops and local performers.

Sculptor Robin Williams from Colwyn Bay made jewellery for colleagues and local shops while at Brighton College of Art. Then he took a business course at Lampeter. A Chester shop asked him for candlesticks to go with furniture by Tim Stead which was organic, burr oak and elm, all gnarly.

Besides candlesticks he makes uprights, about six feet tall, out of steel rod cold-forged into sinuous shapes. They retail at about £350.

"They grow as I am making them. I think it gives them more life. I can make one in a day."

He started in business with a £1,000 overdraft and £500 of his own savings. He is gradually making more money, around £10,000 a year.

Glyn Williams's Thai, Burmese and Indonesian artefacts sell at anything from 90p to £2,000, for some antique pieces. They have raised the old eyebrow in Pentrefoelas. Plainly they are not part of a Welsh tradition. As a boy in Cerrigydrumion, the next village, Williams became interested in wood carving. Now he buys direct from hill tribespeople in Thailand. With a friend, he is setting up a factory in Thailand where the carvings will be dried and oiled.

He invested £50,000 in his initial stock of goods and is now restocking for the second time. His sales are 50 per cent up last year.

"I had the most ugly cats you ever saw. But they were among the first things to go."

David Spark

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IN LOVING MEMORY of Mr Warner Swackham was born on Sunday 21st October, 1914 and died on Sunday 21st October, 1989. He was the husband of Elizabeth Swackham. May his soul rest in peace.

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FOOD & WINE

Early days of a fine vintage

Edmund Penning-Rowell believes 1990 is likely to be another important year for clarets

ALTHOUGH TOO early to rank, the 1990 clarets are clearly outstanding – a prospect that will not exactly cheer all those who have bought wines from the five important vintages in the last six years, including the exceptional 1989.

From the start this year looked like being a winner. After a mild winter the budding of the vines was a fortnight ahead of last year, and although April and May were not as warm as in 1989, the flowering of the vine at the end of May was two days ahead of 1989 and 17 earlier than in a normal year. Poor weather in June prolonged this vital stage in the vines' development, and the results were uneven.

In July the weather improved dramatically, and the great quantity of grapes produced led to a thinning of the bunches (*éclaircissage*) on an unparalleled scale throughout the Gironde. Almost half the potential crop was cut off at Ch Margaux, and an average of 50 per cent was eliminated in the Moneix estates on the Dordogne right bank. For the first time ever, half the potential crop was removed at Petrus. The vineyards were littered with small green grapes (*vendange verte*), an expensive operation, conducted with great care, it cost Mouton-Rothschild an estimated FF2m. This improved the quality but did not necessarily limit the quantity of the approaching vintage. For example, at Haut-Bailly in the Graves half the bunches were cut off, but the basic maximum yield of 50 hectolitres per hectare was produced, although there, as everywhere, a selection will be made for the grand vin bearing the chateau label.

Extremely hot weather, leading to drought, occurred in July and August, with 13 and 15 days respectively when the temperature rose above 25°C (77°F) compared with nine days and three days respectively in 1989. At Cheval-Blanc for several days in August it reached 40°C (104°F) in the vineyard, and it was the hottest August since the Bordeaux Meteorological office was started in 1927.

This led to an early vintage, starting on September for the dry white wines, and on September 10 for the red Merlots and the sweet whites. Although this seemed all very well, hot weather is not the only recipe for a fine vintage, and the drought led to a loss of ripeness in the grapes, but with only 40mm of rain in July and August, compared with an average of over 100mm, this meant thick skins and little juice.

A first-growth director told me that in early September 3 he was depressed by the state of the Caber-

net-Sauvignons in his vineyards: unripe and with very little juice. However the situation – and in much of the Medoc the vintage – was saved by good rain later in the month, so that September registered a reasonable 60mm rainfall. The Cabernets swelled and ripened to a degree that reduced the need for chaptalisation (sugaring of the must in the vats to provide a higher alcoholic strength). Although the Cabernet vintage officially opened on September 17, the more important chateau held off for a week and finished in the first or second weeks of this month.

The very hot summer led to high sugar-content and alcoholic strength, which means a difficult vintage for this makes it harder to convert the sugar into wine, and a surplus could lead to volatile acidity, ie vinegar. This has been a special problem in Sauternes and the other sweet-wine districts, where the "v.a." was not far below the upper legal limit to qualify for the appellation.

The white wines have also been very successful, and the dry type are better balanced than the often over-ripe, acid-short '89s. They will be dearer. Owing to the early development of *pourriture noble* the Sauternes have enjoyed yet another very fine vintage, superior, some are already saying, to the excellent '89.

It has been a big vintage everywhere in the Gironde, and the official estimate is 6.7m hl, compared with the record 6.4m in 1989, and 6.1m for appellation contrôlée wines against 5.5m. It has been a particularly successful year for the Merlots, especially in St Emilion and Pomerol, and for the Cabernet-Franc, softer and less



tannic than the Cabernet-Sauvignons. This may well be described as a Merlot year, which should mean that it will mature fairly rapidly, for the tannins that can hold up the development of a vintage are ripe: a harmonious year.

Obviously the question that immediately arises is whether the 1990 clarets will be better than the highly publicised and widely-bought '89s. Not even provisional assessments can be made until the fermentation vats are drained and the malo-lactic fermentation takes place to reduce the fixed acidity in a year when it tends to be low, but is judged adequate. But a number of leading wine makers believe that it may be finer, owing to its exceptional fruitiness and concentration.

I tasted a number of samples of Merlots from the vats, and they were sweeter and more accessible than the usual mouth-puckering acidic grape juice. Others suggest that it will be

different from but equal in quality to '89, while a leading Fomerey grower said it might be between the "classics" '88 (now extremely tannic after only a few months in bottle), and the "embarrassant" '89.

Certainly the '89s will be hard to beat. At many chateaux I tasted a wide range, including all the first-growths and most of the leading second and third growths, and they are deep coloured, rich, full-flavoured wines, long-lasting on the palate. Nevertheless 1990 can already be seen as a very purchasable vintage. But at what price level compared with the very high '89 figures for the more sought-after wines?

No-one I met suggested a price increase, though many growers, preoccupied still with their wine-making, had not begun to think about it. Not surprisingly the merchants, who must buy from the properties and sell to their clients at home and abroad and who are more market conscious than

most of the chateau-owners, believe strongly that the fine-wine prices must come down, perhaps as much as 20 per cent. Some leading growers concede that prices must fall, but are unable now to put a figure on it, while others favour the same price as for the '88s, and if not secured are prepared to hold unsold a large proportion of their new crop.

It will be very much a question of cash-flow, and as these days well over half many Bordeaux merchants' turnover is in the *en primeur* trade, for them a saleable price is very important. A great deal of money has been made on recent vintages by the 20 to 25 leading chateaux, and they can afford to hold their wines, but lower down the *cru bourgeois* level sales are not so easy. One of Bordeaux's best-kept secrets is the size of the unsold stocks in growers' cellars. The Comité Interprofessionnel believes that they are not large, and in St Emilion I was told that there are virtually none at grand-cru-classé level.

So what are the prospects for *en primeur* opening offer sales? Or to put it another way, how heavily will the Bordeaux négociants, prosperous also in the last two or three years, be able to re-sell their purchases to their customers at home and abroad? And how will the latter succeed next year in passing these on to consumers?

The positive factor is that the wines will clearly turn out very well, and some or later be represented in every claret amateur's cellar or reserve; but, as recent vintages show, speculation/investment prospects are not good. However there are two negative factors. First, in the last ten years there have been six important vintages: '82, '83, '85, '86 and '89. Also two mediocre ones, '80 and '81, and two not undrinkable years: '84 and '87. Will a wide range of customers fall at once for yet another very good vintage – not overlooking the distinct possibility, believed by some in Bordeaux, that the climate has changed there in the past decade, and that, God forbid, we may be pressed to buy another vintage in the '90s?

Second, there is the economic factor. Undoubtedly the wine buying climate has changed for the worse since last year in Britain, in the US and even in France. It is unlikely that it will be much better by the time that the chateaux come out with their opening prices next spring. Accordingly the benefits claimed for early purchase may be offset by these considerations, and a "bargain appeal" by way of substantial price reductions at source may be required to move promptly a large proportion of the undoubtedly fine 1990 clarets.

Food for Thought
Secret valleys of French cuisine

FRANCE OWES its success as the world's greatest food culture to the enormous variety of its local culture and terrain. The ever-growing library of books dedicated to different regions of France bears witness to this wealth. However, there are still parts of France which have escaped the attention of the gastronomic writers: one of these is the French Basque country.

I stress the French Basque country. Only last year Maria Jose Sevilla published a fine work on the gastronomy of the Spanish Basques: *Life and Food in the Basque Country* (Weidenfeld £12.95) and London even boasts a Spanish Basque restaurant, Guernica (21A Foley Street, W1 071-580-0623); but Spanish Basque food is different to that on the northern side of the Pyrenees for a variety of reasons, part historical and part geographical.

The French Basque country is chiefly made up of fertile valleys stuck between high mountains, only in coastal Labordi is there easy access to the sea. This is not the case in Spanish Euzkadi (the name for the region in Basque) where much of the province is within easy reach of the sea and fish dishes tend to predominate.

It is only in the landlocked provinces of Alava and Navarre that the Spanish Basques begin to rely on the sheep which form the staple foods of their cousins in the French provinces of Basse Navarre and Zuberoa.

Even so, you see plenty of fish in Saint Jean de Luz especially in the covered market. Here the fishermen bring in their squid, Atlantic anchovies, hake and the occasional shark. The most famous French Basque speciality is not fish but ham from Bayonne.

Basque hams, whether they come from Bayonne, Saint-Jean-Pied-de-Port or Saint-Jean-Pied-de-Port have a long tradition. Personally I have always found them both too dry and too salt. It was my experience when I visited Bayonne for the first time a decade ago and I had no reason to reform my judgment last month when I returned to the city. The problem seems to worsen when the ham is cooked to accompany a piperade; the saltiness is concentrated under the grill leaving you gasping for liquid to cleanse your palate.

After Bayonne ham, piperade is possibly the most famous French Basque dish along with poulet basquaise, which has become a cliché of the French workers' cafe as a braised chicken which has mated with a ratatouille. Like the poulet basquaise, the piperade should be made with pimentos from Espelette which vary in the shops from bunches of waxy red to little gnarled samples with fiery

effects. The eggs for the piperade should be cooked in goose fat, a by-product of the many foie gras producers in the mountain villages.

Espelette pimentos are also stuffed with salt cod in the better restaurants of the Pays Basque. Salt cod had the virtue of easy storage; apart from trout from the local streams it was the only fish you were likely to see in the villages until the roads and railways made transport easier.

Until then the Basques must have relied heavily on the flocks of sheep which still cover the mountainsides. As in other parts of south-west France the meat is called mutton and it can be quite tough for teeth more accustomed to the animal's tender young.

The sheep are principally there for cheese production. From the ewes' milk cheeses are among the best France can offer. The local Manech sheep makes excellent hard ewes'



milk cheese, soft and creamy when young and hard and crumbly when old. In the region it is said that the cheese can boast a history of more than 4,000 years. A small amount of cows' milk cheese is also made from the Kazarials cows around the little town of Saint Etienne de Baigorry.

The Basque country can pride itself on a number of decent restaurants of which the best is probably Archambide, in Saint Jean-Pied-de-Port. Here I had an excellent meal of new season's cepes cooked into a terrine and a pied de porc farci aux truffes (pig's trotter stuffed with truffles) which was obviously a pun on the name of the town. The dish was a variant on that made famous by Pierre Koffman at Tante Claire in London.

In the same town is a charcutier called Aguirre who sells wild boar hams and moist wild boar sausage. It is worth the detour.

Information: Ewes' milk cheese is available (£10.75 per lb) in the UK from Jeroboams, 51 Elizabeth St, London, SW1 (071-823-5623) and 26 Bute St, SW7 (071-225-2232) and jambon Bayonne (£9.15 per lb) from Boncherie Lamartine, Ebury St, SW1 (071-730-4175).

Giles MacDonogh

Meals which seal deals

Nicholas Lander suggests how to make the most of a business lunch

RECENTLY AN internal memo was circulated within a large national newspaper about business entertaining at lunchtime. To help curb rising costs, the memo says, would all those entertaining please keep within a budget of £20 per person.

When I mentioned this over dinner to the French managing director of a very successful woman's glossy magazine his reaction was one of surprise. "They must be doing well," he continued. "I've just sent a similar memo around my office and the price ceiling is £17.50."

The business lunch is shrouded in mythology. It is the object of envy and misunderstanding and is certainly open to abuse. However, lunch is a time when a great deal of profitable business can be done. Earlier this year when John Smith was everybody's favourite to be the next Chancellor he was booked for lunch at various City institutions for the following six months.

The lunch trade is also vital for restaurants; few can survive on their evening business alone. So, how can one get the best out of a business lunch?

The envy that surrounds the business lunch comes naturally from those who do not partake: secretaries, spouses, those whose evening meal is ruined because of a too-good lunch and others at the office. While a certain amount of this envy is justified it does miss the most significant aspect of the business lunch – two or more people coming to discuss something that may be of mutual interest, on neutral territory.

At lunchtime restaurants provide this neutral territory. They also provide the comfort to allow people to talk freely and service which should not interfere with the discussion. The food and the wine are definitely secondary. This point may be being neglected by restaurateurs who during the '80s saw their profession achieve respectability in the UK for the first time and even more so by their landlords.

The single most expensive ingredient in any restaurant's costs is its rent, and restaurants in central London have not escaped the recent rapid escalation. At L'Epure in Soho (071-437-2838), Harold Wilson's favourite when he was Prime Minister, Nigel Tarr has plied his trade for the past 13 years with a landlord with

whom he always felt able to sit down and enjoy a drink. In spite of this friendship the rent has quadrupled from £50,000 and prices will have to go up to compensate.

Acting as secondary offices may not be what most restaurateurs have in mind when they open their doors but it is becoming an increasingly important function at lunch and in the evening. It is also another source of problems. Customers who come in to discuss business often find early on in their discussion that they have nothing to discuss.

Unable to leave, unhappy to continue, they blame the restaurant for slow service that may not be slow but just does not allow them to leave as quickly as they would like. When they do leave they are unlikely to have a good word to say for the restaurant to anyone back at the office.

Many restaurateurs recognise the importance of their lunch trade and the need for the customer to know just what it will cost when the bill arrives.

The spread of the fixed price lunch with some choice not only gives this price indication but also should allow the kitchen and the waiting staff to operate more quickly and efficiently. It is not just as present as it should be and my recent survey of over 40 restaurants and hotels in central London showed that the majority which do offer a fixed price menu still do not include service. When this, at 12½ or 15 per cent, is added to both the food and the wine it can come as an unbudgeted shock.

Having spent four years as a commodity trader enjoying business lunches and then eight as a restaurant working during every lunch service, I have on some tips that may help you:

Location. As travelling through London is now so time consuming, paying extra for somewhere within walking distance can save money. The contrast between the set price menus at Chez Nico in W1, La Quinta SW8 clearly show this. In central London the hotels with income from their rooms offer very good value, space between the tables and plenty of staff.

At lunch time the top hotels and restaurants can offer the same cachet and quality but at prices considerably lower than in the evening; the set price lunch menu can cost the same



as one main course later. If creating an impression is part of the business lunch this will be money well spent.

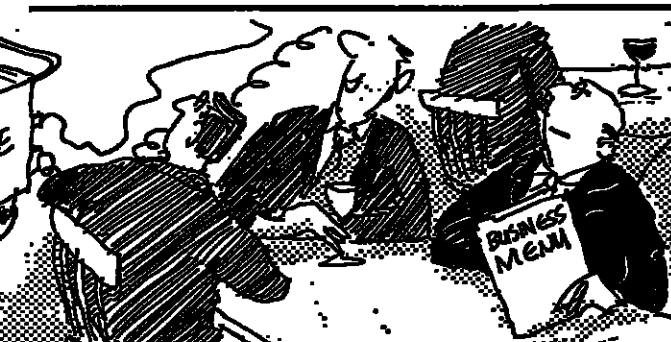
Wine. An area that can lead to considerable misunderstanding but one that can lubricate and clinch a business deal. As host and recipient of the wine list you are in a position to set the tone of the lunch; a glass of champagne at the beginning

can work wonders and a half bottle can be a very economical method of combining aperitif and wine to go with the meal.

It is true that those restaurants/hotels offering the best value in terms of food can be mercenary about their wine prices; but some bargains are to be found in wines from Italy, Germany, Spain, Australia or California with which you can show off your wine knowledge. Almost all bills in restaurants and hotels are now put through electronic cash registers for stock control purposes. As the customer you can

SET PRICE LUNCHES IN LONDON*		
Restaurants		Price per head (£)
Good value in the City		
Blueprint Café, Butlers Wharf		20.00
Café du Marché, Smithfield, E1, 608-1609	17.50, 15% service	
Ginnar, Cathedral Place, EC4, 226-4120	8.00, Japanese food	
Le Naylor, Bar & Grill, EC1, 728-2181	10.00, 10.00 service	
The Place Below, Chesapeake, EC2, 323-0789	14.50, Vegetarian	
Restaurants to impress		
L'Atrium, SW3, 822-0555		18.50
Bibendum, SW3, 581-5817	21.50, 15% service	
Chez Nico, W1, 436-8845	27.50	
Le Gavroche, W1, 408-0881	27.00	
La Tante Claire, SW3, 322-6045	21.50	
Hotels with restaurants to impress		
Capital, SW3, 588-5171		18.50
Inn on the Park, Four Seasons, W1, 489-0888		22.50
Grosvenor House, 90 Park Lane, W1, 409-1280		25.00
Le Meridien, Oak Room, W1, 724-5000	21.50, service	
Portman InterContinental, Truffles, W1, 486-5844		18.50
Good value restaurants		
Cavaliers, SW3, 720-0850		18.50
Clarke's, W8, 221-8225		20.00
Gilberts, SW7, 589-8947	14.50, 10% service	
Museum Street Café, WC1, 405-3211	14.00, bring own wine	
RSJ, SE1, 928-4545	14.50, 10% service	

*Prices for three course lunch inclusive of service except where stated.



therefore ask for the bill as you would like it – one bill for the food and service, another for the wine. This may give you some flexibility when dealing with expense limits.

Ordering. What delays the service in any restaurant is not the quantity of the orders but their timing. If you want to be in and out quickly try to avoid booking at 1pm. Every kitchen loves an early order, the kitchen brigade is usually ready and waiting, adrenalin flowing. Try to make your bookings for 12.30/12.45pm or 1.15/1.30pm.

Chefs put considerable thought and planning into their menu and are aware of the cooking times necessary for both their first and main courses. If you are in a hurry ordering just a main course can be no quicker than ordering a fairly straightforward first course – such as a soup, salad or a terrine – which you enjoy while the main course is prepared. If you do decide to have just a main course and you are in a hurry then you should all try to order from the same section of the kitchen, either fish or meat, and bear in mind that fish normally takes less time to cook than meat. When you are in a hurry tell the waiter as you order.

There are plenty of very good and very cheap restaurants in London. Their disadvantage as potential locations for the business lunch is that they offer food which many still do not enjoy. To arrange to meet for a curry or a Japanese lunch when the potential client is allergic to spices or the sight of raw fish is very definitely to start any future business relationship off on the wrong foot. This point should be made to any accountant.

However, there are bargains to be had: a recent lunch for three at the Dragon Inn 12, Gerrard Street, cost £15.50 for more than two courses and a glass of wine.

More and more restaurants are offering good food and this development is not just confined to the weathered south-east. One of the most interesting is the sight of raw fish is very definitely to start any future business relationship off on the wrong foot. This point should be made to any accountant. However, there are bargains to be had: a recent lunch for three at the Dragon Inn 12, Gerrard Street, cost £15.50 for more than two courses and a glass of wine.

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Appetisers

FERRARI-CARANO, the medal-bedecked winery that produced the most popular Sauvignon in Vienne's big international comparison menu, is planning to export across the Atlantic to the UK.

From January, wholesaler Domaine Drouhin Associates (071-332-1977) will receive a few hundred cases from this French winery built by Benoît Drouhin and Ronda. Their Chardonnays have shone particularly brightly – well-made, lots of fruit, but unlikely to be confused with the Joseph Drouhin white burgundies also imported by DDA.

A worthy rival to the hugely popular Cloudy Bay Sauvignon Blanc from New Zealand, is on its way – the first offering from Australian Master of Wine Michael Hill-Smith and his globe-trotting cousin Martin. Their Sauvignon 1989 27.95 from Bibendum of London: much fresher and leaner than other Australian Sauvignons.

The Canapa Chilean Sauvignon 1989 recommended on these pages last June has been overtaken by the powerful 1990, now available from Bordeaux Direct (0734-481718).

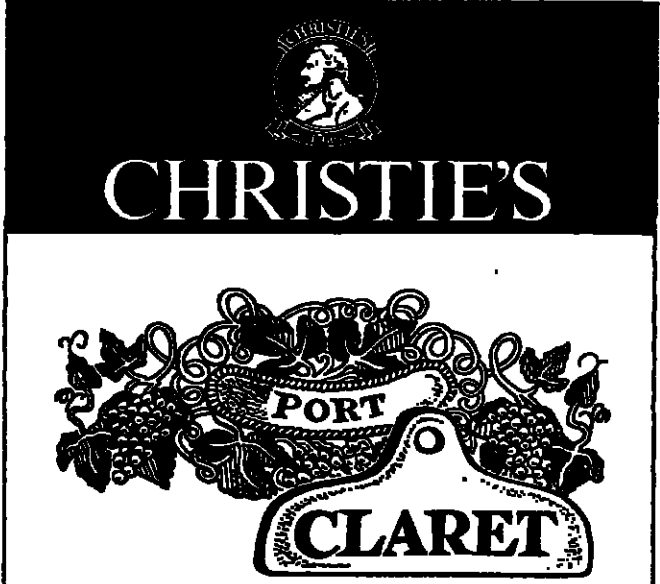
The Good Food Guide from the Consumers' Association £12.95, in its second year under editor Tom Jaine, is once again a good and encouraging read.

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When prices are as high as this Carluccio's advice is to enjoy last year's truffles preserved. Mixed into a sauce and then eaten with pasta they have a strong flavour; with the fresh truffles shaved on to the pasta the temptation is to eat the truffles on their own and leave dry, and very expensive, pasta underneath.



Wine Auction

Christie's will be holding another City Wine auction at the Chartered Accountants' Hall on Monday, 5 November 1990 at 12.30 p.m. This sale will include a range of Havana Cigars, Vintage Port, Fine Claret, Red and White Burgundy, Rhône, Loire, Sauternes and a range of mixed Wines.

Christie's City Office

Monday – Friday, 9.00 a.m. – 5.00 p.m. We supply valuations of Personal items and Company collections for sale or insurance purposes, catalogues, bids, results, exhibitions and seminar details.

For further information and catalogues please contact:

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WEEKEND FT SPECIAL REPORT - INDEPENDENT EDUCATION

Strong growth weakens 'elitist' tag

IF POPULAR demand for independent education is any measure of its success, then the sector is getting the formula right. More school-age children are now in independent education than at any time within recent memory and they represent a wider range of social backgrounds than ever.

Data from the Independent Schools Information Service (ISIS) shows that roughly 7.3 per cent of children were being educated in the independent sector in 1990, up a full percentage point from the year before.

Meanwhile, independent education looks less and less like the bastion of the rich and well-connected. Some 40 per cent of children in schools are the offspring of those educated entirely in state-maintained schools.

While the data point to rising demand - at a time of rising costs - educationalists say that great challenges face the sector in the years ahead. For one thing, the government's education reforms raise the possibility that the no-cost maintained sector may become even more attractive to parents than the independent sector,

which charges hefty fees. "It means that we will now be faced with some healthy competition from the maintained sector," says David Jewell, master of Halesbury School and chairman of the Headmasters' Conference.

The government's insistence on a broader curriculum with emphasis on educational basics has wide appeal for parents who may have previously been deserting the state sector. And while independent school heads insist that they do not wish the success of their schools to be at the expense of the state sector, there is little doubt that fears about government policy has proved a boon to private institutions.

Meanwhile, rapid changes are occurring in the views of parents about what constitutes a good education in part because the government's education reforms have changed the entire debate over curriculum. Now independent schools, which have made much capital over their "traditionalist" approach to education, are being forced to adapt their way of teaching to take account of new demands.

"We have stuck to our guns (on educational philosophy)

when there was a great deal of uncertainty elsewhere," says Dr Arthur Heardon, chairman of the Independent Schools Joint Council. "But the greatest challenge is to keep abreast of developments in curriculum more generally. There is a danger in our becoming encrusted in a particular way of thinking."

And indeed, after an initial period of opposition to the concept of a government-mandated curriculum, independent schools have largely embraced it wholeheartedly.

Robin Peverett, director of education at the Incorporated Association of Preparatory Schools, says headmasters have adopted the national curriculum not out of compulsion, but because of its inherent attractions. Furthermore, because independent and maintained schools prepare children for the same standardised

exams at GCSE and A level, there is little point in teaching them different curricula. "But we've got to be better than they are or nobody is going to pay our fees," Peverett points out. "And what the public wants is change."

The thorny subject of school fees sets headmasters on the defensive, particularly since costs have risen faster than the inflation rate in the economy generally. In the 1989/90 school year alone fees rose by 11.7 per cent while the retail price index rose 7.7 per cent. A similar rise looks likely this year. "I'm surprised parents still keeple a sum up with the money," says one headmaster.

While teachers' pay settlements have certainly driven up the cost of independent schools education, capital costs have also been a factor in raising fees. Headmasters say that the inflation in building costs has meant that the family as the child's primary source of income.

at schools. "Several years ago, parents says (to school heads) 'If you go on, I'm going to take my boy out because he'll become effeminate'. Now that has changed completely and co-education is in demand," Peverett says.

Not only are increasing numbers of schools admitting girls to sixth form, but large numbers are now admitting them in earlier years. Indeed, ISIS numbers show that the percentage of girl students in the independent sector has risen far faster than that of boys - 45 per cent of all students in the sector are now female.

Meanwhile, parents no longer take the view that suffering builds character. Gone are cold showers, "fagging" and corporal punishment. Also, emotional deprivation has lost its appeal and fewer schools insist that the institution supplant the family as the child's primary source of income.

"Now you have 'open communication' at most schools," says Peverett. Parents are asked to telephone their children regularly, to see them at most weekends or to drop in to take them to tea. "Schools are trying to be 'home' after school," he says.

How to pick your school

relied at least in part on advice from ISIS in considering and selecting schools. "But we are the first to admit that word of mouth was clearly the biggest source of information for all parents," Davis added. "The thing the schools have to do is have a good reputation among parents. If you have lots of satisfied customers, they will tell other customers."

ISIS received 125,000 queries last year, of which 100,000 were handled by the group's eight regional offices. Many of those parents ended up spending \$4.95 for the ISIS annual guide, *Choosing Your Independent School*, which lists details for all 1,400 member schools, including address, headmaster's name, religious affiliation, fees, exams offered, entry requirements and extracurricular activities. The eight ISIS

ratio, but how many students are actually in certain classes. If it's a boarding school, ask to meet some of the house staff, and get information about after-school programmes and study periods. Take a critical look at the buildings and facilities. Schools may want to show off their latest acquisitions, such as a new pool or a computer room, but examine the classrooms and other places where the students spend most of their time. Consider safety and security, and especially for boarders.

Find out about school rules and sanctions, such as whether parents are contacted when a child gets into trouble. Know what the rules and procedures are - including the possibility of appeal - for suspension and expulsion.

Look over the entire school grounds and facilities, what rules cover the children when they leave campus and the relationship between the school and nearby residents.

Timothy Harper outlines the first questions parents should ask

regional offices also publish free local guides on the schools in their areas.

ISIS also produces a leaflet advising parents on several basic steps in the selection process. ISIS and other advisory groups offer a number of suggestions that can be summed up as follows:

Obtain and read each school's prospectus. Find out about the aims and objectives of the schools.

Examine the fees. Ask about extra costs such as school books, uniforms, gym clothes, lunches, technical subjects and music lessons.

Select a short list of schools and then visit them. Meet the head, but also try to speak to teachers and talk with several pupils. Gauge their attitudes and answers to determine whether they are actually happy and enjoying school life.

Ask about courses and what the school is doing about the National Curriculum requirements. Inquire about the school's academic record, and where its pupils go when they leave. Find out not only the overall teacher-student

may want to know what a school is doing to raise money from alternative sources. Schools that are developing non-fee revenue sources such as special summer programs may be less likely to rely on higher fees paid by parents for future income.

There are a number of school consultancy and placement services, including one operated by ISIS. ISIS International was originally aimed at British parents who want a "mammy" of appropriate schools targeted for their children's needs, according to John Towse, the senior consultant. However, he adds, more and more business is coming from British parents who are interested in private education but don't know where to begin.

Towse emphasises, however, that families should rely on their own visits rather than anyone else's opinion. "You can send what seem to be two identical families to the same schools," he says. "One may come back and wonder why you sent them there. The other may come back and say it's the best school they've seen."

Plan early to raise fees

SCHOOL FEES in the independent sector have traditionally risen faster than the Retail Prices Index measure of inflation. In 1989, for example, fees were up 11.7 per cent on the previous year against an inflation figure of 7.7 per cent.

This year, the Independent Schools Information Service estimates that fee inflation will top 12 per cent. Forecasts and good investments are therefore needed to meet the obligation.

Professionals who work in fee planning point out that it cannot be divorced from the family budget as a whole. Sue Douthwaite, a manager in the financial services department of the Croydon-based firm of chartered accountants BDO Binder Hamlyn, says that she plans clients that school-fee planning ought to be viewed as a financial planning exercise with a focus on fees, not as an isolated problem to be solved.

Moreover, school fees themselves attract no tax relief, nor, with one exception, are the techniques for maximising one's fiscal power any different from those available to any other investor. "There is no magic about school-fee planning," says Tony Murrell, man-

aging director at Fraser Marr, the independent financial advisers, "the savings come from securing a tax-free income; you want to be paying the fees out of non-taxed income rather than from taxed income."

For investors able to part with a lump sum early on, educational charitable trusts offer a guaranteed tax-free return. The capital is given to the trustees who invest it, usually by buying a deferred annuity. Payments from the plan go directly to the school, not to parents or guardians.

Suppose that a child were to start school a year from now. According to calculations done by the School Fees Insurance Agency, the Maidenhead-based planning specialists, £30,000 invested in such a trust on November 1 this year would produce £38,643 over five years. This would be sufficient to pay fees of £2,110 for each of three terms starting in September 1991 rising to £2,088 per term in 1995. (The plan assumes only a 10 per cent rise in fees year on

year and adjustments may have to be made for that.) Of course, the longer the period is deferred the greater are the rewards.

But the buyer must beware. Changes of circumstances can substantially alter the attractions of any plan. The trusts, for example, may only be used for independent schooling. If for any reason the child were not to be educated privately the trust would have to be surrendered, with a possible interest penalty and tax liability. Nor can the trusts be used to pay for university education.

Murrell suggests that the trusts are best used when planning four to five years ahead and he would seek to dissuade clients from holding them for a much longer or much shorter period.

He and his colleagues initially tailor their advice to clients based on a rough measure of when the money will be needed: before or after the "five-year barrier". Funds needed within a period of five years or less are best put in a

building society deposit account or high interest bank account, he says. Capital and interest are then used as and when fees are due. The tax-break comes for couples where the wife is not working or has only a nominal income. Under separate taxation provisions and using the wife's personal allowance, a husband may give to a trust enough to earn £3,005 in (untaxed) interest annually if the account is held in the woman's name.

From 1991, Tax Exempt Special Savings Accounts will also provide interest income which can be put towards school fees. Some planning specialists also consider that the loans' overall cost is high after administration charges and interest at 2 to 3 per cent above the base rate are added up.

In short, the touchstones for parents are to begin planning early and to strive to add a capital element to any scheme chosen even when fees are to be paid mostly out of income.

Peter Miller

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WEEKEND FT SPECIAL REPORT - INDEPENDENT EDUCATION

Needed: an intermediate exam

ONE MAJOR educational problem overshadows all others: too few young people in England stay on at school after the age of 16. It seems to be universally agreed that at least two-thirds of the jobs of the future will be white-collar jobs. Yet only one-third of each age-group stays in education after 16. So something must be done - and done soon.

Most of the schemes of improvement being canvassed at present start by abolishing A-levels, or by watering them down to a point where they are A-levels only in name. This is to ignore their two great merits. They stimulate the ablest young people and they make possible a university education of very high standard. Our universities take students to degree standard in only three years, do it without losing more than a tiny percentage of students along the way. Our doctors, engineers, historians and Nobel prize-winners rank with the best in the world. Relying as heavily as we do on our best brains, we would be foolish to toss away the one part of the system which manifestly works well.

On the other hand, A-levels

are admittedly not suitable for all the new sixth-formers who must be tempted to stay on in full-time education after 16. It is not surprising that a boy or girl of this age should be daunted by the prospect of aiming at an examination which demands the commitment of two further years and offers a one in four chance of failure. The very people we now need in the brave new world of technology, middle-management and our sales

both arts and science subjects, at about half the present A-level standard. Not much inventive skill is required, for two models already exist, and only need to be adapted.

The first is the Scottish Higher. It is normally taken one year after the Scottish equivalent of GCSE, although some candidates take it after two years. It is the main qualifying examination for entry to higher education, including

In theory - a dubious theory, most practical teachers believe - candidates are supposed to reach the same level of skills and understanding while covering only half the material of a full A-level course. It is you might say, an A-level split in two vertically. Its purpose is the worthy one of broadening sixth-form education beyond the three A-level pattern, and this it does, but it is suitable only for those on A-level courses.

the number of pupils staying on at school. Second, since A-levels would remain untouched it would protect the high standards achieved by our best brains at school and university. Third, it would at last give A-level students a ready means of broadening their sixth-form education by combining some A-levels with some AS-levels.

Once schools offer AS-level alongside A-level a great number of possibilities open up. Students become able to pick the mixture that suits them best. The ablest academics may continue, as at present, to take three A-levels, but they may supplement them with an Intermediate AS. Others may take two A-levels and two Intermediate AS-levels - scientists in this way carrying on with a language or linguistics with Maths or Science.

Most of the world's reformers of sixth-form education are searching for one examination to suit everybody. That is a hopeless quest. There is no comprehensive exam which can possibly suit the needs of the ablest academics, the practically-inclined and the new sixth-formers. Variety of talents needs to be reflected in a variety of examinations.

Eric Anderson, the head master of Eton, calls for a new approach to encourage pupils to stay on at school

forces abroad are those whom A-levels discourage from staying on at school.

The problem could be solved, I believe, quite simply. We need three routes to follow after the age of 16:

■ We should retain A-levels at their present standard for those who relish their academic challenge.

■ We should encourage the fledgling FEETC as a practical, technological examination for those with the appropriate skills.

■ And we should invent an intermediate examination, in

university education, both for three-year and four-year courses. It is notably effective in encouraging young people to stay on at school for at least a further year with guarded interest. Some 55 per cent of Scots compared with 35 per cent of English pupils do so.

The other model is even closer to hand, in the Department of Education itself. Three years ago it invented a new examination called AS-level. This is a two-year course counting as half an A-level, and declared to be of full A-level standard.

What it does not do is what most needs to be done. It does not offer an exam at a standard intermediate between GCSE and A-level to those whom we want to entice into education after the age of 16. This could easily be achieved by recognising that AS-level should be set at the standard achieved at present after one full year of A-level study. In other words it would still be half an A-level, but an A-level sliced horizontally instead of vertically.

Such a simple change would have three dramatic effects. It would increase considerably

No fears over curriculum

THE SLOW descent of the national curriculum on to the education system is being watched with guarded interest by the independent education sector. The independent schools, exempt from the legal requirements of the reforms, have largely embraced the new curriculum while maintaining their right to offer a viable alternative.

Much satisfaction is attached to the fact that the national curriculum mirrors policies that have been pursued by independent schools for years. "The spirit and content of the national curriculum is already in place in what we do," says Neil Boulton, director of studies at Bryanston School, Dorset. "That is why we are adhering so closely to it and why we believe it to be generally a good thing. It is bringing state schools closer to what we have been doing for a long time."

This view is echoed by

been a great leap, but more a small step.

However, with the government keen to get its message across that the new education reforms will mean greater parental say in their child's schooling - with references to "minimum standards" and "regular assessments" - and the independent sector's own policies, one might have detected an element of anxiety over potential competition.

Far from it. While welcoming reform of the state system, many in the independent sector see competition enhanced rather than diminished. Vivien Anthony, general secretary of the Headmasters' Conference (HMC), says: "I think we would all welcome minimum standards, but the independent sector does not want a straitjacket over its teaching policies." He points out that being outside the curriculum allows independent schools to offer the classics and individual science subjects and to be more flexible generally.

"The feedback we have had is that parents do not want us to follow the national curriculum to the letter. Their response is generally one of

'thank goodness' when they hear that we will be pursuing an independent education policy while embracing the core of the reforms," Macaire says.

The independent sector has not grained quite as much as its state counterpart under the weight of the bureaucracy of the curriculum reforms, mainly because the testing, reporting and assessment facilities are already in place to a degree. And some of the reforms are being sidestepped: for example the testing of seven-year olds has not been wholly endorsed by private schools.

Nevertheless, costs are being incurred by the changes and are filtering through into higher fees.

At Ashford, they have already been adapting to the new curriculum at the junior level. "My teachers, I'm afraid, are very tired and we are only at the half-term stage of the first term," says Macaire. The increase in reporting and testing has meant that the school week has had to be increased from 40 to 45 hours a week and fees have had to rise.

Christopher Price

The search for new finance

schools are having to pay a great deal more attention to. Many schools are losing their virginity about business."

Historically, he says, the top British independent schools regarded themselves as above the commercial fray. But now, with increasing competition for fewer students, even the best schools need more finance.

"It was only about five years ago that they tended to be rather pious about marketing and would say it was for people selling soap powder," Moore says. "Now they find that they can market themselves and their facilities without compromising their educational goals."

A coming trend, he adds, is corporate sponsorship of school programmes or funding of equipment. "There is a shortage of young people and the companies that are going to employ them have an interest in making a good impression early on."

Jan Beer, the head master of Harrow, advises school administrators and school boards to regard their grounds, buildings and facilities in the same manner as corporate managers regard their factories.

"You've got 36 weeks when the boys are here," he says. "During the remaining weeks of the year the 'plant' is available for maintenance and can

also be used to generate income. No business or factory would leave its business premises standing idle for that long."

Beer is managing director of Lyon Services, which uses the school and its grounds to generate income outside its usual revenue sources. Profits are then covenanted to the school.

"School premises would be used for anything from the filming of scenes for television programmes like Inspector Morse to the use of classrooms for professional qualification exams," Beer says. "We also have a school in Texas and a school in Japan using the premises for their summer schools."

Like many other independent schools, Harrow's "outside" income is devoted primarily to capital improvements: construction of new facilities such as libraries, theatres and squash courts, for example, together with renovation of existing classrooms, dormitories and offices.

"It allows us to modernise Victorian buildings and to build new facilities where necessary," Beer says. "I believe these measures are necessary if you are going to improve the fabric both of the school buildings and of school life."

Sean Kelly



Ian Beer, head of Harrow

gram began in 1976, the school was mostly unused and produced little or no revenue.

Relying on regular Gordonstoun staff who like the extra income, the summer programme offers courses in English, French, British history, literature and computer programming. Even with the addition of a second three-week course, the school reports that there are more applicants than positions.

John Moore, managing director of the Harrow Company, a management consultancy specialising in advice to independent schools, says such alternative funding schemes are becoming vital. "It allows them to build up their facilities without making a further cash call on parents. Schools are always nervous about putting up their fees and anything the schools can do to avoid that may be attractive," he says.

Moore believes that no school can afford to ignore commercial opportunities. "I think, judging by my contacts, that it's something that

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INDEPENDENT EDUCATION

Progressive in all but name

THOUGH NO two so-called "progressive" schools are alike, all share a common distaste for the label. The description is now generally inappropriate and frequently embarrassing.

What rankles with heads in the popular linkage of progressive schools is the pervasiveness of the term. "We are not a refuge for children of parents with 60s ideas," says Colin Reid, head of St Christopher in Letchworth.

"Progressive is a very pejorative term and that is why we shirk from it," says Darrell Farrant, head of Abbotsdun in Staffordshire, whose founder, Cecil Reddie, is credited with starting the progressive movement a century ago.

So what is a progressive? At the outset they were schools which eschewed the ethos of traditional public schools - symbolised by the three Cs: chapel, classics and competitive games. To this should be added their abhorrence of corporal punishment and cramming, and the promotion of a "family community" within the school.

ISIS identifies 12 schools in Britain as either "progressive" or which adhere to "different philosophies". Such schools - Abbotsdun, King Alfred, St Christopher, Frensham Heights and Gordonstoun are the better known - pioneered new teaching methods or experimented with relaxed

forms of discipline based on trust and friendship between pupils and staff.

Over the past 30 years the progressive movement has resolutely captured the educational consensus. The early pioneers now regard themselves as part of the mainstream. "We are part of the educational establishment," insists Gordonstoun's deputy head David Byatt.

It is that is the case then the ISIS does pose a problem of definition. For what are we to make of the inclusion of St Anne's, Cobham Hall and Rannoch (all single sex schools)? Genuine co-education (not token six form entry for girls) has long been a touchstone of progressives.

And what of cramming? Certainly some progressives remain strongholds of anti-cramming. But as the competitive pressures have increased, so have the progressives have responded to the cry of the day on the need for more and better exam passes.

The temptation to cram, says Francis Moran, head of King Alfred, is hard to resist, especially when parents insist that

"yes, of course, we want our son to be happy, but we do want him also to become a brain surgeon".

"It is partly to do with the 1980s culture to succeed," says Moran. But heavy exam loads "also have much to do with pupils actually liking their subjects," he says. These days a fourth A level for science pupils at a progressive as much as at a traditional public school is often in arts (never treated as a "Cinderella" subject by progressives).

Progressives, indeed all public schools, are well placed to dabble in alternative modes of overall tuition - in and out of the classroom. At St Christopher, the timetable is suspended for the first few weeks of the summer and all pupils and staff go off on an expedition. And Gordonstoun's community-oriented education is a model for schools worldwide. It's certainly "character building", but is it any longer experimental?

"I suspect in the big bang ideological way we are no longer experimental," says Moran. "We are really rather earnest establishments now... rather

seriously conventional."

Progressives still point out that they practice what their founders preached. Today any uniqueness continues to be with particular emphases within an individual school rather than between schools.

The seeds for that individuality were sown at the end of the last century with the founding of Abbotsdun, followed by Bedales and King Alfred. (The latter was set up and is still run by parents, predating the Thatcher reforms to give more power to parents by some 90 years, and in that sense emphatically progressive.) They were followed in the 1920s by St Christopher, Frensham Heights, Summerhill and the avowedly secular Dartington Hall.

The third wave came in the 1930s when Kurt Hahn opened Gordonstoun, setting in train the whole community service/outward bound philosophy best exemplified by the 23 member schools of the Round Square Conference, a worldwide organisation formed in 1966 to promote Hahn's ideas.

As Moran points out: "Progressives are now part of a much wider educational movement. The strength we have got is that we are better funded than maintained schools, and we have the greater freedom to experiment - and get away with it."

Khozem Merchant

The Oxbridge connection

LAST YEAR roughly 50 per cent of students admitted to Oxford University were from independent schools. At Cambridge, the figure was 43 per cent. Given that only about 7 per cent of British children are in private education, the figures should speak for themselves: independents have the edge over the maintained sector when it comes to Britain's Ivy League.

But what is it that tilts the balance so heavily in favour of independent schools? David Woodhead of ISIS believes that it has something to do with the atmosphere: "Fundamentally, it has to do with the higher expectations that the independent schools and parents have - that the children will go on. Much of the curriculum is geared towards that end."

Martin Rogers, chief master of King Edward VI's school in Birmingham, agrees: "We have an ethos that persuades the boys that they are good enough academically for Oxford and Cambridge. If you have a tradition of sending students to Oxbridge, whether independent or maintained, you do

have an advantage."

The 1980-81 term school leavers a high success rate in Oxbridge applications. Forty-nine of the school's 105 final year boys were accepted last year. Rogers denies that the school holds Oxbridge entry as the ultimate goal for its students, or that it timetables special subjects with this in mind. "We aim at a high all-round standard," he says. "We have a broad curriculum, but also a strong tradition of going to Cambridge."

From the colleges' point of view, the answer is simple. Many comprehensive students do not consider the Oxbridge option. A mixture of fear of social prejudice, ignorance of admissions procedures, and course desirability have adversely affected the level of comprehensive applications.

Michael Preston, vice principal of Banbury comprehensive school, says many of his students, who are well-qualified for Oxbridge courses, will not

apply. They are looking for modern courses, with practical applications. "It is more likely that the comprehensive child will not be attracted to the ivory tower [of Oxbridge]," he says. "They are not offering courses rooted in the needs of the 1990s."

Both Cambridge and Oxford, however, are actively trying to solicit more comprehensive students. Dr Philip Ford, chairman of the admissions forum at Cambridge, says: "It is deliberate policy to broaden Cambridge's appeal to schools which hadn't sent applications. There was a lot of talent we weren't reaching."

The university launched a video in 1987 which tackled the "myths" which we felt the maintained sector experienced. The following year applications rose by some 1,500, the majority from the maintained sector.

Oxford University, for its part, is trying to dispel ignorance of application procedures by going round comprehensive schools. "Some schools are treating new ground," says Jane Minto, secretary of Oxford admissions. "We need to explain more to them. On balance, we spend more time with the state sector."

But this active approach to comprehensives does not necessarily mean independent schools will suffer. Their chief

advantage is consistency, says Ford. The independent sector is slightly less subject to the often conflicting government directives regarding the national curriculum and so forth; also the size of classes, the fact that there is not a shortage of teachers, nor, in some cases, of resources, compared with state schools. "These all contribute to a more consistent result," he says.

But independent schools, like comprehensive schools, are under increasing pressure to rethink their curricula.

The proposal to reform A levels to introduce a wider range of studies is not welcomed by Oxford or Cambridge, nor by many of those independent schools with a high Oxbridge entry rate. "A levels are designed to prepare for the single honours degree course," says Geoffrey Parker, chief master of Manchester Grammar School.

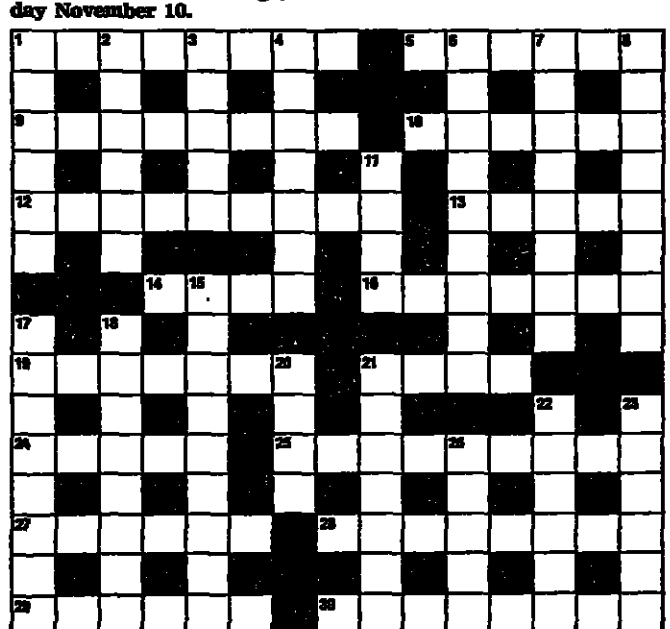
"We fear that the direction might be away from academic to more general subjects - that the subject-based curriculum might disappear by the end of the century. We are good at introducing good people for a three-year degree and that's something we want to continue."

Peggy Hollinger

CROSSWORD

No. 7378 Set by DINMUTZ

Prizes of £10 each for the first five correct solutions opened. Solutions to be received by Wednesday November 7, marked Crossword 7378 on the envelope, to the Financial Times, Number One Southwark Bridge, London SE1 8NL. Solution on Saturday November 10.



- ACROSS**
- Mark out to make a report (5)
 - Little education - drawback for a king (6)
 - Baltimore oriole noted by Stravinsky? (5)
 - Girl in yellowish-grey material (5)
 - States of treated neuritis (5)
 - Letter, say, to hold one's cards? (5)
 - Long piece of wood (4)
 - Evening sun-obscure, welcome sight to thirsty sort? (7)
 - Present from pair, off to meet the queen? (7)
 - Southern gardens at an oblique angle? (4)
 - Old lord of Belgium (5)
 - Girl has an awful transformation, leaving this mountain paradise (7-4)
 - Petitions for quiet introductions (6)
 - Bright third-party confidant? (5)
 - Blackmail formerly a civil wrong (5)
 - Fan sticking (5)
- DOWN**
- Falling to leave one's country? (6)
 - Coarse fabric Tudors brought out (5)
 - Overturn upside-down potato, for example (5)
 - Decipherment of Linear B useful to musicians? (7)
 - Five cashiers (5)
 - Wild bear right among the trees (5)
 - There is still water in old-fashioned containers (5)
 - Covered with dust, from a shot? (4)
 - Silly man, sometimes, at Lord's? (5)
 - Sweet ordered in bed? (5-3)

18 Development part of symphony (5)
19 Not out for wine (4)
20 But not necessarily a main course? (7)
21 Sugar from Rie - so unexpected? (5)
22 Girl to get upset, over the hill (4-2)
23 Furry found in Bangor, seasonally (5)
Solution to Puzzle No. 7377

ACROSS

1 A P A O A S P E
2 T R I N K I N G S T R E S S
3 H E I V R A C O
4 E N C A S I O N R A P I D
5 H E N I E S C E N T
6 S T A I L A G U I T
7 A M M O N I A C
8 A N N O U N C E M E N T
9 A P P O I N T M E N T
10 P O L L O O B T A I N E D
11 V S A O C R V
12 E S T A T E R A D I A N C E
13 R O R R L G N
14 S P R A Y S A D H E R E N T

DOWN

1 E A E V R C I
2 P E R U S E C A N A I L E
3 A D I T W L C O R
4 R H E O S T A T A T I O N
5 E M Y A B A N D O N
6 S A P I A N G G
7 G A L L E R Y O R A L
8 I N R U L L E T
9 S H E A T L U K E I N
10 L E A P P M A
11 A G O I S M S P E L L I
12 I N I W E R O I
13 D E C R E A S E I R O N I C
14 M R S B. Adams, Verwood, Wimborne, Dorset; N. Clare, Banbury, Lancs; Dr T.N. Cowie, Balmahie, Glasgow; Mrs F.D. Hawker, Lincoln; M.R.G. Moschamps, Melbourne, Australia.

THE SECOND week of the world championship match became, like the first, truncated when Karpov surprisingly took one of his three time-outs and postponed game five. Karpov's time-out had been understandable following his heavy defeat in game two, but why Karpov should suddenly take the pressure off his opponent less clear.

If the rest of the match is like the first four games, it will be the most complex and combative series in championship history. Sacrifices have abounded, notably from Karpov who offered his queen in game three, his rook in game four, where in addition he allowed Karpov's queen to set all his pawns on one flank. But Karpov has survived the battering and missed a winning chance in his rush to reach a time control in game four.

BLACK 9 MEN

8 dxe5 dxe5 9 Nd5 Qd8. Exchanging knights is normal in similar positions, but if 9... Nxd5 10 cxd5 c6 11 d6 Qe6 12 h4 with a dangerous attack. 10 Be5 Nxe4 11 Be7.

A more direct test of Black's sacrifice is 11 Bxh5 Kxh5 12 Nd4, aiming to consolidate the

WHITE 7 MEN

Here Karpov's four united pawns are a potentially winning

You will enjoy *Play Bridge* with Omar Sharif (Express Newspapers, 28.95). The conversational style appealed to me - the use of the first person gives it life. Let us look at a slim from rubber bridge:

N

Q 955
K 854
A Q 103
42

W

J 10874
Q 622
K J 973

E

A K 632
J 942
10865

S

A J 10973
K 8765
A Q

South dealt with North-South game, and bid one heart, Omar, sitting North, raised to three, and South rebid four no trumps. Blackwood with a void is not recommended, but after the response of five diamonds

CHESS

exchange for a pawn.

11... Qd7 12 Bxh5 Kxf3 13 Qe2 Nc5 14 Bdl Nc6! A remarkable concept. If now 15 Nbs axb6 16 Bxd7 Bxd7 17 h5 Bf5 18 Qh1 e4 19 Nd2? Bc3 threatening Rb8 winning. Karpov puts his king into safety before claiming his material advantage.

15 O-O Nc6 16 Nbd axb6 17 Bxd7 Bxd7 18 Qd2 Bf5 19 h3 e4 20 Nf1 f5 21 Bdl Nc5 22 Nc2 Rxd2 23 Qd5 Ke7 24 Nbd4 c6. Karpov regains the queen, and has more space for the endgame.

25 Qxd5+ Kxg6 26 Nxd5 Nf7 27 Bc2 Nde6 28 Nbd4 Bc3 29 Ne2 f4 30 Bdl h5 31 f3 e3 32 g3 g5 33 Bd3 h4 34 Kf1 e3 35 Ke2 b6. Another surprise decision. The press room expected Bc5 and believed that the world champion had blundered. But Karpov later explained that his pawn sacrifice was to divert White's rook from a more active file which it would reach by 35... Bc6 36 g2h4 g2h4 37 Rgl.

36 cxb6 Nxb6 37 Bc4+ Ke7 38 Bf5 39 Bc3 Nc5 40 Kf1 Bg6 41 Nd4 Kd6.

The sealed move at adjournment. Karpov played the second session in 20 minutes after he and his team found only a draw in their analysis.

42 Ra5 fxd3 43 hxd3 hxd3 44 Ng2 b5 45 Kd6+ Ke7 46 Kd7+ Ke8 47 Ra8+ Bd8 48 Nac3

BRIDGE

South went six hearts without any hesitation.

West opened with the knave of spades. Ruffing in hand, South at once returned a heart to dummy's king, and his right hand opponent discarded. There was a trump loser. Crossing to his ace of hearts, the declarer led a diamond, and West showed out. One down.

"Very unlucky," moaned South. No - badly played. South should have led the heart ace at trick two. Then he can pick up the heart queen by finesse, and conceded just one diamond. Hindsight, you say. No. If East holds the three hearts, he cannot also hold four diamonds and if West has them, the knave can be picked up. Why can't East have the diamonds as well? Because then West has 13 black cards,

and could not pass South's opening one heart.

Now study this rubber:

Q 1063
A 5
K 8543
W 9872
Q 1082
K J 63
Q 5
E 54
9763
A 542
A 109

S

A K J
K J 4
K 1098
J 72

At game all South dealt and bid one no trump. North said two clubs (Stayman), and rebid three no trumps after the response of two diamonds.

Omar, sitting West, led the spade nine, and South took stock. There were six top

tricks, and clubs had to provide the other three. The declarer led his club two, and to his delight the queen appeared from West, dummy covered with the king, and the ace won. But there was a shock for South. East returned the two of diamonds, covered by 10 and knave, and West led back the three. East took his ace, and another diamond established the queen while the defence still had clubs stopped.

What should South do? When West produces the club queen, dummy must play low. Now a diamond lead from West is not effective. East takes his ace, and returns a diamond, which South covers with his nine, and West cannot go. As Omar says: "I can't remember the history of this ducking play, but I have a consolation prize. I was West, and South had not come across this play."

Leonard Barden

MOTORING

Race is on for Euro vote

Stuart Marshall looks at the runners for European Car of the Year

WITH THIS year's international shows out of the way, the executive suites of many of the world's car makers. What they want to know is: are we going to win the European Car of the Year Award?

There are seemingly dozens of best car contests run by individual countries but the one that really counts is European Car of the Year. It is decided by 58 jurymen and women from 17 countries. Voting closes on 12 November. For the car makers, the agony ends on 27 November when the result is announced.

As I am not a member of the jury I feel free to speculate on the winner. This year, it is unusually difficult to pick a clear favourite. Even to make an educated guess at the first three cars, regardless of their finishing order, is not easy.

The rules mean that some of this year's most interesting cars are not eligible for the competition. Cars must be all new or at least a substantially changed version of a current model. Just fitting a different engine won't do. And it must be likely to achieve 5,000 sales a year in Europe and have been available in at least five European countries in 1990.

The 5,000 sales a year and "five markets" rules have eliminated such contenders as the BMW 850i coupe, Honda NSX, the Toyota-built Lexus LS400 and the Lotus Elan.

I could not imagine the 850i being chosen Car of the Year because it is essentially a shorter, much costlier version of the BMW 750i saloon even more stuffed with electronics.

The other three are different. The Honda NSX is a technological tour-de-force. It is made almost entirely of aluminium alloy, looks like a Ferrari but is nicer to drive and has a brilliant 3-litre V6 producing 274 horsepower without the benefit of turbocharging.

Toyota's Lexus was created from scratch to take on such prestigious European cars as the BMW 7 Series, Jaguar XJ6 and Mercedes S-Class. It has been embarrassingly successful in the US. It is the most refined car I have ever driven. Had it been eligible, it could have become the first Japanese car to win the award.

It is a pity the Lotus Elan could not be considered. No car with front-wheel drive can match its handling. It is a more advanced design than one of the nominees, the Mazda MX-6, which set out to offer classic sports two-seater motoring with the benefit of a modern engine and body styling.

The fastest way to deal with these cars which are runners is



Top contenders: Clio (above), the replacement to the Renault 5. Nissan Primera (below) is refined and thoroughly European



alphabetically.

Fiat's Tempra is in essence a bootied saloon version of the Tipo hatchback that became Car of the Year 1989 but has not set the Thames on fire in the UK. Tempra is handsome and nicely furnished, but no Car of the Year 1990.

The new Escort and Orion replaced Ford's perennial best seller this autumn. The media, unimpressed by the hype, generally damned them with faint praise, which will not stop them repeating the old models' sales success, for the next few years at any rate.

Lancia's unfortunately named Dedra is, under the skin, an up-market cousin of the Fiat Tempra, with more power and even better trim.

The rear-wheel driven Mazda Miata (MX-5 to Britain) is what many had forecast the new Lotus Elan would be, a logical successor of the original rear-wheel-drive Elan of the early '80s. It is hugely entertaining though less forgiving than the Lotus Elan but at £14,425, within financial reach of more potential buyers.

Nissan's British-made Primera - already chosen Denmark's Car of the Year - is thoroughly European in character, of high specification (all have 16-valve engines and power steering) and built to Japanese quality standards. From the 1.6 litre entry model, at under £10,000, to the potent 2-litre ZX, at £18,997, the Primera is among today's best buys.

The lovely looking Opel (Vauxhall) Calibra coupe fills the void left by the Ford Capri and Opel Manta and, with four-wheel drive, nudges into the Audi Quattro's niche.

Peugeot's 605, which went on sale in the UK recently, nearly a year after its debut, is strongly fancied. A refined and smooth riding car, it is less individual than the Citroen XM (current Car of the Year) with which it shares engines and transmissions. Its styling is soberly elegant.

The Renault Clio, which replaces the 5, is already a common sight in France but will not be seen on British roads until next year. It looks Franco-Japanese and its appeal is wide - from price-conscious family motorists to those who want a small car with power steering, automatic transmission and air conditioning.

Rover's Metro (called the Rover 100 on mainland Europe)

is one of the few new cars that has not grown bigger, just better. Although the body is little changed it really is different underneath, with an advanced new engine, 5-speed gearbox and suspension that makes it ride like a much larger car.

Car of the Year's organisers have lumped the Rover 200 hatchback and its very close relative, the Honda Concerto, together and are not considering the 4-door Rover 400 saloon separately. They are nice cars, compact, economical, well furnished, in tune with the times. The two Toyotas could not be more different. Two are sports cars - Celica and MR2. Celica is a front or four-wheel driven sporting coupe, lovely to look at from the front but curiously obese from behind. The MR2, mid-engined and strictly a two-seater though with reasonable luggage space, is for those with champagne tastes and beer incomes. It looks like some megabuck Italian supercar, goes incredibly well (the GT especially) but at £14,505 upwards is affordable.

The new Starlet is no more than a neat update of Toyota's smallest car but the Previa MPV (for multi-purpose vehicle) is original and trend-setting. A face-forward 8-seater with a huge sliding door on the pavement side, it has a fit-and-forget 2.4 litre, 4-cylinder, 16-valve engine mounted amidships, under the floor. It's big, but drives like a cat, not a van.

So who will do well? I think the Mazda MX-5, Nissan Primera, Peugeot 605, Renault Clio and Toyota Previa will get most votes. (Each jury member is wide - from price-conscious family motorists to those who want a small car with power steering, automatic transmission and air conditioning.)

Rover's Metro (called the Rover 100 on mainland Europe)

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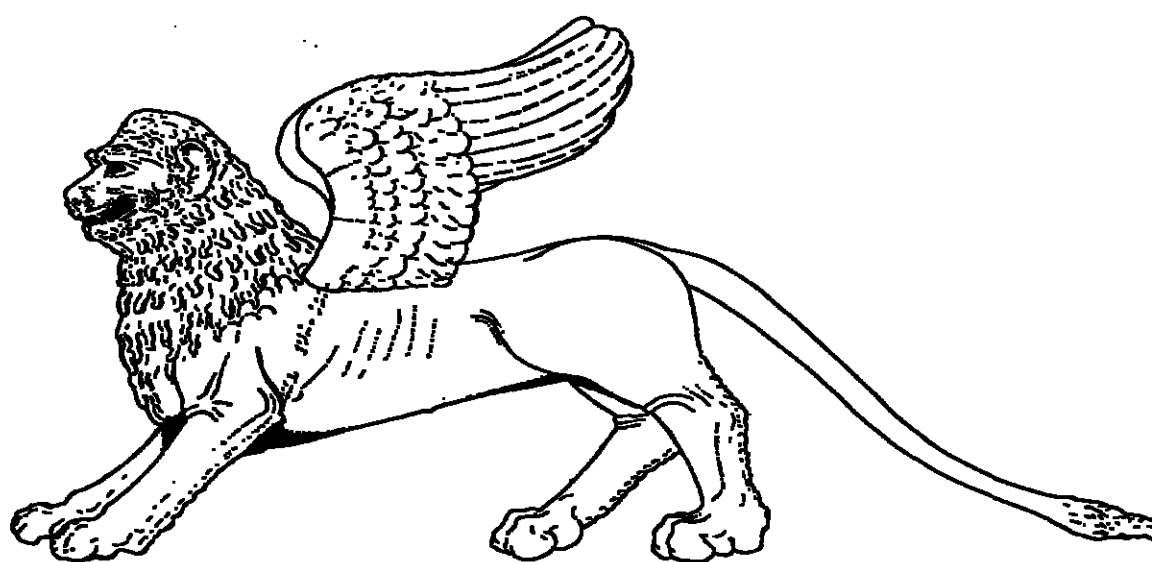
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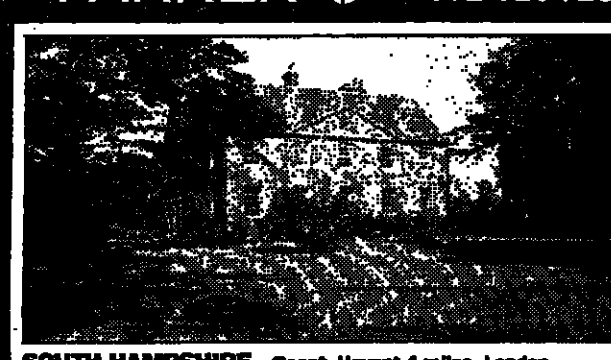
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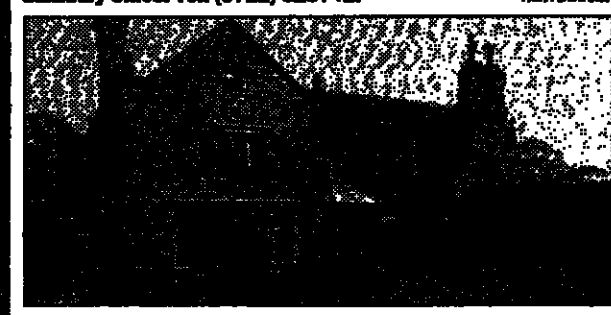
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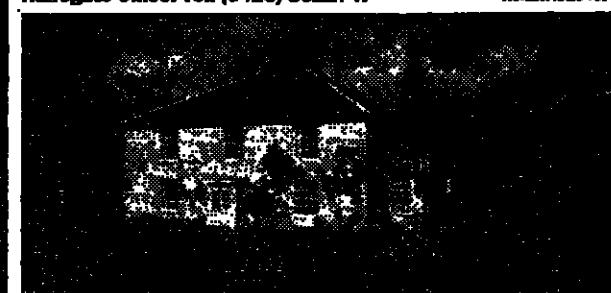
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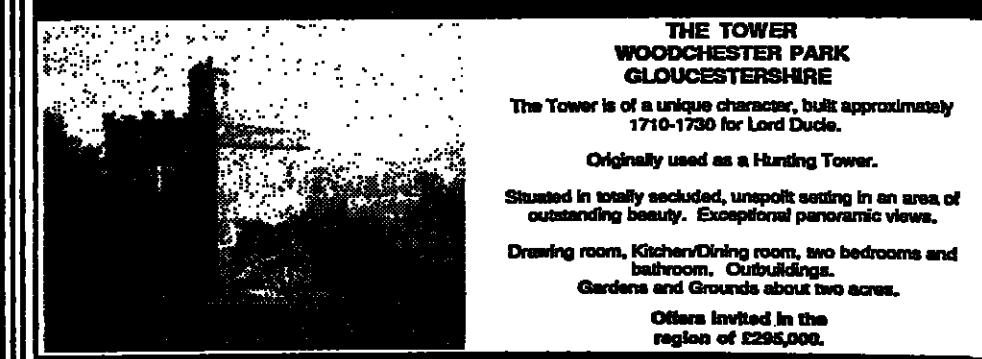
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HOW TO SPEND IT

Finer points of a country seat

Lucia van der Post welcomes David Davies' new designs for craftsman-made wrought-iron sofas

JUST OVER two years ago now I gave a rapturous welcome to the arrival of a collection of furniture by David Davies, founder and chairman of his own design company, David Davies Associates.

He, like so many of the best, most instinctive retailers, had decided to produce the kind of things that he wanted for his own home but could never find. The furniture he did find was either too sharp and chic or too machine-made and high-tech. His solution was a rebellion against what he called at the time "matt-black chic", an "anti-design look, a search for a look that was not overly decorated nor overly pretty but which had real comfort to it. There will be nothing with a hint of Corbusier or Breuer about it."

To do this he drew above all, on the skills of a marvelous craftsman he had found working in Northumberland in wrought-iron. He wanted to capture all the decorative qualities of the material and yet to make the pieces comfortable, which much of the most decorative wrought-iron emphatically is not.

In my view he succeeded - triumphantly. He presented a consistent, coherent collection of furniture and accessories which managed to look gently and calmly English. So far there is still just the one shop - at 10 Great Newport Street, London WC2 - rather than the chain I thought he had in mind, but there are now many new pieces and he is consistently developing and exploring his designs.

This autumn he has brought out a new range of sofas, further variations on a wrought-iron theme. As you can see from the photographs here, all are exceedingly attractive visually and he has gone to immense trouble to make them highly comfortable as well, all using the skills of the same master craftsman in Northumberland.



Rievault, in hand-forged iron with lots of plump leather-filled cushions, as good-looking from the back as the front. £395, plus 8.5m of fabric

All the cushions are generously leather-filled and can be covered in a wide range of fabrics. Given that the sofas all have a distinct and unmistakable decorative quality, and that a great deal of craftwork goes into making them, prices seem to me very reasonable indeed. They range from £385 for the Pavilion sofa to £1,295 for the Laurel Leaf model.

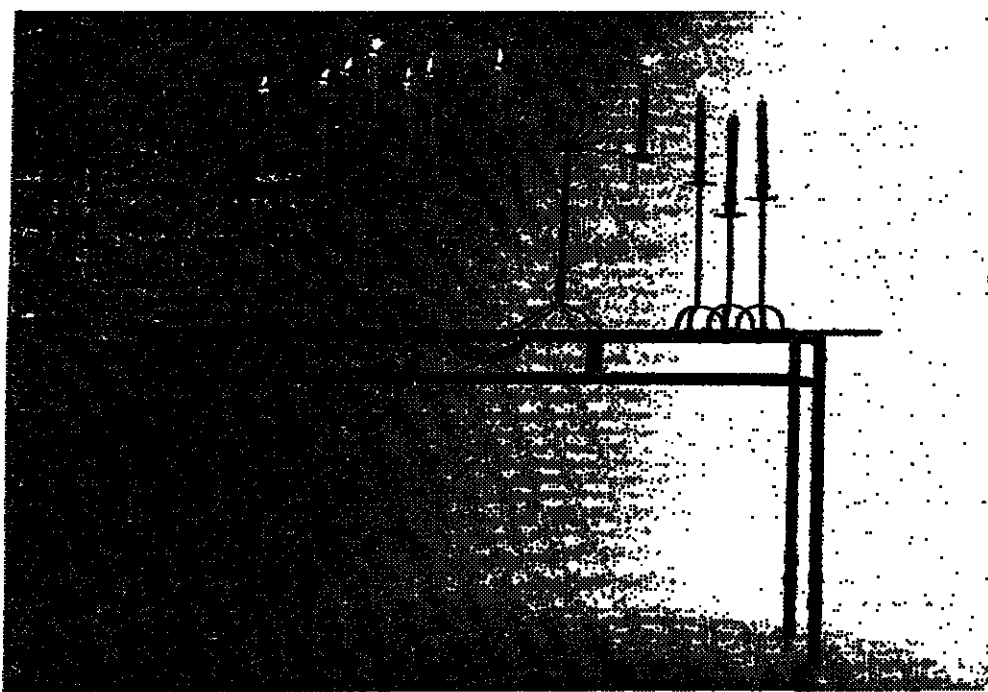
The shop, called simply Davies, is also a source of excellent and decorative small artefacts and accessories for the home - things like candles (a marvellous collection of

church candles in almost every size), sconces, chandeliers, fine vases and bowls, baskets and boxes.

Though the furniture is what I tend to think is most special about the shop I daresay that the majority of its customers are men who go for the clothes. All the front of the shop is taken up with Davies' own collection of classic men's clothing. The shirts in particular, though not cheap at £47, come in a fine cotton, in subtle and unusual colours as well as plain, pure white, and are roomy and classically simple.

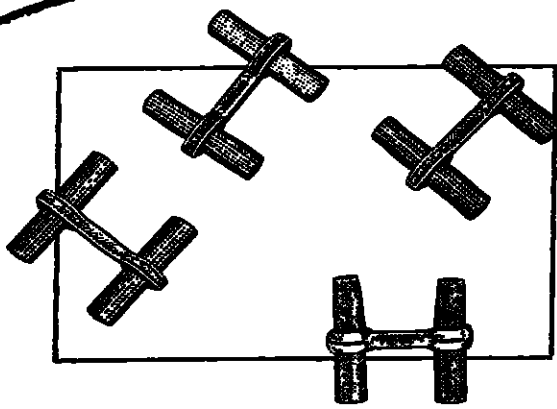


The Laurel Leaf sofa: once again made from hand-forged iron but it also has a hardwood seat base frame, traditionally upholstered. Rectangular or circular, £1,295, plus 9.5m of fabric



Rope-twist console table from hand-forged iron, 1500 mm long by 720 mm high, £295. On the table is a collection of just some of the candlesticks the Davies sells.

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Bibliophilia

Chapter and verse of Eton

TWO EXHIBITIONS which have recently opened in New York illustrate the wonderfully varied fascination of books. The first, at the Pierpont Morgan Library is entitled "Treasures of Eton College Library, 550 years of Collecting". The other, "In Praise of Collectors", a few blocks away at the New York Public Library, consists of gifts that have helped to make it, as it claims without any immodesty, one of the greatest libraries in the world.

Eton College was founded on October 10 1440, primarily for the saying of prayers. The original charter, however, also provided for a school to teach Latin to 70 poor and indigent scholars, and that part of its activities has flourished ever since.

Two hundred objects from the library, including some marvellous watercolours and a monstrous silver gilt model of the chapel, are on show. Among many of the books were from the beginning more value as objects of beauty than for the reading matter which they contained. One of the bindings commissioned by Jean Groller, the 16th century French scholar, is to be seen, with the pleasing Latin declaration on the front that the book belongs to Jean Groller "and his friends."

His English follower, Thomas Wotton, father of a provost of Eton, continued the tradition in his own library. You can see so-called Farnese bindings with their elaborate gilding and multicoloured extravaganzas from Flanders. Alongside are examples of the books actually used by the boys, unloved classical texts and grammars coarsely bound in rough sheep to resist wear and tear.

Although primarily an exhibition for connoisseurs, there are literary rarities as well. An excellent selection of English plays includes the strange quarto of Shakespeare's *Pericles*. You can also admire the most manuscript of one of the most loved of all English poems, "Elegy in a Country Churchyard" by Thomas Gray.

"But Knowledge to their Eyes her temple Page,
Rich with the Spoils of Time

did ne'er unroll.
Chill Poverty repressed their noble Rage,
And froze the genial current of the Soul."

These have not recently been problems at Eton. Very different is the display in the Gottesman exhibition hall of the New York Public Library. This library only dates from 1895 when a few collectors pooled their resources for the benefit of the city - and of the world. John Jacob Astor, whose fortune came from furs and real estate, gave 260,000 volumes. Lenox (sic), a Scottish immigrant who also did well in business, gave 4,000 books including a Gutenberg Bible, a governor of New York - he missed becoming president in 1896 by one electoral vote - supplied a gentleman's library and \$2.5m.

Since then a succession of collectors have followed their example, donating or bequeathing the books which had brought them pleasure. Many were highly particular in their interests. The two brothers Berg, both doctors of medicine, loved English literary books and manuscripts. George Armit collected any book he could find on the history of tobacco - a 1620 manuscript of John Donne's poetry got in because it mentions a man smoking. "Maybe you smell him not, truly I do."

I was glad to see fragments of Chinese printing of the 10th century, executed half a millennium before the technique was discovered in the West. For modernists there is the typescript of "The Waste Land" as annotated by Ezra Pound. I cannot recall whether the manuscript of Oscar Wilde's "Importance of Being Earnest" came as part of the tobacco collection - did not Lady Bracknell tell Ernest that she was glad he smoked, for every man should have a hobby?

■ The J Pierpont Morgan, at Madison Avenue and 36th, is open from Tuesday to Saturday 10.30 to 5.00 and Sundays 1-5pm. The exhibition continues until November 25. A gift of \$3 is expected at the door, \$1 for senior citizens and students.

■ The New York Public Library, 5th Avenue and 42nd, is open from 10-6, Monday to Saturday. The exhibition continues until November 3. Entrance \$3.



Sophie Mirman, ex-head of Sock Shop, in her new venture, the children's clothes emporium, Trotters

Trotters takes off

MOTHERS take note: a children's shop of quite a different sort has just opened in London's King's Road. It is called Trotters, and it is the new venture of Sophie Mirman and her husband Richard Ross, the former bosses of Sock Shop. Why Trotters? I hear you

ask - "because the socks that always sold the best were the ones with the little pigs on them," says Sophie.

It opened last week at 34 King's Road, London SW3, and was being besieged by eager customers even before the door was unlocked. It looks set to

offer the small set more than just some new clothes - more a total shopping experience. Trotters is a shop where parents, grandparents, godparents, an pairs and nannies can bring their tired, harassed beings and know that the children will have fun while they go through the business of buying them the things they need - as well some things they never knew they needed till they got there.

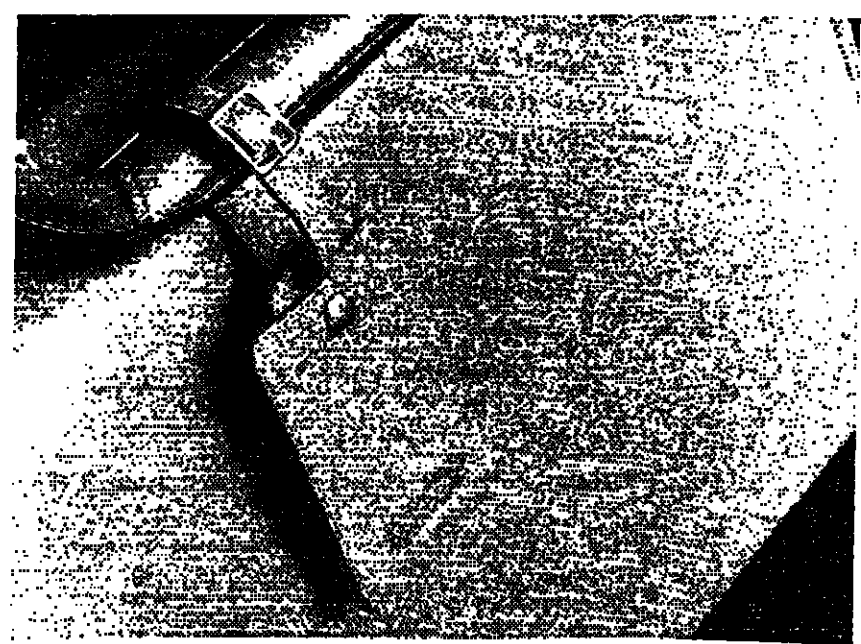
It includes a video train where children sit while their shoes are fitted, a juice bar, cartoon videos and also a miniature hair salon in the style of a model ship.

Besides all the really tough, useful clothing that I used to traverse London to find (Osh Koah dungarees, Kickers and the like) there will also be masses of "fun" clothes which make splendid presents. Look out for Alice bands and knapsacks, for marvellous books and toys, for scrumptious sweaters and the latest fad in braces. It all looks and sounds like fun and Sophie Mirman and Richard Ross - for whom the last days of Sock Shop were not exactly a laugh a minute - are determined to keep it that way.

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HOW TO SPEND IT

Set your sights on superior simplicity

Lucia van der Post learns — eventually — to appreciate the understated but oh-so-persuasive merits of Smedley knitwear

AT FIRST sight Smedley knitwear is deceptively simple — probably at second sight, too. Like many of life's good things, it is easy to miss its virtues. It doesn't clamour for attention. It is quiet, refined, retiring, even, but once discovered, never unappreciated again.

Once, to my shame, I left a dung-coloured polo-necked sweater the company sent me to look at sitting neglected on a shelf for weeks. Then one day, I put it on. The wool felt like silk. It was warm, it was soft. The unpromising colour lent a dash to many of the things I already owned and turned out to be the chic and flattering. The shape was roomy and up to the minute. Like many others before me, I was hooked.

Many of our most distinguished designers, such as Paul Smith, Nicole Perle, and Vivienne Westwood, this year's Fashion Designer of the Year, have long incorporated classic pieces by John Smedley into their collections while international labels like Ralph Lauren, Hermès and Comme des Garçons seek out the skills of the factories in the Peak District, Derbyshire. And essay dressers like Jonathan Ross, Jeremy Irons, Michael Caine, Paul Newman and Sean Connery are alleged to be devotees.

So what does John Smedley have that other knitwear companies do not? It seems the company has a knack of producing knitwear that looks right and feels good because it uses only the finest gauges the knitwear industry has yet devised. This means the garments are fine enough to sit easily under jackets and soft enough to look good.

John Smedley has also found a way — nothing like as easy as it sounds — of updating classic shapes (polonecks, turtlenecks, cardigans) and then colouring them in subtle, up-to-the-minute shades. Above all, as is so often the way, Smedley sweaters really show their class not when they are folded up on a shelf, but when

they are worn.

Although Smedley knitwear has enjoyed a quiet cult following for several years a new following is now developing around the underwear and the simple Sea Island Cotton sweaters. Many of the young wear the short and long-sleeved vests much as they might a T-shirt — the long, stapled fine cotton woven on the finest gauges gives the cotton a soft texture that makes them feel almost like silk.

The Conran Shop, which as aficionados will know doesn't normally sell clothes, has, under the influence of Sir Terence Conran, just started to sell the Smedley Sea Island Cotton range. "I came upon it quite a time ago and was bowled over by its quality. For me it represented everything I have ever believed in," he tells me. "It is absolutely simple, classic, beautifully made and of beautiful quality — what more could anybody want?"

What indeed? "I'm one of those people who always does my Christmas shopping on Christmas Eve and I have all these children who are so discriminating, so difficult to please and who tend to think that my taste is very suspect — I couldn't think what on earth to give them. In desperation I gave every single one of them some Smedley Sea Island cotton pieces. They were all bowled over, quite amazed I had found such beautiful things to give them."

So now, lurking among the rattan furniture, nestling beside the glass and steel, the rugs and linen, the pesto sauce and the sun-dried tomatoes is a range of clothing — just simple basic shapes, in black, white and cream. I'd be surprised if you came away empty handed.

The Conran Shop, Michael Building, Fulham Road, London SW3. The other ranges of John Smedley knitwear can be found at S. Fisher, Burlington Arcade, London W1, Harrods of Knightsbridge and many good knitwear shops and stores.



Sea Island Cotton singlet, £19.50, The Conran Shop; underpants £19.99 from S. Fisher



Absolutely simple classic Sea Island Cotton polo-neck sweater, Conran Shop again. £35

More razzle from Dazzle

THOSE living in the Manchester area or able to make the journey might like to note that Dazzle, the exhibition that brings the work of a large number of jewellery and silver craftsmen together, will be on at the Royal Exchange Theatre Company from Friday November 2 to Saturday December 29.

It's a marvellous chance to see a whole range of modern work and to stock up on a few precious pieces for yourself and for Christmas presents. While some of the work uses the most precious of materials — everything from gold and silver to precious stones — there are always some innovative pieces in metals like aluminium, copper, brass and tin as well as more innovative, space-age materials like niobium and tantalum, not to mention those old favourites, wood, paper and acrylic.

All this means that it is possible to find a brooch, some earrings or a pair of cufflinks at prices that range from about £15 to the thousands. Much of the work is highly innovative and those who have bought in the past have often paid prices that have made their pieces great bargains. Many a top fashion designer, pop-star or discerning buyer has discovered that Dazzle is where some of the best talents first emerge — have a look and who knows what you may not find!

Prices will range from £100 and go up to £1,500. On show will be works by names that even the least informed will have heard of — like Elisabeth Frink, Eduardo Paolozzi, Peter Blake and Bridget Riley — but there will also be others that few will have come across (but perhaps lots more will later) like Julie C. Major, Mai Thomas and Cecilia Vargas.

Entrance is free, and the atmosphere will be fun, informal and buzzing like a Tuscan market-place. The galleries are open from 11 am to 7 pm and on Saturday November 3 from 11 am to 4 pm.

Fans of all things Welsh might like to know that there is a new Welsh mineral water on the UK market. Discovered at the bottom of the garden of his Welsh holiday cottage by Edward Cousins, a London barrister, it is now bottled and on sale to one and all.

The company is called The Montgomery Natural Spring Water Company and the water itself has been dubbed Pentre Nant.

There are still or sparkling versions and it is sold in two litre recyclable bottles with dual-language labelling (English and Welsh, men sur) on the back. Said to have a high alkaline PH value, it has a much softer taste than most other waters.

It is widely on sale in regional grocers in Wales, the Midlands and the north of England (like Booths of Preston and Parfets of Manchester) but it is only just arriving in London — at Linsley's of London, 10 Huguenot Place, London SW18 2EN. Tel. 081-870-9498.

The water sells at 55p for two litres of still; 55p for sparkling.

L.v.d.P

History by the handful

Gerald Cadogan on how to start a coin collection

did not wear a crown. A gold fifty shillings of Cromwell sold at auction for £15,250 last year. Coins divide into two main groups, hammered and milled. Hammered coins began in Britain soon after 100 BC. These first issues are gold and have a deformed chariot design deriving from the gold coins of Philip of Macedonia of 250 years earlier. Hammered coins continued till Charles I.

To make them, place the coin blank on a die and place another die on top. Then strike with the hammer, and you have the coin both obverse ("heads") and reverse ("tails"). Since they are shaped by striking, hammered coins are hardly ever true circles. It was easy to clip them of their silver and gold — a serious offence which in the time of Edward I was alleged to be the fault of the Jews, leading to their persecution and expulsion in 1290.

Milled coins, meaning any made by machine, became regular with Charles II and are still with us. The coin blanks were taken from a rod of metal which had been through a rolling mill, and their designs were impressed by a screw-press at 20 to 25 coins a minute. Milled coins were hard to clip.

To start a coin collection, look and read as widely as possible and decide what interests you. A king or a period, or one mint, or only silver pieces? An esoteric selection would be the silver pennies the Archbishops of Canterbury issued in the 8th-10th centuries, but they are expensive.

Gold sovereigns are cheaper: their price follows the gold price closely with a small premium as they are money and not bullion. Cheaper still and very satisfying are the copper halfpenny and penny tokens that were issued privately all over the country between 1648 and 1672 as a subsidiary, unofficial currency when the Commonwealth would not mint small change.

Museum visits are essential, especially to the British Museum and the Ashmolean Museum in Oxford. And devour two excellent handbooks Seaby publishes, *The*

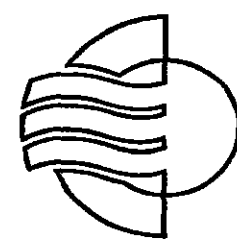
Story of British Coinage by Peter Seaby (£25) and, for Greece, *Ancient Greek Coins* by G.K. Jenkins (£35 in a 1990 revised edition). The final essential is their *Standard Catalogue of British Coins* (28th edition, 1991, £10.95), which does for coins what Stanley Gibbons's catalogues do for stamps.

By now it is time to buy. Do not worry about beginner's mistakes. But do start soon getting to know a specialist dealer who can be a real long term help. And like a schoolboy starting a coin collection, keep your eyes open in junk shops.

Dealers get stock mostly by trading with other dealers, but there are always surprises

from the public. Executors come on a collection nobody knew the deceased had. The coins under the floorboards in old houses may be Victorian pennies. They start at £15 EF ("extremely fine" condition) and go up to £150 EF (for 1864 and 1871) and £300 (1893). A few years ago builders found a cloth bag in the rafters of a cottage in East Anglia. It held about 200 William III half-crowns and shillings, some from the Norwich mint (half-crowns £225 to £500 EF and shillings £150 EF).

The choice is enormous. A coin is an ideal Christmas present for grandchildren, or take them today to the young collectors' stand at Coinex at the London Marriott Hotel.



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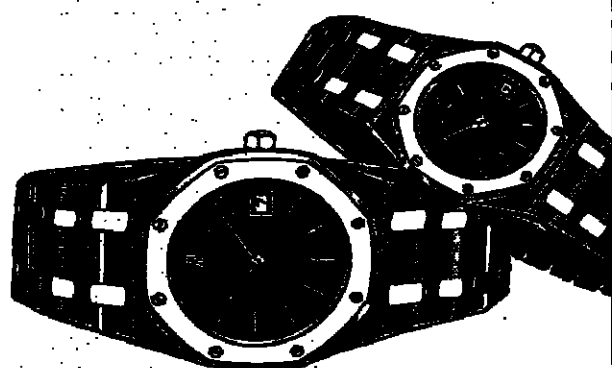
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ARTS

With the inaugural performance of the new Birmingham Royal Ballet next week, England's second city looks set for a cultural renaissance

Much more than muck and brass

WHEN THE curtain goes up on George Balanchine's *Theme and Variations* at the Birmingham Hippodrome next Tuesday it will mark the rebirth of the Birmingham Royal Ballet. The BHB, as it must in future be known, is a dramatic moment in the cultural resurrection of England's second city.

The Birmingham City Council is the biggest patron of the arts in the area, spending about £27m this year, and at first glance it looks an odd way for such a body to spend money. Here after all is a city more associated with muck and brass than most, a city which the walk-off prefer to treat as a working rather than a living base, a city which is a monument to the architectural and traffic depredations of the post-war years.

At second glance, though, the widely-held desire among Birmingham leaders of both the private and public sectors to have the city perceived as an international centre, with what Council documents call "a distinctive and robust cultural landscape", is not so surprising. The Council is Labour-controlled, practical rather than ideological, in the tradition of Atlee and Morrison rather than Lansbury and Benn, but it embraces a sense of Labour thinking which has always linked the provision of material benefits to investment in the arts. It has an "arts strategy" based on the belief that citizens have needs - "to be entertained, inspired, stimulated, informed, amused, educated" - which are "essential elements of the quality of life". In providing such patronage, the City Council is of course well aware that a reputation for the arts is in itself an economic tool. It helps to draw visitors to the city; it is an adjunct to the development of the services sector, seen as a priority in the West Midlands to reduce excessive dependency on manufacturing industry.

The arrival of the Royal Ballet fits neatly into all of this. "We were approached first, we didn't ask them," recalled Cllr Brian Bird, chairman of the Council's leisure services committee. The Council is also providing a new home for the D'Oyly Carte Opera, whose new base will be the Alexandra Theatre. And, of course, its finance is a staple part of the City of Birmingham Symphony Orchestra's diet.

In the long run though the significance of the BHB to the cultural life of the city will come as much from the work it does outside the Hippodrome as from the performances it gives inside it. When Cllr Bird heard about the company's outreach work, that, he said, "was even more important to me." The BHB is extending programmes it started some years back - "I want more than anything that we become part of Birmingham life," asserts Peter Wright, the director.

The BHB is not alone in taking expertise outside the big theatre. Glyndebourne Opera, of course, does the same, and it is the vocation of City of Birmingham Touring Opera, now on the road with a slimmed-down version of Wagner's Ring cycle.

There are two points about the presence of new companies and the financial sustenance of the regionally home grown, of which the Touring Opera and Kolumba, one of the best black dance companies in the UK, are recent examples. The first is that the more formally organised companies there are in the region, the greater the likelihood that local talent will remain in the area. There is a compound effect here: the more activity there is in the city and its surroundings the more there is likely to be. The second is the greater contact between artists and public, easier access to the arts, is part of the old Labour dream of emancipation.

In terms of patronage, this means that the City Council's £27m is spread out beyond the big name companies to jazz and film festivals, to local choral societies, to helping the performances of *Archives*, the decidedly untraditional French circus. One effect is to stimulate the arts, to give it a priority in the West Midlands to reduce excessive dependency on manufacturing industry.



Members of the BHB - formerly Sadler's Wells - rehearsing in their new premises

for a high cultural reputation is the visual appearance of the city. The city fathers are sensitive about such criticism, but accept it in that they are prepared to do something about it. Thus public money is going into sculpture for new public buildings, most notably through the City Council's membership of Percent for Art. One per cent of the original cost of the new International Convention Centre is being spent on art and craft commissions.

The concomitant is that, although the city has a museum and art gallery with a fine collection of pre-Raphaelites and British water colourists, its reputation in the visual arts is not high. Ms Clare Stracey runs Midlands Contemporary Art, which she says, is the only commercial gallery selling pictures. "There is no serious art dealing world in Birmingham. The city is twinned with Frankfurt which has 82 galleries."

Although there is, as Ms Stracey puts it, "a very rich artistic output, artists decamp to London to make their reputation. The City Council is trying to arrest the trend by coming to terms with lack of studio space. But if Birmingham is to have that glittering cultural life which the arrival of BHB is seen as symbolising, it is going to be embarrassing to be asked by that stream of visitors so confidently expected, "Where are the galleries?"

Paul Cheeswright

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Dance into the future

IT HAS taken 64 years for the Royal Ballet to take to the road in the 1990s. Under the directorship of John Field, and then of Peter Wright, it consolidated its identity as the younger half of a national ballet. The call for artistic devotion in the 1960s, for independent regional ballet, brought the creation of Scottish Ballet and Northern Ballet Theatre. Twenty years on, Birmingham's acquisition of the Sadler's Wells Royal Ballet is a recognition of the city's artistic importance and an indication that the company has a larger function and a larger inspiration for a developing dance theatre public.

In conversation recently Peter Wright, Birmingham Royal Ballet's director, spoke of the happy timing of the move, and of its possibilities. "It is time for the Royal Ballet to spread its roots, as Dame Ninette has said, and Birmingham is a cultured city in the right place. We look to Birmingham, but also out to Bristol and into Wales, as sources for audiences, dancers, and artistic collaboration. It's vital that we involve Birmingham as much as possible in our work. There are good dancing schools in the city, and I want to start a Saturday morning 'outside' class for local dance talent, because we are Birmingham's ballet and there must be a local presence to our work, for schools as for all the creative and artistic life of the city, including art galleries and the superb orchestra."

"We must never be thought of as a visiting company that just happens to perform and rehearse in the city. We belong, and to show this we must increase our exposure there by giving longer seasons, and even start the kind of ballet-week that is held in major German cities. Birmingham must be recognised as an international centre for ballet. The city has made an amazing gesture to us, involving huge amounts of money and a real municipal commitment, and we have to justify this by our work and our contribution to the life of the city and of the region."

In the beginning my feelings were ambivalent: there had been an earlier and abortive plan to share facilities in Manchester with Northern Ballet Theatre. Now we realise that the way is open for a tremendous future which we cannot afford to lose or bungle. We

P.C.

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are installed in magnificent new facilities - the dancers are wide-eyed at the studios - and my doubts have disappeared. But our work will not be easy. We have a Birmingham audience, since the city has been our second home for nearly a decade, but we cannot sit back and say "We've been here and see us!" We have to make people want to see us.

"So the outreach work that we have done is important and exciting. Because Birmingham is a richly multi-cultural city, we initiated a project last year inspired by Ashton's *La Fille mal gardée*. In each of seven schools a dancer and a musician went to work to help create groups of performers and musicians. At the end of a term and a half there was a special performance in which each school showed what it had done. I was moved to near-tears by the children's achievement. This wonderful feeling among the children is part of the artistic vitality of the city: it is fertile land on which to build a company in the long term. I think all the time of the future, and even about a time when we might have a Birmingham branch of the Royal Ballet School."

"Above all, we must continue the traditions given to our company by its founders. It seems to me very important that we remain true to our past. Of course, things will evolve, but we have always been a company which has its own stars, which travelled and performed as an ensemble. At present we plan to perform for five weeks in Birmingham, with a further five weeks in London as part of our touring schedule, but my hope is that our Birmingham audience will increase as soon as possible."

"We have also a great heritage of ballets to look after, and it is important that we preserve the masterpieces of the past, which is why I think it valuable to revive Massine's *Choreographica* next season. But our duty has equally been to nurture new choreographers, and our 'choreographic weeks' will continue as a period in which young creators can be encouraged, guided, and given the best surroundings for work. The Hippodrome allows us excellent facilities for that. And as a gesture of gratitude to our new home, I am mounting a completely fresh *Nutcracker* at Christmas, which will be the city's own staging."

Clement Crisp

Orchestrating the costs

IF THE CITY OF Birmingham Symphony Orchestra were a quoted company, then its directors would probably find it difficult to sleep at night. Here is an organisation which has never looked better. It has won critical and popular acclaim. Its musical director, Simon Rattle, is not only very good at his job but is telegraphic as well. Yet it just about breaks even and it has only a slender asset base.

The annual report, published recently, shows what a precarious financial existence a large orchestra leads. The CSO's own activities during the year to March 1990 produced an income of £2.3m, but its expenditure was £2.5m. The gap was bridged largely by the Arts Council, with £828,400, and the Birmingham City Council, with £780,000.

At the end of the year, the CSO had an excess of income over expenditure of a modest £117,562, part of which was carried forward in an accumulating surplus and part of which was put into a reserve fund to replace assets. This surplus and this fund, which together total £279,740, represent the orchestra's net assets, so it does not have much to fall back on. At the end of the last financial year the CSO had cash at the bank of nearly £600,000, but as it had creditors for amounts falling due within a year of

over £673,000 there was no vast liquidity.

During the current year, the chief executive, expects the CSO again to break even but there are problems. The Arts Council and Birmingham City Council grants are crucial to stability. Not that there is any danger of the City pulling the plug. The City fathers are well aware of the CSO's potential for shedding a warm cultural light over often bleak surroundings. During the last financial year, the CSO had £308,613 from sponsorship and donations, 25 per cent more than during 1988-89. The search for new sponsors continues, but the economic downturn does not help.

P.C.

Roman orgy at the banquet

RAUNCHY AND picturesque, the *Sagittarius of Petronius* is esteemed by classicists for its wealth of Roman detail. We have it only in fragments, of which the longest is the famous account of an orgiastic banquet given by Trimalchio, a gross nouveau riche. In 1971 the composer-conductor Bruno Maderna led a Tanglewood music-theatre workshop which tried to reconstruct the banquet scene, and two years later - just months before his sadly premature death - he helped to concoct a theatre-piece from them, and from Petronius's dialogue, for the Holland Festival.

That, newly arranged, is what the Opera Factory is giving its British premiere at the Drill Hall. The whole action is "Trimalchio's Banquet", which is exactly what you might expect the Opera Factory to get its teeth into: comic low-life decadence, every excuse for nudity, perversion and the odd flogging. Well, those things are duly paraded (no more shockingly than in *The Rocky Horror Show*) by a willing and able cast, except on Thursday the party never really got going.

The Maderna score comprises 16 items (some just recipes for improvisation), with some optional tape-stuff: mostly party-numbers which need a party. There is some pastiche Weill, some music-hall, a few good character-arias, a wistful ensemble or two and pungent snatches of scene-music - but nothing to establish the whole grotesque blow-out, which the producer is left on his own to imagine.

The collective impression made by Robert Chevara's cast is that they are still wrecked from a much bigger and better orgy the night before. And it was a mistake to respect Maderna's multi-lingual salad of a text, shifting arbitrarily into German or the original Latin: that was a tic that afflicted Italian composers in the 1960s, but shouldn't be inflicted upon singing actors now.

Individually, the players all have their engaging moments. Not all have to sing much; among those who do, Christopher Robson spins an exquisite alto line, and Angela Hickey makes Trimalchio's wife a lusty old broad. Lecherous Encolpius, a principal in the original story, dwindles in the Banquet here to a starveling

role, though James Meek seizes such opportunities as he gets. The actress Sian Thomas knows what to do with Louise Scintilla's gentle siren; the drag-artist Bertie is neatly amusing as the catamite Nicerus. Mark Diddcott and Helen Sheals do well what is asked of them, and David Parry conducts the Opera Factory Ensemble expertly.

Even if this were a much more rambunctious party than it is, it would still need a properly improper host. Trimalchio is simply not within Kevin West's natural histrionic range. He gives us a mildly crusty character, plausible enough, but never remotely on the overweening scale of Petronius's ludicrous, child-like, unpredictably nasty monster. Without a Trimalchio of the right threatening proportions, the Banquet loses its focus and indeed its whole point. What we see is just an amiably campy, mildly lubricious charade, too tame to set off Maderna's real-but-fragile contributions to best advantage. It takes only an hour or so, pleasant enough after drinks.

David Murray

Young Vic fights on

THEATRES ARE curiously cutting costs. In York the youth group goes, in Nottingham it is staff. Flymouth is considering closing down its studio and the RSC is about to shut up the Barbican for the winter. Growing deficits, largely the result of reductions in subsidy, are claiming victims at last.

Even if Minister for the Arts, Mr David Mellor, has achieved a 7 per cent increase in his budget for 1991-92, allowing the Arts Council to distribute 5 per cent more to its clients, it will do little to stop the rot. The Council will probably have to be selective in its aid, throwing some theatres onto their own resources.

One theatre is making strenuous efforts to get in the black as quickly as possible rather than bemoaning its fate. The Young Vic, faced with a deficit of £220,000 and rebuilding work costing at £100,000, is well on the way to raising £250,000 by the end of the year. An appeal has already raised £180,000 and tomorrow the theatre launches a crash programme of 73 events in eight days, which should raise at least £50,000.

The running order for next Friday sums up the enterprise. At 10.15 am in the Studio the Young Vic's Director, David Thacker, talks about the technical aspects of directing *The*

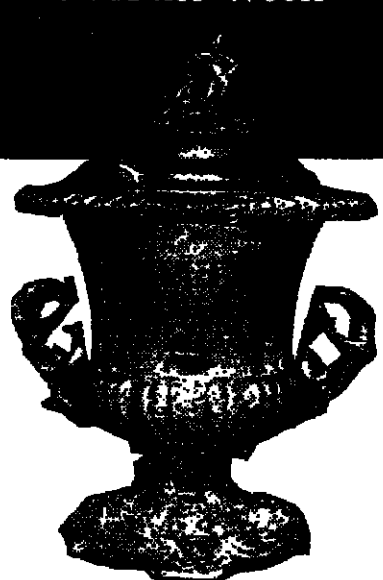
Tempest while in the main hall the Watershed produces a masterclass. At lunch time there is a performance of Barry Keeffe's *Sus* and a theatrical discussion, "Identity Crisis", chaired by Michael Billington, with Trevor Nunn and Frank Dunlop among the panel. In the afternoon *The Tempest* fills the studio and a *Fish* called *Wanda* is screened in the main hall. The evening is filled by a Berkoff play, *Lunch*; John Cleese in conversation; an Open Forum with Nick Ross; George Dillon in his one man show *Swimming the Punters*; and then two late-night cabarets.

The Young Vic has generated much goodwill during its history, but its rapid response to its deficit is a lesson to other theatres. After all, its financial experiences over the last six years must be paralleled throughout the country. In 1983-84 it received £356,000 in subsidy from the Arts Council and local authorities and it earned £138,000. In 1989-90 its grants had actually fallen, to £336,000, whereas its earned income, plus donations, had risen to £763,000.

Like the Young Vic it also be attempting to build up its one area of weakness - commercial sponsorship.

Antony Thornecroft

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BOOKS

Genesis of Scott the Sahib

If ever a writer paid his dues for posthumous celebrity it was Paul Scott, says Anthony Curtis

A UDEN COMPARED the fate of the poet "encased in talent like a uniform" with that of the novelist, who "... in his own weak person, if he can, must suffer daily all the wrongs of Man." After reading Hilary Spurling's revealing life of Paul Scott, one feels that no novelist can have taken on the vicarious suffering of those wrongs with a greater commitment or paid a higher price in blood, sweat and tears. The book may be read as a cautionary tale for anyone considering devoting him- or herself to this most arduous of professions.

Scott came from a Yorkshire family on his father's side whose members were commercial artists and had drifted south to the home town of London. His father's speciality was drawings for the fashion trade. Money was always rather tight and the Scotts had a tough time keeping up appearances in the genteel worlds of Southgate and Palmers Green in the 1930s. After he had been to India, Scott said the set-up there was the same as in suburban Britain - "the maid, the club, the cantonment, the governor's residence. Only the names were different."

The boy's academic ability and literary leanings soon emerged. But his father, dour, hard-headed Tom Scott, was not having any of that. After one more family financial crisis, Paul, now aged nearly 15, was summarily ordered to leave school in order to train as an accountant. It was the equivalent of the dispatch of the young Dickens to the blacking factory, and had just as far-reaching consequences.

If the poetic and play-writing impulse went underground for while, it was not to be denied. Paul read Oscar Wilde and Shaw, became a part of a local literary set, made friends with Clive Sansom, an older poet, who offered constructive criticism. Determined at least to look like a success, Scott became a dandy in his style of dress - there is an enchanting photograph of him here in a three-piece suit, trilby hat and gloves, aged about 17. He also fell under the spell of a homosexual mentor.

All this while working hard at his accountancy. He won the silver medal for excellence and was set to qualify with top honours when war broke out. The army followed with a somewhat chequered career in the ranks. At one point he lost his lance-corporal's stripe and Spurling

speculates inconclusively on the reason. Was it something to do with poetry? Or drink? Or homosexuality?

It did not take him long to get back on course. While in a basic training-camp in Torquay, he fell in love with a nursing sister, married her in 1941, and was shortly afterwards off on a posting to India in the Service Corps as an officer cadet. The sub-continent made an impact he was never to forget. Spurling well describes the gradual genesis of Scott the Sahib. He was not the only budding novelist out there. He soon met others like James Leasor and Rupert Croft-Cooke and enjoyed the camaraderie, while noting the hostility of the locals whose public message to the Brits was Quit India.

The novelist suffers all the wrongs of

PAUL SCOTT: A LIFE
by Hilary Spurling
Hutchinson £18.99, 438 pages

PAUL SCOTT'S RAJ
by Robin Moore
Heinemann £18.50, 246 pages

man in his own person. It is true, but he also exploits the people he meets in his search for material. Spurling has been across India in the steps of Scott talking to people both Indian and English whom he knew there in his army days and on his later visits. She cautiously relates some of the characters in the novels. The attractive sergeant in intelligence, Guy Perron, who appears in the *Quartet* like Fortinbras to pick up the pieces at the end, owes much, we gather, to the classical scholar and novelist, Peter Green. But what about the two great antagonists of the work, Hari Kumar and Ronald Merrick?

Spurling has found a model for Kumar in Neil Ghosh, who received a public school education at Blundell's and then went back to the sub-continent to experience the same status-shock as Kumar but to survive it more robustly. The origins of Merrick are more complex and he deep in Scott's psyche. Another student of the novelist, Professor Robin Moore of Flinders University, South Australia, whose *Paul Scott's Raj* probes interestingly into the diverse sources, literary and human, of

the *Quartet*, suggests a link with some of the attitudes of a contemporary politician, Enoch Powell. Moore has identified the many books on India that Scott reviewed anonymously for the TLS, and discovered further evidence of his conscientiousness to make the details of the Raj life-style as authentic as he could. Spurling meanwhile shows us the indelible mark made on his consciousness by the ordinary Indian's attitudes through Scott's visit after the war to the village of his former army sergeant.

Before Scott had the confidence in the post-war world to write full-time for his living, he went through a long apprenticeship. Spurling traces his development from early novels like *Johnnie Sahib*, *The Alien Sky*, *A Male Child to Staying On*. His first books were written in his spare time from jobs. First, with a small publisher, the Falcon Press, run by the egregious Captain Peter Baker MP, later convicted of fraud (see Muriel Spark's novel *Not Far From Kensington*). By then Scott had left to become a literary agent. All his clients, people like E.M. Almedingen and Gerald Hanley, testify to the superb support he gave them in this role and many were disconcerted when the agent turned into a peer and a rival.

At that point the story ought to end happily, but it does not. The cost of becoming a freelance was punishing. Apart from suffering from amoebiasis, a debilitating tropical disease which took some time to diagnose and treat, Scott became deeply drink-dependent, reclusive, and so alienated from his wife through pressure of work on the books and constant financial anxiety, that the marriage broke up.

Moreover, Scott was often disappointed at the reception his mature work received at the hands of the London literary world. By the time he won the Booker Prize in 1977 for *Staying On* he was dying, and although by then his great contribution as a novelist to the understanding of the imperial myth was becoming recognised in appraisals like that of Max Beloff (in *Encounter* May 1978), it was too late to give him much more credit. The sudden increase in sales, that would have given him the income he worked for all his life, occurred only with the Granada television series after his death. If ever a writer paid his dues for his well-deserved posthumous celebrity, it was Scott.



The fifth man

KGB: THE INSIDE STORY

by Christopher Andrew
and Oleg Gordievsky
Hodder & Stoughton £20, 704 pages

SOME YEARS ago in Mexico City I was befriended by a Soviet journalist who was the correspondent for *Pravda* and plainly on the verge of a nervous breakdown. His problem was not the absence of news in Mexico; it was the failure to fulfil his brief. He had gone there to find out how the ruling PRI managed to keep its hold on the country without Mexico becoming a one-party state and while maintaining elements of democracy. After 18 months he had got nowhere in his quest.

The story came back to me while reading this book on the KGB. Stalin always kept the tightest hold on Soviet intelligence, even though he did not always believe what it reported. What he wanted to know from his agents in Germany around the time of the Nazi-Soviet pact, for example, was not so much the back-ground to German policy but what was the secret of Hitler's success. "What made the Nazi party work, how had it trampled most of Europe underfoot?"

KGB: The Inside Story is full of interesting notes like that. About the book as a whole, however, there must be some reservations. Indeed, I strongly suspect that its main purpose is to get the Philby-Burgess-Maclean-Blunt affair out of the way for good by finally and definitively naming the fifth man in the saga. A subsidiary purpose is to show that while British security may have been riddled with Soviet infiltration, the British were not too bad at hitting back.

Christopher Andrew is a Cambridge don who has become the recent historian of British intelligence, and Oleg Gordievsky was high up in the KGB, and indeed wrote an in-house history of some of the organisation's activities. Gordievsky became a British agent in 1974, was appointed KGB resident or head of station in London in 1985, was recalled to Moscow under some suspicion, and then escaped back to Britain where he formally defected. In other words, he was a kind of Kim Philby in reverse.

Andrew and Gordievsky have worked together on the book, though the writing is Andrew's. It is possible that it reveals a great deal more than the layman will see, yet for the ordinary reader the main interest is in the identification of the fifth man. He was talented, spotted by Anthony Blunt and his name is John Cairncross, incidentally the brother of the famous and hapless economist, Sir Alec Cairncross.

Cairncross seems to have had a less appealing personality than some of his fellow spies, but had a much more varied career. He was enlisted at Trinity College, Cambridge, having previously studied at Glasgow University and the Sorbonne. Since he has been brought up on Red Clydeside, he made no secret of his early

communist leanings, but was quick to dissociate himself from them when he began to take the cause in earnest. In 1936 he passed top of the Foreign Office examinations, well ahead of the runner up, Cato O'Neill, who was to become one of the earliest advocates of British entry to the European Community.

Apart from the Foreign Office, Cairncross worked in the Treasury and numerous private offices, all close to the heart of intelligence. He must have been one of the first to have known about the development of atomic weapons. A senior Soviet source is quoted as saying that Cairncross's achievements were the equal of any of the five except Philby.

Since nobody has denied the revelation in the book, Cairncross is still alive, living in France. We must assume that it is true. It is just slightly odd that it has not come out before. According to the book, Cairncross was unmasked as the result of an unusual piece of carelessness by Blunt, as long ago as 1951. He admitted to having passed confidential information to the Russians, but denied being a spy. Cairncross was obliged to resign from the Treasury and eventually went to work for the Food and Agriculture Organisation in Rome. Anyway, now we know.

Readers will alight on other places of information as they go along. I find it interesting that Soviet intelligence was so obsessed by Japan in the 1930s. Along with Britain, it was the country which received maximum attention. Soviet agents were much less effective at penetrating Germany, and took little interest in America until after the second world war.

For the rest, there are some extraordinary tales of bungling. Philby's excuse for going over to Moscow remains as feeble as ever. "In the mid-1930s it seemed to me and to many of my contemporaries that the Communist Party and Russia constituted the only firm bulwark against fascism." The best comments on western attitudes to the Soviet Union of the time come from Malcolm Muggeridge and are quoted in this book. Of the radical pilgrims who came from Britain to Stalin's Russia, he wrote, "Their delight in all they saw and were told, and the expression they gave to this delight, constitute unquestionably one of the wonders of our age... The almost unbelievable credulity of these mostly university-educated tourists astonished even Soviet officials used to handling foreign visitors."

Malcolm Rutherford

Nostalgic over the Cold War

INSIDE INTELLIGENCE
by Anthony Cavendish
Collins £12.95, 181 pages

THIS IS the kind of book a prep school boy might keep in his tuck box. The dust jacket proclaims "The book the Government 'Tried to Ban'". Well, it did, but not very hard. Cavendish's post-second world war career in British intelligence (Middle East, London, Germany) was too brief for its links with domestic political figures and issues to be grasped, or revealed. Moreover, Cavendish to his credit, no spiller of beans which ought not to be spilled; he is a survivor of the Cold War's tight lipped earlier days, of which he gives an indulgent, extended, nostalgic memoir, a kind of *Small Town in Germany* minus Le Carré's gloom. Le Carré's service was also brief; maybe there is a kind of law of inverse ratios which operates, so that limited intelligence experience produces protracted recollection, or fictional reconstruction.

But Cavendish lacks the novelist's care in constructing his plot. After leaving government service, Cavendish embarked on journalism - he gives a good account of the 1956 Hungarian uprising - then moved to merchant banking. This more satisfying career returned him to the Middle

East and former cronies. Cavendish's account of a not uneventful life is, however, marred by so many errors of fact that one wonders if he ever kept notes. One mark of a good intelligence officer is the capacity for accuracy.

So one also wonders if Cavendish was ever really suited to the world which Le Carré recalls so clearly; the drabness of post-war Berlin; the all pervading Russian presence; the sense of futility underlying so many operations; the faint perception, felt perhaps on Broadway than the field, that outwitting the enemy required more than brave men and far fetched schemes.

A final point: Cavendish gives a valiant defence of his old chief Maurice Oldfield, that brilliant "C" of the 1970s, whose last years were marred by vicious, covert innuendo. To that defence the late lamented George Young also contributes some wholly characteristic observations.

Anthony Verrier

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Our critics review some popular best sellers - thrillers, horror stories and historical sagas.

Frightened to death

EDITH WHARTON was unequivocal: "the tales of supernatural tales should be well frightened in the telling". Her stipulation is reasonable. Any emotion is bound to sound more convincing on the page if experienced by the writer, and few emotions, certainly few agreeable emotions, are as infectious as fear. Disquiet could therefore be a potentially chronic condition for most successful exponents of the supernatural. Stephen King, the most successful of the lot, must tremble daily.

That unremarkable name has sold remarkable quantities. Even those who have never read him have encountered his nasty imagination while watching *Carrie* or *The Shining*, both based on his books. Frightening cinema-goers is, of course, different from frightening readers, if only because words must do what unexpected images or unsettling soundtracks can do in films. And what terrifies one man can leave another unmoved. Any horror writer hoping to see the whites of every reader's eyes therefore needs variety. This book contains four novellas - something, presumably, to upset everyone.

I was upset at the outset by King's self-importance (betrayed by the laboured, autobiographical introductions to each story) and his obsession with baseball, rather than

by his crude and prolix English. The first story, "The Langoliers", describes a flight which goes horribly off course and left me cold (though those who dread flying may react differently). "Secret Window, Secret Garden" is greatly superior. Its account of the fate of a successful writer charged with plagiarism is chilling and assured, not least because one guesses what is happening. (As one of King's characters observes, there are no new stories, only new ways of storytelling.)

Tracing the paranormal is King's bread and butter but also a staple of the pop-fiction industry. Michael Stewart, like King, has seen his work filmed, but his ventures into the realms beyond science have a didactic edge. *Birthingright* is the story of a Neanderthal teenager abducted from the Caucasus and set down amidst the stifling conformity of suburban Boston. It is glibly written but too ready to blind with science: a generous helping of technical talk lends respectability to the wildest yarns.

Stewart remains carefully circumscribed about whether the Neanderthal man was more savage than his modern suburban cousins. And in his eagerness to include talk about global warming and glasnost, he declares his indifference to the rule that obsessive topicality is the shortest route to obsolescence. But the story,

and whether "Adam" will become a normal American teenager, or whether The Foundation (typical of the sinister, all-powerful body common in thrillers) will use him for experiments, carries one over its more glaring improbabilities.

Best-sellers can do more than skirt the known boundaries of technology and factual possibility. The past is an equally intriguing area for exploration, particularly with a cicerone as engaging as Flashman. George MacDonald Fraser's latest romp finds the end of Tom Brown's School days in the Punjab ("an Alder shot in turbans") in 1845. Devotees of the series will be familiar with Flashman's cheerful philandering, and the proof he offers, in successive and reluctantly undertaken escapades, that fortune favours the craven. This was my first encounter with these lost chapters of Victorian imperialism, and what struck me most, other than the scrupulous attention to period detail, was the brilliance with which Fraser finds and sustains the right tone. The "history" of the Flashman Papers may diverge from more objective accounts, but it never lacks for immediacy. And it is always subordinate to Flashman himself. His charm is that, although a dishonest scamp, he is not a charlatan, and can spot frauds through clouds of grape-shot. And as this blackguard takes

us aside once more, glorying in his insolent cowardice and worldly self-gratification we realise that we are in the company of one of the finest of recent comic creations.

Winston Graham's *Poldark* series has proved another popular historical saga. This, time immemorial, sees Ross and Demelza in Paris in 1815 on secret government business. With its carefully positioned flashes of local technicolor, its language an uneasy mix of self-conscious archaisms and modern usage, and its clumsy introduction of important contemporary figures, this seems like costumed soap-opera at its flattest. But Ross gets a baronetcy and the clouds lour over literary Cornwall. *The Twisted Sword* will find plenty of takers.

Clive Fisher

FOUR PAST MIDNIGHT
By Stephen King
Hodder & Stoughton £14.99, 676 pages

BIRTHINGRIGHT
by Michael Stewart
Collins £13.95, 320 pages

FLASHMAN AND THE MOUNTAIN OF LIGHT
by George MacDonald Fraser
Collins Harvill £13.99, 367 pages

THE TWISTED SWORD
by Winston Graham
Chapman £13.95, 510 pages

And so the plots thicken...

MEET CHILLI Palmer, Miami loan shark, who might have been Mafia if it hadn't been for the Puerto Rican blood on his father's side. A slick-talking, street-smart kind of guy with a touch of Damon Runyon about him. He is sitting in the barber's shop one day, shooting the breeze and minding his own business, when in walk a big coloured guy he has never seen before and Ray Bones.

Now Ray Bones is a shylock too, only bigger than Chilli, and they don't hit it off on account of a little bother some time back when Chilli creased Ray's skull with a slug from a .38. So when the coloured guy pushes Chilli into the chair and Ray begins to rearrange his haircut for him, you can be sure there's going to be trouble, and they don't hit it off any quicker than you can say Elmore Leonard.

So much trouble that Chilli takes off for Vegas in a hurry, in pursuit of a mark who is behind with his payments. He needs the money to get Ray Bones off his back. Only he bumps into a Hollywood producer on the way, a dumb kind of cluck who has gambled all the development money for his next picture on the result of a basketball game, and lost.

So Chilli's idea is that they use the money from the mark to make the picture - except that the picture they ought to make is the story of Chilli and the mark. The producer thinks the idea is fine as far as it goes, but it doesn't go too far because the plot loses its way before the end and becomes a tedious, unexciting, and can't make up his mind whether he is writing about Miami hoodlums or Hollywood money men (always assuming there's a difference). Plotting aside though, what he writes is very funny, not so much a thriller as a good excuse for a series of Runyon-esque one liners, in the best tradition of the master.

Sidney Sheldon is a very different kind of writer, much more down to earth, although every bit as professional. Like Leonard, he has worked in Hollywood and knows the score. Like Leonard too, he is associated, perhaps unfairly, with the sort of book that you want at an airport and leave behind when you go home. Unfairly, because whatever his shortcomings, he knows his market, knows how to keep the pages turning right up until the last line.

Memories of Midnight, his latest effort, is a sequel to *The Other Side of Midnight*, which charted the rise and rise of Constantine Demiris, an Onassis-style billionaire who went through women like a mechanical digger and would stop at nothing - even murder - to get what he wanted. In the last book Demiris's mistress was unfaithful to him and was killed (along with her lover) for her pains. Now Demiris plans

GET SHORTY
by Elmore Leonard
Viking £13.99, 292 pages

MEMORIES OF MIDNIGHT
by Sidney Sheldon
Collins £13.95, 291 pages

CRY HAVOC
by J.K. Mayo
Collins Harvill £12.95, 298 pages

CUBAN BLUFF
by Nigel West
Secker & Warburg £13.99, 230 pages

to complete his revenge by seducing and murdering Catherine Alexander, the lover's widow.

Demiris's brother-in-law meanwhile hates the sight of him and will do anything to bring him down. Throw in drug smuggling, bomb attacks, courtroom dramas, some beautiful double crosses and a genuinely cliff-hanging finale, and what you have is Sidney Sheldon at his most exuberant. His stuff is never going to be high art, but it is good reading nevertheless, much more carefully put together than it at first appears.

Cry Havoc, by J.K. Mayo, is the third in a series of novels about Harry Sedall, the British intelligence officer who seems to have made many enemies inside Whitehall as out. This time it is someone upstairs who doesn't like him, someone whose political career might well be jeopardised if a certain incident from long ago was ever to see the light of day.

The incident took place at Bletchley Park during the war. It was witnessed by two cryptographers, one an American academic, the other an Englishwoman who retired to a remote Scottish island after the war. Nearly half a century later she is murdered by men unknown, but not before warning the American that his life is in danger and that only Harry Sedall can help him. The American enlists the aid of a former Nazi war criminal to get him safely to England. And so the plot thickens...

Nicholas Best

Actress's drama with a slaveowner

FANNY KEMBLE was famous for three things: her acting; her marriage; and her divorces. Her American journals deliver little of any: here, she writes travel and social criticism.

She made her debut in 1829, at twenty. Her uncles, John Philip and Stephen Kemble, were both actor-managers. Her father, Charles, managed the Covent Garden theatre, but had run into debt, and worse, an onerous lawsuit. He thought his daughter might draw crowds and money. He was right. Her performances

FANNY KEMBLE: THE AMERICAN JOURNALS
edited by Elizabeth Mavor
Weidenfeld & Nicolson £16, 216 pages

over the next three years were a sensation, and she became a post-Regency megastar. It seemed natural to take the talent to America, and in September 1832 Fanny and her father set out for New York.

The early journals cover the period which Fanny spent on tour. Her eye looks through

English lenses: "Came home up Broadway, which is a long street of tolerable width, full of shops, in short the American Oxford Road, where all the people go to exhibit themselves and examine others." And at Philadelphia: "There is an air of stability, of well to do, and occasionally of age, in the town, that reminds me of England."

In Philadelphia, she met Pierce Butler, an idle slaveowner. They married in 1834. She prepared the American Journal for publication, against his wishes; so she

walked out. The journal was published in 1835 - and was a great success (Princess Victoria admitted "It amuses me"). But the marriage failed as surely as its pattern was set. The succeeding years witnessed a curiously modern game of transatlantic brinkmanship, walkouts, tantrums, ultimatums. Only with Fanny's arrival in Georgia, on Butler's plantation, did matters become clear enough to precipitate divorce. The slaves' condition mirrored her own. She asked Butler "upon what ground should you exercise this control over me?" Her Plantation Journal (1838), catalogues the horrors and privations visited on the black slaves. She takes a sociologist's stance, against the current of her time; so she defends the slaves: "These detestable qualities, which I constantly hear attributed to them as innate and inherent in their race, appear to me the direct result of their condition."

She falls short of the Trollopes and Dickens in their accounts of America; for she writes too haphazardly. But these journals are worth reading as the journey of a tolerant mind facing up to stupidity and intolerance in the man she loved.

Andrew St George

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TRAVEL

A feast for eye, mind and stomach

Susan Moore and Antony Thorncroft luxuriate in the higher pleasures, cerebral or otherwise, of travelling in Italy

IN ITALY, the art of painting and the art of gastronomy go hand in hand, if not tongue in cheek, writes Susan Moore. The Italians seem to invite comparisons between the pleasures of the palate and of the palette. Where other than Venice, say, can one sip Tiziano and Bellini, and savour water-thin slices of carpaccio as well as Carpaccio's enchanting canvases in the Scuola di San'Orsola?

Every trip to Italy is an assault on the senses. Our plan was concocted around a desire to see three not-to-be-missed exhibitions, and as many friends as could be found at home. From the first, in Siena, the joys of paint, pasta and penicillin began to merge. In the second, in the city of the greatest 16th century artist and the reason for our visit, exults in just about the most delicious-sounding name of any Italian artist. Moreover, the blond tones of his tree-trunk ceilings are pure confections of sherbet and cassata colours.

For most people, Siena is the city of the Palio, the pink-brick Campo and frenetic painting - even if academic spoilsports argue that Guidoriccio da Fogliano and his splendidly caparisoned steed are not by Simone Martini. The Palio of the Beccafumi festival was the way it shifted my focus on the town by 200 years.

Following the Beccafumi trail to the interiors he decorated, I found myself in never-visited backstreets, in the intimate salons of a private palazzo one minute and in an old people's home the next. We looked at frescoes in the municipal hospital in the company of the elderly, shuffling along the corridors with bandages around their heads, and a grisaille St Christopher at the end of a corridor seething with schoolgirls.

Perhaps best of all was visiting the show organiser's office in the 16th century fortress of the Monte del Paschi. Can any other bank HQ compete with its grandly austere interiors, its art collection and the thrill of looking up into its staid-clad tower?

The exhibition proper was staged in the deconsecrated church of Sant'Agostino. The Swiss group of Americans in

front of us at the entrance seemed unaware of that. They were as immediately besotted, bearded and bejewelled as if attending a wedding at the wrong church.

We were contemplating the first picture in the time it took these latter-day Grand Tourists to scurry across to one or two panels, buy a few postcards and the \$55, \$16 catalogue - and leave. Why did they bother? A venerable American museum curator and he should know - assured me over lunch that the attention span of the very rich diminished as their fortunes rose.

It seems reasonable to confine oneself to eating in only two places in Siena: in Il Mangia, in the Campo, where the food is the panorama, sensational, or in the Mugello, where the food is sensational and the interior looks like every other respectable restaurant in Italy.

Descending overhead light, white table cloths, dark furniture and bed art seem universal accompaniments to eating in Italy, even in Bologna. Encompassed in Bologna's Ristorante Diana, we came to the conclusion that Italians expect - and received - good food and did not need to be fobbed off by decorative distractions.

If "character" is preferable, there is always the Osteria del Poeta, the brick-walled former kitchen of a palazzo, and a hostelry since around 1800, though the same venerable American might add that the deliciousness of the dinner diminishes as the ambience improves.

Bologna is unduly neglected by the English, although the art and architecture of this handsome city are certainly as good as its vaunted food. The Pinacoteca offers us a ravishing Raphael and Parmigianino, the Bolognese masters Guido and Guercino, and one of the most powerful and extraordinary works of art of the Renaissance, the *Ecce Homo*, by the expressive group of terracotta figures of Niccolò dell'Arca's *Lamentation over the Dead Christ*. Temporarily, it also honours the last great Bolognese master, Giuseppe Maria Crespi, whose *Tramonto* bookshelves in the Biblioteca Musicale are well worth a detour.



As the postcards never fail to remind you, Bologna is famous for *Torre, Tortellini* and *Tette*. I am not in the position to comment on the last, but the city's towers are wonders of the world, built at a time when plague rather than nuclear war threatened civilisation and refugees were built high above the ground rather than far below it. Old engrav-

ings show Bologna to have been a medieval Manhattan, and giant straight-sided towers still dominate the skyline, sprouting towards the sun at rakish angles. Dante compared them with giants.

Bologna's other great architectural distinction is its network of arcades. Hardly ever does one walk beneath the skies in this urban Arcadia; monumental stone-vaulted passageways line the streets depriving pedestrians of rain and of sun. Long deprived, too, of a sight of Giambologna's great bronze *Nephele*, we found we had arrived on the day the restored fountain was revealed to the world.

Since early last summer, Venice has been invaded every weekend by busloads of visitors from eastern Europe. One weekend in June drew 1,200 buses. Can the city stand such invasions? Fortunately, we arrived on a Monday, the first day of the last week of the great *Tiara* tour de force at the Palazzo Ducale; even so, I have still never seen so many tourists.

The day dissolved rapidly in Titian's overwhelming presence. There was little time to

do much else but blink in the busy sunshine, savour a perfect San Piero in the arched Corio Sconta, and make an elegiac pilgrimage to the cavernous Friari to pay homage to Bellini, Titian and Canova. And lament leaving a country where great art, ennobling architecture and good food are pleasures of everyday life - not something separate, to be visited in museums and enjoyed on holidays.

● Susan Moore travelled with Chiffa, which offers two and three-city holidays in Italy, and can arrange individual itineraries. The main Chiffa brochure also covers beach, island and mountain holidays, touring, cruises, villas, rail (the Chiffa Express) and travel via the Venice Simplon-Orient Express and Concorde. Telephone: 081-686-6533.

IF THE holiday postcards you send back from Italy feature the Madonna and Child by Fra Angelico rather than the beach at Rimini, you are ready to make the leap and see the country as a vivacious museum rather than somewhere to relax and brown, writes Antony Thorncroft. So why not place yourself in the hands of a heritage tour company, which will provide an urban lecture to mix culture with the Campari and guide you to where the art is.

I joined Fine Art Tours half-way through a 10-day sweep of Umbria. It was new territory for the company, which cut its teeth on more obvious locations: Venice, Siena, Rome. But Umbria is crying out to be popularised. Just down the road to the south from the Tuscan villas of the English, it offers virtually untouched hill-towns holding away over uncluttered countryside - places which peaked in the late Middle Ages when their nobles combined grandiose building with blood-letting on an equally monumental scale, and then settled down for picturesque decline.

Based in Perugia, the Art Tours coach set out daily to infiltrate an 18th century villa, or a 14th century castello. Its host is that through its contacts it can open doors that have been resolutely barred to the public. Rich Italians have traditionally hidden away their treasures (it's best that the government should not know about them), although thieves run free through these remote hill-top residences.

Take, for example, the Castello Sorbello, home to the family for eight centuries. The castle has only been perfunctorily adapted to modern living. It still retains its dungeons, deprived of light and any sense of hope. There is a baroque chapel where the family have married for countless generations, and a grand staircase, installed in the 18th century but still lit with candles.

Three brothers have artlessly split the castle into apartments, but fortunately there has been no money for centuries to buy new furnishings and last winter thieves removed the main surviving pictures. The Marquessa was an indulgent guide, greeting her first friendly invaders for centuries with home-made wine, bread and salami.

It is the informality of such visits which provides their charm. Sometimes the informality amounts to chaos. The next stop was the Castello Civitella Ranieri. The occupant, unused to coach tours, had totally forgotten the visit and gone away for the day, leaving a suspicious house guest to shadow the group around as it admired the 18th century furniture acquired during the most recent refurbishing.

Some owners are more forthcoming. At a classical villa close to Perugia, which had been built and furnished in the early 18th century and hardly touched since, the owner, a descendant of Dante, was keen to convert his prosperous,

respectable visitors into paying guests. He found a receptive audience; holidaying in a villa surrounded by potted lemon trees in a setting straight from *The Marriage of Figaro*, at £400 for a suite for a week, had its appeal.

When it was not a home it was a town. I retain snap impressions of Cortona, strangely Alpine and austere on its precipice, but with a mouth-watering Fra Angelico tucked away. Of Chitella della Pieve, built of distinctive red brick and home to a large translucent *Adoration of the Kings* by the town's most famous son, Perugino; of Todi, a 14th century stage set for *Home and Juliet*, enclosed and commune-like, still seething with intrigue, and of Orvieto, with its picture book of a cathedral telling the Biblical message through sculpture and paintings and manifesting how interchangeable Heaven and earth were to medieval artists.

Most ethereal of all is Passignano, a tiny remote town where you can wander through squares as through a time tunnel, drawing you back to the 16th century. Down an obscure lane there is a chapel furnished with a good Perugino, hinting at the town's former glory, but now the only inhabitants seem to be kittens curled up in flower pots. Whatever the cultural imperious, a long lunch provided a focus to the day.

Perugia itself has shaken off the past, almost too successfully for some, with its extended suburbs and urban chic. But the heart of the town, at the summit of the medieval and Roman cities which can still be visited in an eerie sepulchre, and continue down to the cathedral and the town hall, which out-stare each other just as church and commune battled for prominence in the 15th century. Perugia was important to the Pope, so its ecclesiastical buildings range from tiny pilgrim churches to heavily garbished 17th century monasteries.

The lecturers pitch their descriptions at the interested amateur, and respond to questions rather than demand attention. Your fellow guests, paying £2,000 for the 10-day trip, tend to be comfortably retired, with a sprinkling of the art world. The great majority are firm followers of Fine Art Tours, which concentrates on a handful of expeditions each year, more to Italy than adding the Scottish Borders in this year and, in 1991, Andalusia.

Its biggest rivals are probably the tours organised by the National Art Collections Fund and by four company Serenissima. For anyone who wants the mental, but gentle, stimulation while taking in the sun, these holidays are an attractive proposition.

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TRAVEL BUSINESS

THE RISE in aviation fuel prices as a result of the Gulf crisis has started to pump up the cost of travel both for business and leisure. This week British Airways said it was raising prices by 5 per cent on domestic routes, with increases due later on international flights.

This comes after several tour operators have warned that prices without following the usual path of printing new brochures, the third largest tour company, which operates under brand names such as Falcon, Enterprise, and Sovereign Holidays, last week told travel agents that prices were going up by about 24 per cent. The first many agents knew about the increases was when they appeared on their viewdata screens, through which the bulk of holiday bookings are made.

This so incensed the 330-strong Pickfords Travel chain that it has decided not to display offending brochures until special notices are added. "We believe it contravenes consumer protection laws to display brochures showing one price and then have to sell the holiday at the price offered on our screens," says Eryn Jones, Pickfords' operations director.

Not surprisingly, Owners Abroad disagrees. John Boyle, chairman of its tour operating division, points out that his companies are not surcharging anybody. "We are simply having to charge our new customers more to reflect changing circumstances."

Elvis Thomson Holidays and Intasun are sitting tight and sticking to existing brochure prices for this winter,

although Intasun has already indicated that prices may be increased for next summer's holidays when it re-prints its brochures after Christmas.

The pressure on tour operators' costs as a result of the Gulf crisis suggests that more price rises are in the pipeline, making sense for those holidaymakers planning a winter holiday to book sooner rather than later. Some customers seem to have got the message, since travel agents report that winter holiday bookings have picked up over the past week in spite of some operators' price increases.

From next spring, travellers to Japan will be greeted by the familiar Thomas Cook logo in more than 50 department stores operated by the Japanese Saison Leisure conglomerate. This week Thomas Cook announced a joint venture with Saison to expand its travel agency operations into Japan as part of its plans to establish a world network of offices.

Thomas Cook's chief executive, Peter Middleton, now intends to turn his attention to strengthening the company's presence in continental Europe following the end of its long-standing trading pact with Wagon Lit last year. Thomas Cook has already doubled to 30 its bureaux de change outlets on the continent over the past six months.

The National Trust for Scotland is celebrating its diamond jubilee with a special cruise around the remote offshore islands in its care. Some 400 passengers will be offered the chance to visit places like the Isle of Mull or Stornoway in the Outer Hebrides, as well as cruising among the Norwegian fjords. Prices for the two-week cruise start at £595. Details: tel: 081-226-5222.

David Churchill

Saintes and despots: on the trail of Tiberius

PINKISH tiled rooftops rise in tiers from the Charente river. There is a solid, timeless feel about the day. In the market place piles of melons, aubergines and tomatoes are among the cornucopia of fruit and vegetables changing hands.

The light and colour are striking the green river, the immensity of ancient buildings, the green of people. Saintes has all the appearances of a big and prosperous town; indeed, it is the capital of the Saintonge region of France, though it has only 25,400 inhabitants, about the same as Andover, in Hampshire. But what comparable British town would manage to sustain 30 restaurants - three of them in *Red Michelin* - and a highly-rated logis?

Part of Saintes' sense of solidity and well-being stems from a history that goes back 20 centuries. Caesar made *Mediolanum Santorum* a flourishing capital, and an idea of its scale and importance can be gained from the remains of that time: the Arch of Germanicus, the amphitheatre, the baths and the varied collection in the archaeological museum.

The triumphal arch of Germanicus is the place to start one's sightseeing. Curiously, the arch was not built by the Romans but by the Visigoths in the 5th century. It was the last of its kind in France, and it stands as a monument to the power of the Visigoths in the region.

It is a good spot to ponder the awful Tiberius and all his works. It was Tiberius who poisoned Germanicus because he was jealous of his success as a soldier. Tiberius was cruel to

his wife, hated by his people, murdered many of his senators and was ungrateful to his mother, Livia, who put him in the purple in the first place. Eventually he retired to a life of unnatural vices and enormous indulgences.

When you have had enough of Tiberius you can pop into the *Musee Archéologique*, which is alongside the arch on the esplanade André Malraux, and wander around a small forest of columns, cornices and friezes, mostly remains from the town's ramparts.

Gillian James brushes up her history in a lively French town

Afterwards it is nice to take the footbridge over the river to the market and the 18th century St Pierre Cathedral. The morning that I chose to visit, farmers had blocked the square and were demonstrating in French fashion - garrulously and with fireworks - over EC farm prices. When the church clock sounded 1pm there was a slow exodus of tractors through the town centre. Presumably, they were off home for lunch. Plus ça change...

In the cathedral there is a small collection of relics and other church loot and a massive 350-year-old organ. More interesting, to my mind, is the church of St Eutrope, 10 minutes' walk away, with a really creepy crypt. Built in the 11th century on the pilgrimage routes to Santiago de Compostela - isn't everywhere? - the church is a strange mix of the Gothic and Romanesque.

After St Eutrope, you can see again the glory that was Rome by heading towards the *Arènes Gallo-Romaines*, a magnificent amphitheatre in the process of restoration. Set in a life of natural depression, it held at most 20,000 spectators in an area 209 ft by 128 ft. The urge to stand in the centre and raise an arm in tribute - to Germanicus, not Tiberius - proved irresistible.

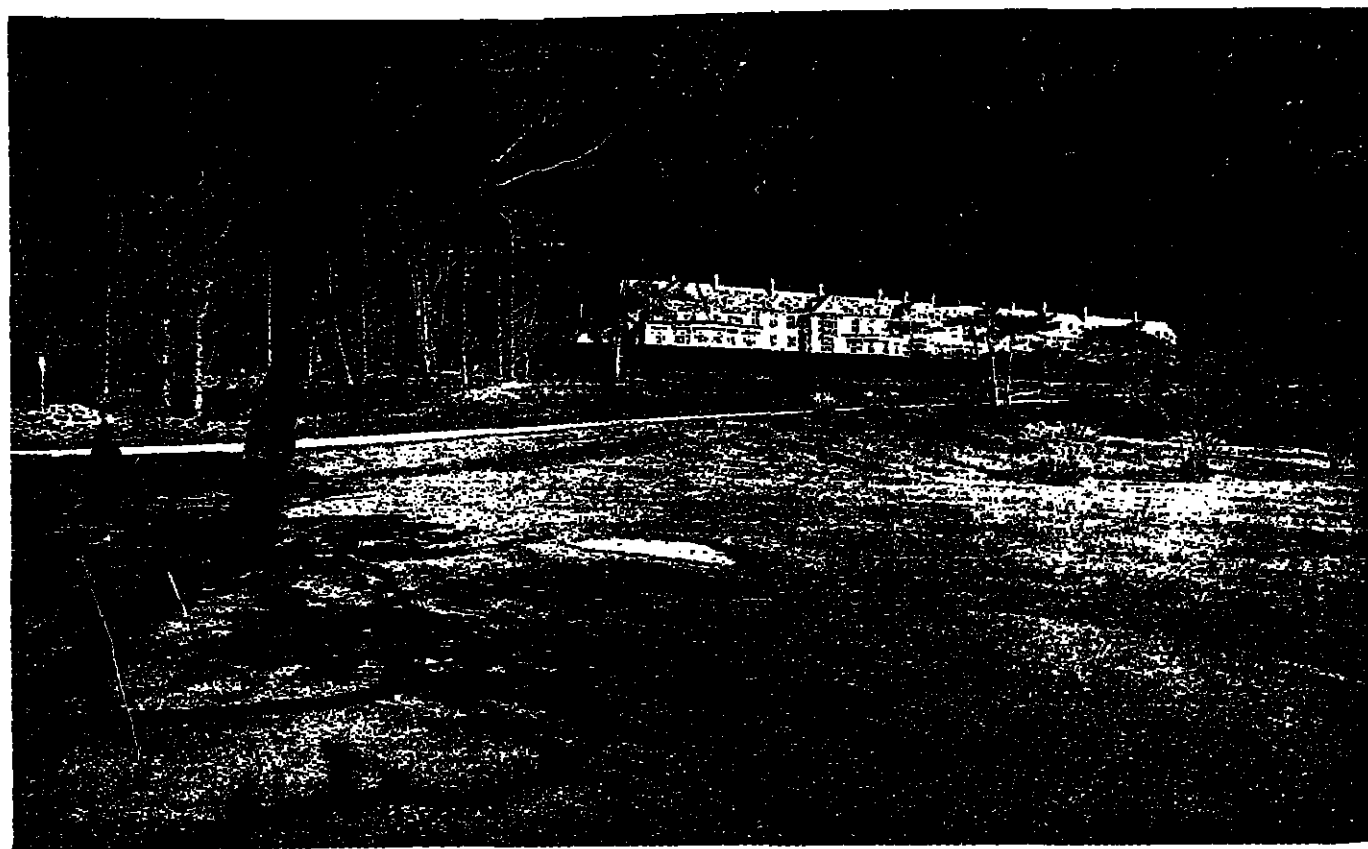
For a complete change of architecture, switch back to the eastern side of the river and the *Abbaye aux Dames* - once, in pre-revolutionary days, a sort of conventual Chateaux-Ladies College. Now its abbey church and dignified monastic buildings, surrounding a vast square, have been cleaned, sand-blasted and reconstructed into a cultural centre, complete with exhibition galleries, Institute of Ancient Music and a style of presentation that has turned even the abbey church into a museum. It has been well done.

The dingy clutter of the impoverished parish church of St Pallais just outside the convent makes a persuasive contrast. I was not completely persuaded.

Information: Guidebooks: *Let's Go: the Budget Guide to France*. By Harvard Student Agencies. Harrod, £5.95; green and red *Michelin*.

Golf Holidays

TRAVEL



Turnberry Hotel, on the Ayrshire coast, Scotland: the world's first golf resort-hotel is now Japanese-owned and spending mightily to cash in on a golf boom that shows no signs of faltering

Big business and the greening of the world

The golf industry has never had it so good. Players can now swing a club almost anywhere in the world, reports Michael Thompson-Noel

BY THE FIRST quarter of the 21st century, everyone will play golf; most of the northern hemisphere will be carpeted in golf courses, and the southern hemisphere will be catching up fast; virtually all corporations, large and small, will own shares in golf ranches where their employees will enjoy (compulsory) holidays and tuition.

Or so it sometimes seems. Sport is now a major international business. Of all the sports, few have grown quite as furiously as golf, or generated as much spending, or attracted such keen attention from sponsors and investors. A lot of money has been spent on new golf courses; a lot more has been used to build or

renovate hotels so as to capture part of the booming business in golf holidays. These days, you can holiday virtually anywhere you like - central and southern Africa, the lowlands and highlands of Asia, islands in the Pacific, the wilder reaches of Australia and New Zealand, remote parts of South America or virtually any square mile of North America - in the certain knowledge that there will be a golf course, a pro shop, a caddy and a box of balls all ready and waiting.

You can travel thousands of miles - or merely to Scotland. For example, Ayrshire's famed Turnberry Hotel and golf courses (Ailsa and Arran - the Ailsa is one of the host courses of the Open championship), comprise what its management calls the world's first golf resort-hotel. It dates from 1989, when the Marquess of Ailsa built two golf courses on his Culzean estate and persuaded the Glasgow and South West Railway Company to extend the line from Ayr to Girvan and build a station and hotel on his land.

Turnberry was opened in 1990, and just look at it now - Japanese-owned, and managed by Orient-Express Hotels, which means it is run in exemplary fashion. Its owners spent £10m upgrading and refurbishing the hotel to the point where it currently holds the title of "RAC 5-Star Hotel of the Year" (the first hotel outside London to do so). They are now spending £5m on a country club and spa, which will form an extension to the 115-bedroom hotel and should be ready late next year. And they will spend £2m on a new clubhouse, which is expected to open in 1994.

"The key selling point at Turnberry," says sales director Keith Allison, "is that the golf courses are for the residents, who have absolute priority." At present, a little over 30 per cent of visitors are Americans (the figure is declining) and 60 per cent Britons. "Small corporate groups can fly from Heathrow to Glasgow," says Allison, "then helicopter down to Turnberry and land on our lawn."

Wherever you are in the world, golf pros will tell you that their course offers round-the-year golfing. So it is at Turnberry, where resident pro Bob Jamieson told me that if they lost five days a year to bad weather they were unlucky, and that he had seen less than a dozen days' snow in 29 years.

I am a fairweather bird myself, but just for the record, Turnberry is offering festive four-night New Year packages (December 29-January 2) that include accommodation, three meals, presents, horse riding, shooting and golf at £556 per person, based on two people sharing a room.

Another splendid place to stay and play golf in Scotland is Gleneagles in Perthshire, open all year, Guinness-owned and fully restored (says Guinness) to its "original, opulent, Edwardian magnificence." Gleneagles is home to the annual Bell's Scottish Open.

The sums speak for themselves. More than £11m was spent in 1983-86 on renovation and restoration; £3m was spent on the Gleneagles Mark Phillips equestrian centre which opened in 1988; last year, a further £2m was spent on the hotel; and at the start of this year a £14m extension to the Gleneagles country club saw the opening of a health and beauty spa.

A new championship golf course and clubhouse are being built at a cost of more than £6m and are due to be ready for opening in 1992. The new course will replace two of the existing four courses, and will complement the King's and Queen's courses to form what Guinness claims will be one of the world's finest golfing venues. They could well be right.

Golfing breaks at Gleneagles (two nights, dinner, bed, breakfast and two rounds of golf), currently cost £282 per person; from May 1-October 31 next year the price will be £289.

A UK company that has extensive experience of golf and hotel management is Country Club Hotels, part of Whitbread, which runs eight hotels-cum-country-clubs with golf facilities, and two without. The former include Tudor Park Hotel, near Maidstone; St Pierre Hotel, near Cheltenham; Forest of Arden Hotel, near Coventry, and Dalmahoy Hotel, near Edinburgh.

Its current Golf Saver prices (November-February, two nights, dinner, breakfast and a round of golf per night's stay) are £100 to £120 per person, extra nights £50 to £60, single supplement £15 per night. Because much of its business is corporate, Country Club Hotels offers very competitive seven-day holiday rates in June, July and August: this year, £55 per person per night (minimum seven nights), whether you were staying at one hotel or touring around.

A company that says it wants to help steer golfers to empty courses is Abercrombie & Kent, which is no willing violet when it comes to pioneering new markets and ideas. What you need is A&K's Sport & Adventure brochure, which advises you to escape the crowded courses of Europe and "play millionaires' golf on empty, sun-drenched courses

at less than millionaire prices." Places covered include Morocco, Kenya, Zimbabwe, India, Thailand and Malaysia. Other sporty A&K holidays include skiing, diving, riding, rafting, climbing, trekking and skydiving. I do not know what that is, and do not wish to know, but you can do it in Spitzbergen - possibly elsewhere.

A&K's golf prices include £594 per person for eight days in Morocco, including air fares, accommodation, car hire and some green fees; and £2,500 per person (based on a group of four) for 13 days in Zimbabwe, including seven days' golf, a trip to the Victoria Falls and several days in a safari camp.

There are plenty of other golf brochures. For example, Longshot Golf Holidays, part of Meach, has a fat programme with prices as low as £175 per person in a party of four for seven nights' self-catering at Aldeia do Golf on the Algarve, inclusive of accommodation (shared twin room), flights, car hire and discounted golf.

Its current brochure runs to October 31 1991. New locations include Oporto in northern Portugal, Co. Clare and Co. Kerry in Ireland, as well as Bordeaux, the western Loire and Biarritz. Longshot says the resorts in France and Ireland have been included to cater especially to the increased demand for short golfing breaks. In many resorts, tee-off times are pre-booked by Longshot, and golf is either included in the overall price or discounted green fees are offered.

Another useful brochure is that of Sovereign Golf. Like some of its rivals, it offers a range of coaching courses at different levels, enough to appeal to all types, from novices to scratch players. Sovereign features 34 hotels in nine destinations, plus weekend breaks in Spain, Portugal and France from £169, including car hire and two rounds of golf.

'In England, new golf facilities are springing up by the hour'

There are group discounts of up to three free places for groups of 31 or more.

The company that claims to be the UK's longest-standing and most experienced golf operator is Eurogolf, which has been in business for 18 years and says it has always aimed at the five-star end of the market. It has an extremely full programme of holidays in Portugal, from weekends to seven-night packages, aimed particularly at groups and golfing societies; an A La Carte brochure to northern and southern France, the Spanish islands, Costa del Sol, North Africa, Florida, South Carolina and the Caribbean; and special programmes to France and Ireland.

In England, meantime, new golf facilities are springing up by the hour. One that has made a lot of noise recently is the £25m Hanbury Manor Golf & Country Club at Thundridge, near Ware, Hertfordshire, within easy reach of London. The second nine holes of its Jack Nicklaus II-designed course are expected to be ready next summer.

In addition to golf, Hanbury Manor offers tennis, croquet, a fitness centre, indoor swimming pool, whirlpool, gym and beauty treatments. Rates range from £130 per night (double room) to £300 (king suite). Special golf, beauty and honeymoon breaks are available.

In the 21st century, people will check into places like Hanbury Manor - and never check out.

Michael Thompson-Noel flew to Scotland with British Midland Airways, which offers plenty of flights to Glasgow and Edinburgh. Return island fares (Heathrow-Edinburgh and Heathrow-Glasgow) range from £86 to £134. Reservations (Heathrow): tel: 071-589-5395.

Turnberry Hotel: 0655-31000; **Orient-Express Hotels:** 071-834-8122; **Gleneagles Hotel:** 0764-62331; **Country Club Hotels:** 0272-394000; **Abercrombie & Kent Travel:** 071-730-8600; **Longshot Golf Holidays:** 0750-68821; **Sovereign Golf:** 0253-514742; **Eurogolf:** 0727-42258; **Hanbury Manor:** 0820-457722.

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TRAVEL - GOLF HOLIDAYS

Where coots dabble in the water hazards

Richard Gourlay finds the 18th and 19th holes at San Lorenzo a perfect place to escape the over-developed parts of the Algarve

YOU MAY think you have done it all in golf if you clear the 60-foot fourth tee at Royal St George's in Sandwich, in southern England, and maintain a semblance of composure on the blind hole that follows.

But consider the Algarve, Portugal's southern coast. Courses elsewhere in the world are certainly more taxing than the Algarve's, but recommendations on a postcard please for any combination of holes more likely to leave a glow of profound wellbeing than the 18th and 19th at San Lorenzo.

The 18th crosses water where grebes and coots dabble among rushes, flanked by the occasional splash of wayward balls. Golfers who reach dry land have a 160-yard approach to a green that rises like a mushroom from the lake.

Then there is the 19th - lunch at Gigi's restaurant perched on sand dunes above the Ria Formosa bird sanctuary beside which the golf course respectfully winds.

There could not be a better way to cap a round on what

may now be the best course in the Algarve than clams, grilled prawns and chilled Bacalhau, overlooking the tranquillity of an estuary at low tide. Actually, Gigi's has nothing to do with the San Lorenzo clubhouse, but how infuriating if you discovered such a watering hole the day before you left.

A golf-based holiday in the Algarve is bound to be a compromise. If you were seeking pure golf you would probably be heading for Scotland or Florida; for beaches, you would be going to Bali, and for Moorish influence in southern Europe you would head for the Alhambra. But with care, golfer and non-golfer can pluck pieces of all these from the Algarve.

Here are some time and tension-saving tips:

Arrive by night so that your eyes are spared the developers' ravages en route from Faro airport - you will see quite enough when you stray from your hotel or apartment.

Carry your clubs as hand luggage, if at all possible. It is not only Monarch Airlines that leaves your niblicks at

Gatwick, as it did mine.

Stay, as I did, at the tranquil Quinta do Lago Hotel, where service and cuisine are excellent and to hand when you want them, and not when you don't, as you would expect from a first-class hotel.

Pay to play the San Lorenzo course which belongs to the older but more ordinary Hotel Dona Filipa. This establishment maintains a silly invidious rivalry towards residents of the Hotel Quinta do Lago, so book in person rather than through the hotel.

Watch the birds, watch the sunsets from the sand dunes, do not wander and you will not go wrong.

Of course, that too infrequently named instinct to be "a good tourist" is likely to drive you from your hotel, and that is where trouble can start. The problem is that after Portugal's revolution in 1974, the Algarve became a developer's paradise which turned much of its beautiful 100-mile-long coastline into an eyesore.

Unplanned building coupled with mass tourism, mainly from Britain, threw up grotesque holiday villages which,

leaving aside subjective judgments of their cascading concrete architecture, have little soul.

While the Portuguese tourist board is confident that a law just passed in Lisbon will check this development, there is probably too much new money and too many new people for most of the Algarve to recover from the onslaught.

That said, developments like Quinta do Lago and Vale do Lobo are pleasant enough with their villas, country clubs and manicured lawns, carefully watered at night and sporting satellite dishes to beam in the Nine O'Clock News. Each contains at least one golf course neatly laid out like a string of sausages to allow later development of villas that can each back on to greens and fairways.

For golfers who like the lie of the land as much as the lie of their balls, this is the overpowering drawback of golf in Portugal. With notable exceptions like San Lorenzo and the stately old lady at Penina, golf courses are either cloistered in by Mediterranean stucco and swimming pools, or are going



to be.

Around Penina, which Henry Cotton designed for the first British expatriates, there are fewer villas but they are more grandiose as befits a time when serious money was really serious.

As for the Quinta do Lago course, where the Portuguese Open was held last week, it was a shame that the day I played, the club had triple-booked my start time, had allowed an unacceptable growth of crabgrass on its fairways and had poorly dressed a third of its greens.

Where does one go for a real feel of Portugal? Answer: inland, in a rented car which you drive without a map until you stumble on a hillside church and shaded square - it could be in Loulé, Sahr, Alte, Querença. At dusk you will join the old men gathering with the starlings to take part in the timeless ritual of sitting on benches watching people sitting on benches watching people sitting.

You will wind through a rolling vista of almond groves and "cork" trees and pass crumbling houses whose sides

are likely to sport ceramic signposts pointing to Lisbon rather than billboards for family-run water-chutes that you cannot avoid on the coast.

Alternatively, you can head east to the Moorish town of Tavira, or to the scruffy fishing villages of Olhão and Fuseta where sacks of clams share the pavements with café tables. And with a little notice you can visit the Quinta de Marim park where they still breed Algarvian fishing dogs, the web-footed creatures which once helped fishermen find shoals of fish. The lovely park

also houses a bird hospital where sick eagle owls and buzzards are healed before returning to the wild.

Like the Ria Formosa estuary, this park is one of the Algarve's greatest and, thankfully, least-developed assets. After a few trips to the hills to appease your conscience, you will gratefully settle down to a ritual of hotel cocktails, watching the Ria Formosa's subtly-changing hues at dusk.

■ Richard Gourlay was a guest of Quinta do Lago Hotel at the Hotel Quinta do Lago.

DO NOT QUOTE me, writes Michael Thompson-Noel, but Bermuda must be one of the best places in the world to play golf - 800 miles east of North Carolina, 1,000 miles north of the Caribbean, easily accessible from Europe or North America, semi-tropical, well-wooded (Bermudians are said to have the world's highest living standards), civilised (there is said to be no illiteracy or unemployment on the island, and certainly no income tax), long accustomed to handling tourists - cars are restricted, and the speed limit 20mph. It is also a good place for shopping and has a wide choice of accommodation (large and small hotels, cottages, apartments, guest houses - 10,000 beds in all).

As for golf facilities, few places as small as Bermuda (21 square miles) can boast what Bermuda has - seven 18-hole courses and one nine-hole course. The courses are good-to-excellent and the scenery often spectacular. There are rarely any golf queues, and reasonable green fees, claims Bermuda Tourism, mean that Ber-

An island with so many holes it might sink

muda "compares favourably with the ever-increasing cost of playing golf in southern Spain or Portugal."

Because the temperature rarely falls below 65 degrees F, or rises above 90, the tourist people promote Bermuda as ideal for golf 353 days a year. On the other hand, winter can certainly be wet and squally, which is why you might want to avoid January and February.

Two of the eight courses are private - the famed Mid Ocean Club in Tucker's Town (par 71, 6,547 yards) and Rickell's Bay Golf and Country Club in Warwick (par 69, 5,998 yards). If you cannot get a member to introduce you, your hotel may well be able to get you in.

The two best-known courses after Mid Ocean are Belmont Golf & Country Club (par 70, 5,745 yards) and Castle Harbour Golf Club (par 71, 6,440 yards). The former

is part of a 110-acre estate that includes the four Belmont Hotel, run by Trusthouse Forte, while the Castle Harbour course is part of "Marriott's Castle Harbour Resort." In each case you may want to play the course but avoid the hotel.

The same applies to the Princess Golf Club in Southampton (par 64, 2,694 yards), whose course was described by *Golf Digest* in 1986 as "the world's most scenic and challenging executive par-three golf course," and is said to call for skillful iron work and a fine putting touch, boasting "elevated tees, rolling fairways, deceptive distances and strategically-placed traps." Average playing time: 2 1/2 hours.

All in all, get you in. But - again - you might not want to stay there. Recently, I lodged at its sister establishment, the Hamilton Princess, and found it impersonal and tacky; a criticism that can be

made of 95 per cent of all North American hotels (or those run to North American standards), which lag so badly behind hotels in Europe and elsewhere.

A course you would undoubtedly enjoy is the excellent Port Royal (par 71, 6,425 yards), designed by Robert Trent Jones and owned and operated by the Bermuda government. Bermuda's other two golf courses are also government-owned and run: St George's Golf Club (par 64, 4,502 yards) and the nine-hole Ocean View Golf & Country Club (par 35, 2,956 yards).

Because no car hire is available in Bermuda, you will have to rely on taxis or hotel shuttles. So where should you stay? Fortunately, the tourism people produce an excellent brochure, *Where To Stay*, and a *Golfer's Guide*, which gives full details of the courses and their green fees. The *Where To Stay* brochure includes a map.

Having decided which courses you are likely to want to play, you can tackle the trickier matter of where to stay.

I would avoid the big hotels. Concentrate on the smaller ones. If you like resort hotels, and plenty of noisy fun, with hairy-chested meditation men clattering up the view, you might like Sonesta Beach Hotel; if not, not.

The best of the smaller hotels would certainly include Horizons, in Paget, virtually at Bermuda's mid-point, which is a Relais & Chateaux member and has great charm (25 acres, suites, cottages, swimming pool, three tennis courts, a nine-hole 'mushie' golf course and an 18-hole putting green, etc). Summer rates this year ranged from about \$250 to \$350 per couple per day, including breakfast and dinner; but there are winter rates as well.

Two related establishments are Waterloo House, in Hamilton, and Newstead, in Paget. Newstead is an elegant manor overlooking Hamilton Harbour. Apart from the fact that it does not accept credit cards (how extremely tiresome, in this day and age), Newstead rates very highly in my book, especially at rates (again: double occupancy, breakfast and dinner) of \$198-\$298 per day - extremely good value.

Another small hotel I was attracted to was Lantana Colony Club, set in very lush grounds and exuding enormous class. Also worth considering: Pompano Beach Club and The Reef.

■ Bermuda Tourism's European office is at 1 Battersea Church Rd, London SW11 3LY, tel: 071-734-8813. In Bermuda, greens are usually reseeded during late September-early November (Castle Harbour early January). It is worth checking to determine specific conditions at the courses you want to play.

■ Michael Thompson-Noel travelled to Bermuda c/o British Airways.

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SPORT

Sponsorship/Keith Wheatley

A tougher run for their money

ONE OR two recent stunts in the wind suggest that high-level sport - which has come to rely heavily on sponsorship - might have trouble paying its bills during the recession. In spite of its "classic" status, the St Leger horse race could not find a sponsor and ran nameless in September. So, too, did the Suffolk Stakes at Goodwood in July. Yet until recently, racing had little trouble finding backers for races - the Ever Ready Derby being the apogee of the process.

In golf, too, there are small signs of sponsor disillusionment with huge tournament costs and players who want a private bag of gold every time they pick up a nine-iron. Sunbury has quit the world match-play championship after 12 years. IMG, the sports promoter, has offered a \$2m, three-year deal all around the corporate world, but there have been no takers.

"Golf is becoming more congested and expensive from the client's point of view," says Mark Jeffrey, a

sponsorship consultant who has worked on everything from Cornhill Trust cricket to the America's Cup. "But the bottom line is that 3m people play golf in Europe and by 2000 it is going to be 10m."

A recent (highly technical) article in an American journal suggested that golf was becoming vastly overpriced as a sponsorship commodity when measured in terms of TV viewers.

"That may be true," concedes Ted Palmer, a director of the leading CPMA brokerage, commercial advisers to the 1991 rugby world cup. "But in terms of imagery and entertainment opportunities, golf still stacks up very well."

Brough Scott, the face of racing

on Channel Four, believes that the apparent plethora of big-name, big-money races is misleading. "Breeders and owners are winning their own money," Scott says, referring to the level of race-entry fees.

"Incentive sponsorship is growing in racing. It looks like outside funding but it comes from companies under the control of the big players. It is rather like Manchester United sponsoring the Cup Final."

However, one pattern consistently repeated is that while pick-up events are thin for fledgling and mid-level events, the value of the "landmark" events has risen sharply. While there are 58 British companies with sponsorship contracts worth more than £1m, there

are probably only a dozen individual events worth that much. And they are going to cost more.

"Rates are jumping 40 to 50 per cent for the gems, because there are so few gems," says Jeffrey. According to Palmer, when times are hard, would-be backers get much more selective. "The great events are few and far between, and everyone wants to be in them." Previous growth areas like arts and culture are going to find it much harder to find corporate support in the '90s.

"At the end of the day you can't put your name on Hamlet's back. In sharp contrast, sport is the only area that will attract real spending rather than just conscience-money, said one consultant with experience

of both sectors. A prime example is the forthcoming rugby world cup, a virtually new event but already able to attract major support. With a huge worldwide audience and a superb image, the event will generate fortunes for rugby. CEMA expects to announce \$5m worth of corporate sponsorship before Christmas.

"We are allowing eight sponsors - from different business areas - at £1.25m each. Heinz are the first but there are numerous others close to announcing their involvement," said Palmer. The moment is irresistible, because it will be one of the great events in the world. Jeffrey is involved in trying to sign sponsors for what could

become such a "blue-chip" event - the world yachting grand prix. The greatest sailors in the world are to take part in a five-event circuit that begins in Glasgow next summer. "The only way for a sponsor to pick up a 'gem' cheap is to be far-sighted and come in with something like this when it's new," said Jeffrey.

Of course, the problem he faces is that big corporations hate to take risks on brand new products outside their control. Senior management heads roll when the company name is plastered all over an obvious debacle. Still, most people in insurance thought that Cornhill - then a minnow - was crazy to get involved with cricket. Every sponsor's dream is a truly

international event where the company name and the competition are synonymous. One of the very few examples is sailing's Whitbread round the world race, universally known as the Whitbread.

"It has taken 17 years, five races and millions of pounds for us to reach the point where we have this superb vehicle," said Paul Vaughan, sponsorship director for Whitbread. Even so, its value might not be transferable value. "It would be extremely difficult for someone else to come in and call it the XYZ race."

In the dizzy world of sports sponsorship, nothing is perfect. Whitbread has become a household word in many countries where the brewery has no brand of that name. When the race called in Australia last winter, a South African offered Barrett, executive David Pritchard, a Whitbread pale ale. He accepted bravely - knowing that the bottle placed in front of him must have been exported Down Under at least a decade previously.

Football/Tim Burt

The chairman who is all business

TALK in the public bar of the Springfield, a pub serving one of London's top soccer clubs, took a new turn this week. The locals warned that businessmen should stop meddling in soccer and said the game should be left to goal-seekers.

The football fans at the Springfield, which sits in the shadow of Loftus Road - the Queens Park Rangers stadium - are worried that their club's most important results are achieved in the boardroom and not on the pitch. Their fears grew this week as they contemplated the crisis at London rival Tottenham Hotspur, which has had its shares suspended by the stock exchange amid reports of secret loans and share deals.

Bob Burns, a QPR supporter for 25 years, blames club chairman men for turning the sport into such a money-oriented industry. Burns, who has a QPR tattoo on his arm, says Richard Thompson, the club's chairman, is a shining example of the rich outsiders deciding the destiny of the national game.

Up until 1988 Thompson's football achievements extended only as far as playing for his public school's third XI. But then, aged 24, he took control of QPR and became the youngest chairman in the football league. He is modest about the move and says: "I was asked to join the club and said I'd have a crack at it."

The deal was strictly in the family. David Thompson, Richard's father, was the major shareholder in Marler Estates, the property company which last year agreed to sell QPR to his sons for £2m.

Richard was able to rely on a family fortune estimated at £300m when he paid for Loftus Road and its players. Today, he also controls Thompson Investments, the private company formed by his father, from where he oversees not only QPR but other assets including Windsor Racecourse, the Chertsey Park Stud at Newmarket and Union Square, the London property company.

Bob Burns is unimpressed. "Lord Lucan has made more appearances at this club than Richard Thompson," he says. "We don't care about the chairman, this club is a toy for him. What does he know about football?"

Thompson smiles easily at that kind of criticism. He is not trying to

appease the regulars at the Springfield; he wants to use business expertise to make QPR one of the most successful clubs in Britain. He has inherited invaluable business acumen from his father, a self-made millionaire. He has made enough cash deals in the past two years to ensure that QPR is unlikely to succumb to the kind of debt crisis now afflicting Spurs.

Thompson thinks Spurs, which is thought to be about £12m in debt, has over-reached itself by investing in businesses associated only loosely with its success on the pitch. The QPR chairman, speaking to a newspaper for the first time, says his North London rival created its own problems by spending heavily on companies such as Hummel (UK), its loss-making sports-wear manufacturer.

"They did not know what they were doing. There was no logic behind their investments," he says. "If a club goes public it has to be run properly."

Thompson keeps a tight rein on QPR from his office near the Ritz Hotel in London's West End, where there is a bust of Mark Anthony by the switchboard. Like Mark Anthony, Thompson was impressed by Rome. While watching the World Cup final in Italy this summer, he decided that British soccer has a lot to learn from the management style of European clubs.

"Football in Britain has been left behind by the Continent. The Italian stadiums are like something out of a different world. We are years behind," he says.

The young tycoon claims to be the first chairman in the UK to adopt a Continental management style: essentially appointing two managers - one to coach the players and another to look after contracts, salaries and administration.

He split the manager's duties after failing out with Trevor Francis, the QPR player-manager sacked last year after a clash of styles with his chairman. Thompson admits he may have been star struck when he appointed Francis, but says the former Juventus player approached him for the job and not vice versa.

Francis, a former CV as an international and in the Italian league. But it was him who said 'give me a go'. We clashed and there was acrimony. After that I



decided to divide the manager's responsibilities."

Francis, now at Sheffield Wednesday, declined to comment. Thompson likes to learn from international experience. Don Howe, once England coach, is the coach of a team which includes Ray Wilkins, who has played in the Italian and Scottish leagues, and Paul Parker, the England defender acclaimed for his work in the World Cup.

The club chairman, Mr. Howe, Wilkins and Parker among his most valuable assets but, as a businessman, says they are essentially commodities which can be traded like any other. The value of a player such as Parker can rise dramatically following outstanding performance. According to Thompson, the secret of soccer management is using such players to build a strong team which attracts lucrative sponsorship and television coverage.

"Our ambition is to use the players - the assets - to offset the liabilities caused by hooliganism, the cost of safety improvements to the ground and wage bills," he says. Rangers lost the sponsorship of KLM, the airline, last summer. The

club blamed: "adverse publicity with regard to hooliganism." "The loss of KLM doesn't hurt us. We're in the process of tying up a new three-year deal," says Thompson.

Only a few of Britain's soccer clubs meet Thompson's criteria of good management, profit from the transfer market without the loss of a star player affecting gate receipts and TV coverage.

QPR have been cautious about selling their best players to the biggest clubs. Thompson was reluctant to sell David Seaman, his goalkeeper, to Arsenal last year. But the North London club's £1.3m offer was too good to refuse on a player who originally cost £220,000. QPR have replaced him with Jan Stastny, Czechoslovakia's World Cup goalkeeper, for £200,000.

In Thompson's view, clubs unable to play the transfer market may not survive. "Attitudes have got to change in the boardrooms. New stadiums have got to come and some clubs will have to merge. There are about 90 clubs in the league but any businessman would tell you there should be a merger leaving around 30 viable clubs."

This would lead inevitably to the formation of a super-league, a move opposed by many members of the Football League and Football Association. Thompson, however, thinks the league and the FA have no choice but to adapt to the arrival of the super-league if businessmen are to continue to back soccer.

"As a business proposition, the super-league is inevitable, but the league and FA are very bureaucratic and it's difficult to get decisions," says Thompson, who suddenly leans back and adds that his company "took a hit" - a loss - on staging the Portuguese Open golf championship last week.

When QPR take the pitch toward Norwich their chairman will watch his assets at work. If they win, their value may rise; if they lose, their worth could decline. Thompson, however, is not given to outbursts of fervor. He will not be standing on his chair and cheering if Wilkins finds the back of the net. He is more excited by the club's continuing success as a business.

"You have to be detached," he says. "You cannot afford to become emotionally involved when you are dealing with an investment."



Fast and furious: Carl Lewis saw the signs in Ben Johnson's eyes

Athletics

Mr Clean tells an eerie tale

THERE IS an eerie moment at the start of Carl Lewis's biography, *Inside Track*, in which the great American athlete describes the countdown to the men's 100 metres final at the Seoul Olympics in 1988, writes Michael Thompson-Nock.

Lewis was trying to stay cool. But then he saw Ben Johnson, and it was hard to stay cool. The massive Canadian sprinter - soon to reveal himself as history's biggest sports cheat - hardly looked at Lewis. Quickly, they shook hands. But as Lewis looked at Johnson, he realised something.

"As I looked," writes Lewis, who won four gold medals at the 1984 Olympics and would win two more in Seoul, "I noticed that his eyes were yellow. A sign of steroid use. Ben looked like a weightlifter, and I was used to that by now, but... I couldn't stop thinking about those yellow eyes. That bastard did it again, I said to myself."

What Lewis's book does is confirm the extent to which drug-taking was common knowledge among top athletes in the years before the Seoul games. As a result, the fiasco which big-time athletics had become is shown in harrowing detail, and the Olympic organisers, the men who allowed a yellow-eyed drugger to enter the starting blocks for the 100m final - are revealed in an even more unflattering light than hitherto.

As for Mr Clean, Lewis himself is now enjoying rehabilitation among his former critics - those who said he was uppity, said he did drugs, said that he was gay. All in all, the multi-gold winner has had a pretty raw deal. He does not need the money, but the least we can do is buy his book.

■ *Inside Track*, Carl Lewis with Jeffrey Marx, Pelham Books, £12.95.

TELEVISION & RADIO

SATURDAY

Times programme in black and white

BBC1

6:00 am Breakfast News, 6:25 Breakfast News, 6:50 Breakfast News, 7:00 Breakfast News, 7:15 Breakfast News, 7:30 Breakfast News, 7:45 Breakfast News, 8:00 Breakfast News, 8:15 Breakfast News, 8:30 Breakfast News, 8:45 Breakfast News, 9:00 Breakfast News, 9:15 Breakfast News, 9:30 Breakfast News, 9:45 Breakfast News, 10:00 Breakfast News, 10:15 Breakfast News, 10:30 Breakfast News, 10:45 Breakfast News, 11:00 Breakfast News, 11:15 Breakfast News, 11:30 Breakfast News, 11:45 Breakfast News, 12:00 Breakfast News, 12:15 Breakfast News, 12:30 Breakfast News, 12:45 Breakfast News, 1:00 Breakfast News, 1:15 Breakfast News, 1:30 Breakfast News, 1:45 Breakfast News, 2:00 Breakfast News, 2:15 Breakfast News, 2:30 Breakfast News, 2:45 Breakfast News, 3:00 Breakfast News, 3:15 Breakfast News, 3:30 Breakfast News, 3:45 Breakfast News, 4:00 Breakfast News, 4:15 Breakfast News, 4:30 Breakfast News, 4:45 Breakfast News, 5:00 Breakfast News, 5:15 Breakfast News, 5:30 Breakfast News, 5:45 Breakfast 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